

# 2018 ACCESS TO JUSTICE BOARD ANNUAL REPORT





# 2018 ACCESS TO JUSTICE BOARD Annual Report



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**GEOFFREY G. REVELLE**  
*Chair, Access to Justice Board*

*Dear colleagues and friends,*

It gives me great pleasure to share with you the 2018 Annual Report of the Access to Justice Board (ATJ Board).

This year we have witnessed our justice and equity community grow stronger and unite around shared goals. Now that we are one year into the implementation of the three-year State Plan for the Coordinated Delivery of Civil Legal Aid (State Plan) we are proud to share the many ways that Alliance for Equal Justice members are using the State Plan to strengthen their delivery of services and advocacy. To support these efforts, the ATJ Board has spearheaded trainings, collaboration spaces and resource sharing opportunities aimed at helping Alliance members

support and learn from each other. With race equity at the center of the State Plan, much of the work is coalescing around the leadership and guidance provided by JustLead Washington and the Race Equity and Justice Initiative. The ATJ Board continues to expand how we can partner with these groups and others to further racial equity and access to justice.

A major highlight of the year has been the ATJ Board's approval of the updated ATJ Technology Rules. Formerly known as the ATJ Technology Principles, the first version was developed in 2004 to guide justice system organizations in ensuring that technology does not limit access to justice. However, much has changed in technology since then. After numerous hours of redrafting and extensive stakeholder engagement, the ATJ Board approved a new set of ATJ Technology Rules that reflect our current times. The new ATJ Technology Rules have been forwarded to the Supreme Court for consideration and the ATJ Board is looking forward to what is next at the intersection of technology and justice.

The ATJ Board continues to support capacity building throughout the Alliance. We are pleased about the launch of the Alliance Communications Toolkit, or ACT, a webinar series that supports Alliance organizations in improving their communications. We also highlight the great work of the Pro Bono Council and Equal Justice Coalition as integral pieces to the success of the Alliance.

It has been a pleasure and a privilege to have served on the ATJ Board for the past six years and to have been its Chair for the past two years. Please join me in welcoming Sal Mungia as the incoming Board Chair starting on October 1, 2018.

Best,

A handwritten signature in black ink that reads "Geoffrey G. Revelle". The signature is written in a cursive, flowing style.

Geoffrey Revelle  
*Chair, Access to Justice Board*

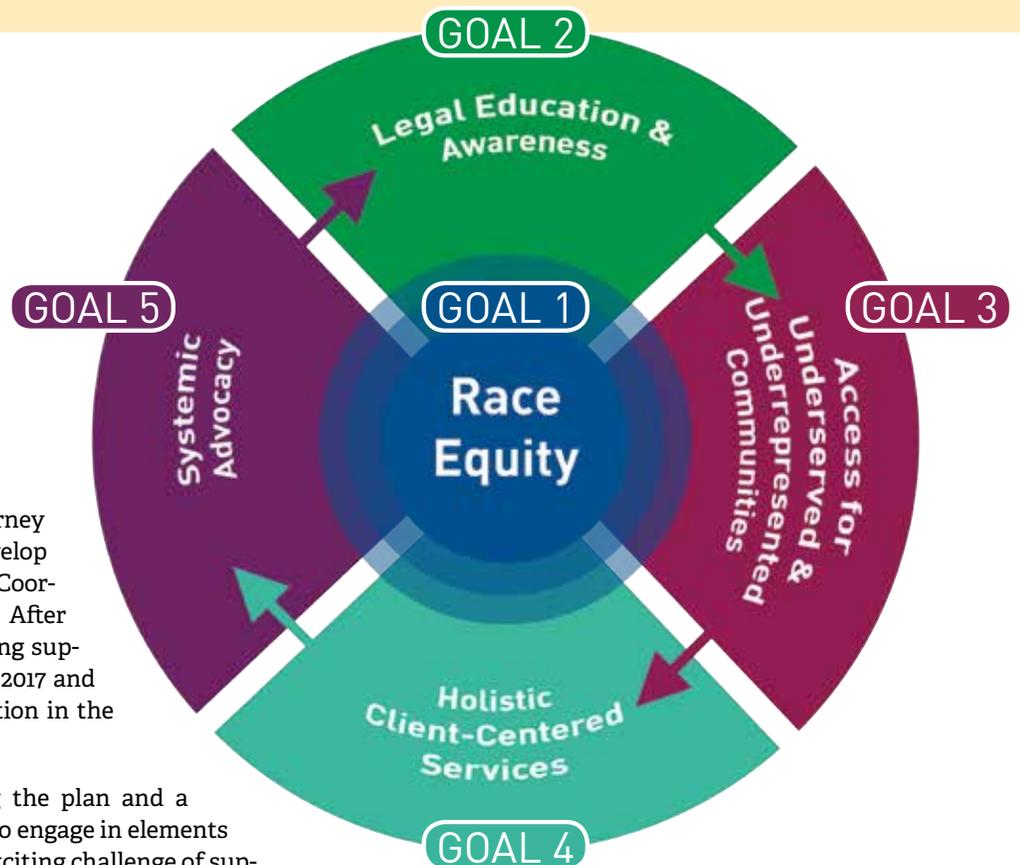
## STATE PLAN:

# We're Just Getting Started

**WE'VE BEEN ON** an exciting journey along with the Alliance to develop and carry out the State Plan for the Coordinated Delivery of Civil Legal Aid. After 18-months of hard work and building support, the Plan was adopted in May 2017 and we officially launched implementation in the fall of 2017.

With 30+ Alliance members using the plan and a growing list of partners who want to engage in elements of the Plan, we are embracing the exciting challenge of supporting these statewide efforts in a way that is meaningful for each organization. As each organization comes to the table with a unique set of resources, capacity and focus-area, we know that there is no one size fits all approach and that harnessing the special strengths of individual programs will benefit us all. To that end, we formed the State Plan Action and Resource Committee (SPARC) to roll out monthly State Plan Collaboratories. The Collaboratories are a space—virtual or in-person—for people to learn from each other, share challenges, and collaborate around new approaches and innovations. So far this year we've:

- ▶ Brought together a collection of leaders from diverse organizations to illustrate ways to work closely with community based organizations and capped off the conversation with actionable steps other organizations can take to connect with their communities (Goal 3: Reaching Underserved and Underrepresented Communities)
- ▶ Partnered with the WSBA Legal Lunchbox series to explore how lawyers can better serve their clients by using a holistic, client-centered approach (Goal 4: Holistic Client Services)
- ▶ Shared ongoing resources and training opportunities from JustLead and the Race Equity and Justice Initiative to better integrate race equity into the core fabric of the Alliance (Goal 1: Race Equity).



With Race Equity (Goal 1) continually informing the whole, other upcoming Collaboratories will focus on Systemic Advocacy (Goal 4) and Legal Education and Outreach (Goal 2). We are also coordinating with the Statewide Legal Advocates Training, taking place in October 2018, which has been designed to further Alliance advocates' ability to carry out the core priorities articulated in the State Plan.

## collaboratory

*noun col·lab·o·ra·to·ry |  
kə- 'la-bə-, ra, tōr-ē |*

An open space, creative process where a group of people work together to generate solutions to complex problems. Fusing two elements, “collaboration” and “laboratory”, the word “collaboratory” suggests the construction of a space where people explore collaborative innovations where action learning and action join forces.

# STATE PLAN

## EXPANDING CAPACITY THROUGH TRAININGS

Many Alliance organizations are pursuing trainings to build internal capacity on a number of issues. A few examples include:

- Implicit Bias (from 101 to Advanced)
- Integrating Race Equity into Strategic Planning and Policy-Making
- Does Reaching More Communities of Color Check the Race Equity Box?
- Best Practices on Issue-Spotting Trainings for Community-Based Organizations (CBOs) and Client Communities
- Using Tech to Expand Services
- How to Use a Holistic Approach Without More Funding
- Community Lawyering 101 and Beyond



## SPARKING INNOVATION TO MEET CLIENT NEEDS

The State Plan has inspired some organizations to innovate in how they deliver services, such as by:

- Integrating social workers into the delivery of services and working with professionals in other disciplines (e.g., financial counselors and therapists) to identify civil legal needs and cross-referrals
- Using technology to expand services, reach underserved areas, and make services more accessible
- Empowering clients to take more control of their involvement in the legal system, such as learning to issue-spot their own legal needs and telling their own stories

## WHERE THE PATH BEGINS

Our first order of business involved getting a sense of where we are as a community in tackling the goals of the State Plan. Numerous Alliance members reported on their current and future projects in early 2018, and needless to say we were humbled at the commitment and foresight Alliance organizations are bringing to the success of the Plan. Here's a snapshot of the trends we found.

## RACE EQUITY: TRANSFORMING FROM THE INSIDE OUT

Many organizations are looking internally to make sure they are walking their talk on race equity by:

- Conducting self-audits to reflect on where they can make improvements in internal policies and procedures
- Adopting a race equity lens for all decision-making, such as recruiting board members, hiring staff and prioritizing strategic planning
- Providing race equity trainings for staff, board members and volunteers to ensure a common race equity language



## BUILDING RELATIONSHIPS WITH COMMUNITY BASED ORGANIZATIONS

Knowing we can't get very far alone, many organizations are prioritizing their relationships with community-based organizations (CBOs) by:

- Collaborating more closely on issue-spotting legal needs before they become insurmountable for the client and developing stronger referral programs
- Partnering to more often provide legal services right in the communities where clients live and work
- Leveraging responsiveness to more effectively identify client needs and systemic priorities



## BREAKING OUT OF CIVIL-CRIMINAL SILOS

The State Plan identifies that Civil-Criminal partnerships are essential to providing holistic client services and Alliance organizations are embracing this strategy by:

- Consulting and partnering more regularly with public defenders to identify civil needs and systemic priorities
- Identifying ways to meet with incarcerated individuals to address civil legal needs early
- Inviting people from the criminal justice system (i.e. public defenders and prosecutors) to take an active role in civil legal aid organizations, such as through board service

## WASHINGTON STATE SPOTLIGHTS RACE EQUITY ON THE NATIONAL STAGE



**W**HEN HUNDREDS of equity and justice advocates gathered in San Diego for the annual ABA/NLADA Equal Justice Conference, we jumped on the chance to spotlight the Alliance's vision to bring race equity to the forefront of our advocacy. A well-attended workshop provided a platform to share the main impetus of the State Plan, distribute the [Race Equity and Justice Initiative's Acknowledgments and Commitments](#), and illustrate how we are putting these concepts into action through the trainings and consultations provided by [JustLead](#). Then we took the message to the National Meeting of Access to Justice Commissions where Diana Singleton, Access to Justice Manager, once again put a spotlight on race equity in an engaging Ignite talk (i.e., a 5 minute presentation that quickly brings home the point). Find the talk online at <http://allianceforequaljustice.org/for-the-alliance/state-plan/race-equity>

**MORE THAN A GOAL:**

# Race Equity Launches a Cultural Transformation

**State Plan, Goal 1:** *The Alliance will promote racial equity both systemically and within its organizational practices, working toward a vision that race or color does not determine the availability and quality of services, fairness of outcomes, and opportunities for communities and individuals.*

*“I was struck by how JustLead had specific examples of historical racism in our community, which, because they created a safe environment for learning, created lots of ‘aha’s’ for the folks participating. Their training was incredibly effective and offered content for those who were new to the subject and those that were more knowledgeable. I left the training having more tools to address these issues. And, I think most importantly, I left more energized with a greater commitment to the work.”*

**Kirsten Barron, LAW Advocates Board Member**

**DIVERSITY, EQUITY AND INCLUSION** have been part of the Alliance for Equal Justice’s Hallmarks since their inception. However, since the Alliance and the ATJ Board amplified its commitment to race equity by placing it at the center of the State Plan we’ve witnessed the beginning of a new era framed by shared language and understanding of what it means to champion racial justice.

When we asked Alliance organizations how they planned to implement the State Plan, nearly 100% indicated that they were exploring how to bring race equity to the forefront of their work. In its new two-year priorities, the ATJ Board reaffirmed its commitment to promote racial equity both systemically and within the Board practices. To help the Alliance and the ATJ Board walk its race equity talk, the Board has been collaborating with and supporting the work of JustLead Washington and the Washington Race Equity & Justice Initiative (REJI).

**ATJ Board members and JustLead facilitators at the Board’s annual retreat**





## JUSTLEAD WASHINGTON

Driven by its mission to build a sustainable network of legal and community leaders who can effectively and collaboratively work toward equity and justice and centered on three pillars of servant leadership, community partnership, and racial justice, JustLead Washington has become the Alliance’s primary support center for leadership and organizational development with a race equity lens. In addition to offering training and consulting support to Alliance organizations across the state, JustLead is now launching an Organizational Race Equity Toolkit, which compiles a comprehensive collection of race equity organizational self-assessments, tools, and resources. Other resources under development include ways to apply a race equity lens to strategic planning, a guide for supporting community engagement and partnership, and an online platform where organizations across the state can engage in collective learning around racial justice.

In June JustLead facilitated the ATJ Board’s annual retreat where the goals were to connect equity work with the mission of the Board and to develop a process for applying an equity lens to the Board’s work. At the retreat, the Board engaged in transformational discussions and laid out preliminary plans for its internal equity work.

### JUSTLEAD WASHINGTON’S WORK IN FY 18:

- ▶ Concluded the 4th cohort and launched the 5th cohort of the Leadership Academy, bringing the total Fellow & alumni network to 143
- ▶ Provided 19 race equity trainings, workshops, and webinars
- ▶ Reached over 350 people through in-person race equity workshops, trainings, and board and staff retreats plus another 1,400 people through webinars

*“Working together collaboratively with attorneys that are trying to impact change has really been so beneficial. We are speaking the same language, and we are able to create systemic change not just for agencies, not just for our communities, but across the entire state of Washington.”*

**Kitara Johnson, Chief Development Officer,  
Excelsior Youth Center, Leadership Academy Fellow ('17)**

# REJI

## RACE EQUITY & JUSTICE INITIATIVE

REJI is a statewide community of legal and justice system partners who are working together to eradicate racially biased policies, practices, and systems. The ATJ Board joined REJI in the past year along with 21 other partners comprised of Alliance, criminal justice, public sector, and community organizations with a stake in the law and justice systems. In this last year, REJI Partners have shared and supported each other in their own internal race equity work, helped to hire staff to coordinate REJI efforts (through JustLead), guided the development of the REJI Race Equity Toolkit, and offered race equity related webinars designed to equip and sustain the implementation of race equity goals of its members.

The State Plan might be a three-year plan and racial justice requires a lifelong commitment, but the foundation we are laying now to dismantle the racialized systems that deny justice is propelling an exciting momentum for the collective journey ahead. We’ve already seen a cultural shift within the Alliance that will continue well beyond the current Plan.

**Trainers and staff at the  
Implicit Bias Training for Administrative Law Judges**



FROM 2004 TO 2018:

# The ATJ Technology Principles Get a New Look, and a New Name



**I**N 2004 **FACEBOOK** was born, the now discontinued iPod dominated technology sales, “smartphones” were yet to exist, and “blog” was Merriam-Webster’s word of the year (source: [www.pastemagazine.com](http://www.pastemagazine.com)). 2004 is also the year that the ATJ Technology Principles were adopted. The ATJ Technology Principles were developed to ensure technology enhances access to justice for everyone in Washington. They have been a valuable tool for judicial agencies and legal aid providers to use as a guide when making decisions about technology advances. However, a lot has changed in technology and how the average person uses technology in the past two decades. As such, the ATJ Technology Committee launched a process to update the ATJ Technology Principles for a 2018 world.

Given the scope and importance of the ATJ Technology Principles, the Technology Committee knew they needed the help of our community. We launched the project by bringing together over 35 justice advocates and technologists for a symposium in October 2017 to set the stage and discuss the current intersections of justice and technology. From there a dedicated workgroup met diligently, inviting stakeholders to contribute along the way, to review and revise the Principles to better reflect current day needs. We looped in another broad range of stakeholders for a second symposium in February 2018 to bring it all together. After clocking numerous hours of editing and review, we had the fortuitous offer to partner with the University of Washington Tech Policy Lab’s Diverse Voices team to conduct focus groups with a diverse background of individuals both inside and outside of the justice system to get their reactions to the updated Principles. This feedback has been invaluable to making sure that the full range of users, which includes people implementing technology solutions and the public navigating the justice system, can understand and rely on the Principles as a practical tool.

The updated Principles are no longer Principles at all. They are being proposed as ATJ Technology Rules to better reflect the importance of making sure technology is used in the highest and best way to promote a just society. The new proposed Rules are:

- ▶ **In plain language.** The ATJ Technology Rules have been written for the usability of a broad audience and can be used by the public to hold their justice system accountable.
- ▶ **Responsive to a diverse range of communities.** The UW Tech Policy Lab’s Diverse Voices partnered with the ATJ Technology Committee to apply their targeted method to include under-represented groups in tech policy document development. With Diverse Voices we were able to collect input on the ATJ Technology Rules from panels representing diverse communities and took care to apply the feedback thoroughly.
- ▶ **Reflective of today’s changing technology.** New technology is being developed daily and we considered emerging technology, such as AI, and the ever-changing landscape. The ATJ Technology Rules are written to be applicable as the technology we use evolves over time.
- ▶ **Consistent with the State Plan.** The ATJ Technology Rules are complimentary to the current State Plan, which highlights the need for technological innovation in the delivery of legal aid, while also being forward-looking as our goals evolve.

On July 13, 2018, the ATJ Board approved the new ATJ Technology Rules to submit for the Court’s consideration. In the coming year the Technology Committee is poised to guide stakeholder outreach through trainings and discussions as we share the updated ATJ Technology Rules.

## BREAKING NEWS!

# The Alliance Builds Communications Capacity

**STRONG COMMUNICATION** is critical in building trust, resources, partners and good will for an organization. Alliance organizations come in different shapes and sizes with varying degrees of opportunities to build this kind of communications capacity. To give a helping hand, the ATJ Communications Committee launched the quarterly Alliance Communications Toolkit, or ACT, webinar series in early 2018. The webinars bring together presenters who have demonstrated experience and knowledge in strategies that are scalable to the needs of Alliance organizations looking to grow the reach of their communications. Participants are left with concrete tools and resources to take back to their offices and begin to use immediately. Topics have already included *Tested Civil Legal Aid Messaging* (i.e., how the general public views legal aid and how to harness that information for effective communications) and *How to Ethically and Effectively Share Client Stories* (i.e., ways to give the power back to clients to tell their own stories in a way that organizations can use). We're looking forward to future webinars on topics such as best practices for social media and community outreach.

The webinar series has been well-received and survey feedback has been both supportive and helpful. As one survey responder noted, "Communicating daily with people is part of my job and these tips allow me to engage in a more meaningful way with clients and the general public regarding our organizational work."

Recordings of the webinars and related tools can be found online at <http://allianceforequaljustice.org/for-the-alliance/alliance-resources-and-tools/communications-toolkit/>

## FIND US ON YouTube

The Alliance and ATJ Board have a long and rich history advocating for equity and justice in Washington. This past year we decided to tell our stories through a series of videos all about who the Alliance is, how far we've come and our current work to develop social justice leaders. Find the videos, and more examples of the ATJ Board's work, on our YouTube page: <https://bit.ly/2uxKJN8>

## ALLIANCE WEBSITE PROVIDES THE GLUE

*The Alliance has a lot of moving parts these days. Between the State Plan Collaboratories, capacity building resource sharing, job opportunities and an ongoing list of upcoming events it's a lot to keep track of. The ATJ Board identified a need to create a space to bring all of these moving parts together and in December 2017 launched the newly redesigned [www.AllianceForEqualJustice.org](http://www.AllianceForEqualJustice.org). The website is the "glue" bringing together all the moving parts so that Alliance members and supporters have a central hub to share resources and find opportunities. Visit us online to stay connected!*



ACT webinar presenters Jordan Melograna, Aparna Rae, and Ashley Archibald share how to ethically and effectively share client stories

## THE EQUAL JUSTICE COALITION

# Leading through Advocacy and Outreach



### ADVOCACY

#### STATE:

Thanks to the ongoing support of the legal aid community, the EJC continued to succeed in its goal to increase state funding for civil legal aid. During the supplemental budget process in the 2018 legislative session, the Legislature increased the budget for civil legal aid by \$638,000. This is in addition to the nearly \$5 million in new funding secured in 2017. This new funding will create five new civil legal aid attorneys and an automated family law document assembly system. Bottom line: more people will have access to the civil justice system.

**A recipient of civil legal aid provides her testimony to the state legislature in support of the 2018 supplemental budget**



#### FEDERAL:

From April 10-12, 2018, the EJC traveled to Washington, D.C., and met with all of the members Washington's federal Congressional delegation, urging them to support an increase in funding for the Legal Services Corporation ("LSC") to \$482 million, which would match the highest funding level for LSC in this century, measured in 2018 dollars. The EJC's efforts coincided with the American Bar Association's annual lobbying effort, ABA Days, where delegations from all 50 states convene to meet with their representatives and senators about access to civil legal aid. This year's EJC delegation consisted of: Justice Susan Owens, Washington State Senator Ann Rivers, WSBA President Bill Pickett, former civil legal aid client Carolyn Estrada, EJC Chair Andy Sachs, LFW Executive Director Caitlin Davis, and LFW Communications & Advocacy Director Jay Doran. Although LSC continues to be under attack by the Trump Administration, Congress approved (and the President signed) a budget that provided an increase in funding for LSC from \$385 million to \$410 million, which is the highest appropriation for LSC since 2010.

**DC delegation meets with Congresswoman Jaime Herrera Beutler**



## LEGISLATIVE RELATIONS COMMITTEE:

In an effort to improve grassroots advocacy on the local, state, and federal levels, the EJC is creating a new opportunity for volunteers to get involved. The Legislative Relations Committee envisions between one to three volunteers in each of the ten federal Congressional districts, who will be trained by EJC staff and lobbyists to assist with building relationships with legislators and key policymakers, setting up site visits, responding to action alerts, and lobbying in Olympia. The EJC believes that by providing some structure for volunteers its lobbying efforts will have greater reach, allowing EJC to build a broader coalition of supporters and ultimately helping to fulfill its mission of raising awareness and securing additional funding on behalf of the civil legal aid community.



## OUTREACH & MEDIA

Along with grassroots advocacy and lobbying, the EJC works to increase public funding for legal aid through community outreach, education, and media efforts.

EJC facilitated 20+ educational meetings with both state and federal lawmakers to demonstrate the importance of legal aid and build the case for increased funding.

EJC placed 10+ stories and Op-Eds from June 2017 – June 2018 in outlets across the state, including:

- ▶ [The Fight for Civil Legal Aid](#), by Natalie Brey Meyer, *Klipsun Magazine*, May 27, 2018;
- ▶ [To Keep People Out of Poverty, We Must Support 'Justice for All'](#), op-ed by Andy Miller, Diana Ruff & Barbara Otte, *Tri-City Herald*, January 27, 2018;
- ▶ [Domestic Violence Awareness Month Underscores Need for Legal Aid](#), by Governor Inslee Administration, post on *Medium*, October 30, 2017; and
- ▶ [Liberty and Justice for Tacomans Jeopardized](#), op-ed by Congressman Derek Kilmer, *The Tacoma News Tribune*, June 25, 2017.

# THE PRO BONO COUNCIL

## Leading by Example

### EXPANDING PRO BONO IN WASHINGTON STATE

**T**HE PRO BONO COUNCIL and volunteer lawyer program (VLP) community deeply appreciate that the Washington State Legislature, through the Office of Civil Legal Aid, appropriated funding in 2017 that is dedicated to expanding pro bono services across the State. We've highlighted below some of our recent work that is supported by the new "pro bono expansion" funding.

▶ **Ensuring Stable and Consistent VLP Services**

Through the Pro Bono Council, VLPs identified compensation parity as a priority for stable, consistent, and high-quality pro bono legal help. Using data collected from a compensation survey, the Pro Bono Council will continue to work with the Legal Foundation of Washington, the Office of Civil Legal Aid, and with individual VLP boards to prioritize fair and competitive compensation and benefits for VLP staff.

▶ **State Pro Bono Expansion Dollars Serving Clients through VLPs**

With new attorneys on staff, volunteer coordinators, and other VLP staff positions, VLPs across the state are increasing service capacity for expunging criminal records, pro bono family law representation, mentor-mentee attorney teams, outreach clinics, and enhanced capacity to collaborate across VLPs and in partnership with other civil legal aid organizations.



### TRAINING FOR EXCELLENCE

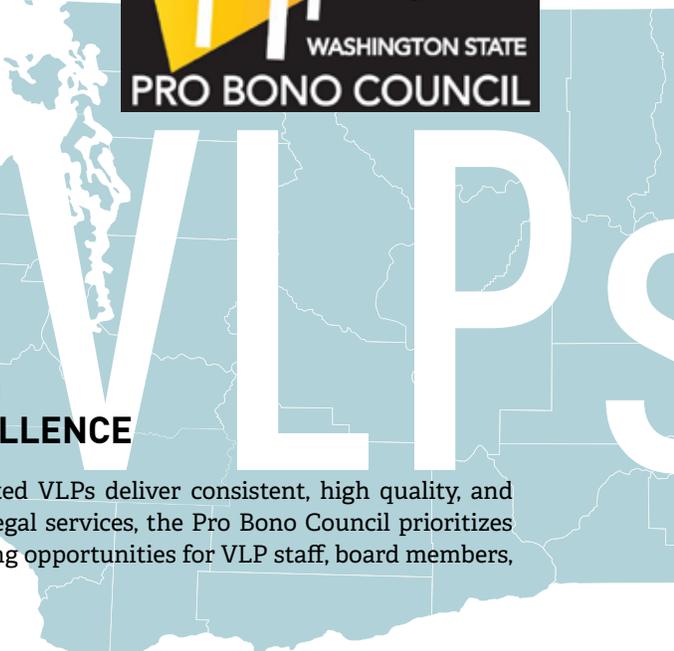
Recognizing that well-supported VLPs deliver consistent, high quality, and culturally relevant pro bono legal services, the Pro Bono Council prioritizes developing and offering training opportunities for VLP staff, board members, and volunteers.

▶ **Boards at Work**

The Pro Bono Council offered two separate on-location trainings for the Boards of Directors at Kitsap Legal Services and Clallam-Jefferson Pro Bono Lawyers. In addition to critical team-building opportunities, these trainings included a deep dive into the Alliance for Equal Justice network and funding sources; volunteer recruitment; strategic planning; serving clients who experience compounding and intersecting barriers to service; and best practices for board development including recruiting and on-boarding new members, leading effective meetings, working through committees, and succession planning for Board Chairs and Executive Directors.

▶ **Learning Together**

During the past year, the Pro Bono Council partnered with JustLead, Northwest Justice Project, the Washington State Bar Association, Northwest Immigrant Rights Project, and VLP staff leaders to offer trainings for VLPs about race equity and implicit bias, developing debt defense clinics, strategies for self-care to avoid burnout, ethics for VLPs, immigration overview for pro bono attorneys, and a priority-setting session at the VLPs' annual in-person gathering in Seattle to coincide with the Goldmark Luncheon.

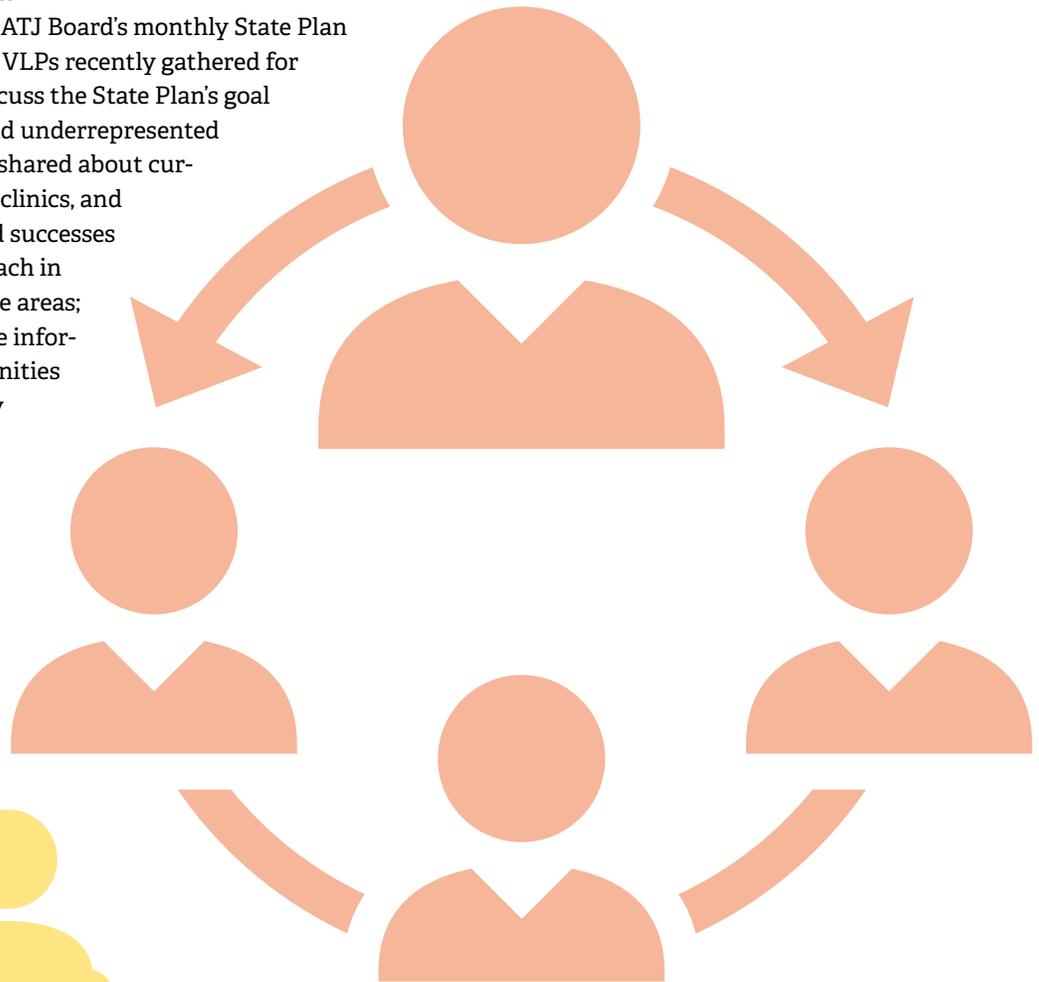


## CONNECTING AND COORDINATING THROUGH THE STATE PLAN

Now well into year one of the State Plan, the Pro Bono Council is actively coordinating information-sharing and analysis within the VLP community.

### ► State Planning in Action

In conjunction with the ATJ Board's monthly State Plan Collaboratory Schedule, VLPs recently gathered for regional meetings to discuss the State Plan's goal to reach underserved and underrepresented communities. VLP staff shared about current outreach practices, clinics, and other services; identified successes and room to grow outreach in local and regional service areas; and brainstormed future information sharing opportunities across VLPs, community partners, and civil legal aid organizations.



2017-2018 YEAR IN REVIEW:  
**ATJ Board Milestones  
 and Accomplishments**

Join us in looking back at some of the highlights of the Board's advocacy, projects, and events over this past year.

August 14, 2017:

**SUPPORT NET NEUTRALITY**

The ATJ Board submits comments to the FCC in support of Net Neutrality and later sends a letter to our state's legislators urging them to take action on asking the FCC to restore Internet freedom.

August 21, 2017:

**IMMIGRATION STATUS SHOULD NOT BE CONSIDERED AS EVIDENCE:**

The ATJ Board submits comments on proposed changes to ER 413 to support the inadmissibility of immigration status in the context of civil proceedings.

October 11, 2017:

**SUPPORT COURT RULE RE: JUVENILE LITIGANTS**

The ATJ Board submits comments on proposed changes to RAP 3.4 to advocate for access to justice for juvenile litigants.

December 21, 2017:

**SUPPORT ANTI-DISCRIMINATION OF VETERANS AND MILITARY MEMBERS**

The ATJ Board submits comments in support of amendments to RPC 8.4 to add veterans and members of the military to the anti-discrimination and anti-prejudice provisions.

AUG

SEP

OCT

NOV

DEC

JAN

October 6, 2017:

**MORE INCLUSIVE DEFINITION OF "ALLIANCE"**

The ATJ Board adopts a more inclusive and representative definition for Alliance for Equal Justice membership.

October 27, 2017:

**"RETHINK, RETOOL, REBOOT" FORUM**

Dozens of access to justice advocates and technologists gather at the University of Washington Law School to discuss how technology has changed over the past decade and launch a rigorous process to update the ATJ Technology Principles.

October 30, 2017:

**IMPLICIT BIAS TRAINING FOR ADMINISTRATIVE LAW JUDGES**

In partnership with JustLead Washington, the Office of Administrative Hearings, the Board of Industrial Insurance Appeals and WSBA, the ATJ Board hosts an implicit bias training for all Administrative Law Judges in Washington.

December 11, 2017:

**NEW WEBSITE LAUNCHES**

The ATJ Board launches the redesigned [www.AllianceForEqualJustice.org](http://www.AllianceForEqualJustice.org).

December 15, 2017:

**NEW TWO-YEAR PRIORITIES ADOPTED**

The ATJ Board adopts new two-year priorities in line with the goals of the State Plan.

April 25, 2018:  
**SUPPORT ACCESS FOR NATIVE AMERICANS**

The ATJ Board submits comments in support of proposed amendments to APR 8 to protect access to justice for Native Americans involved in child welfare cases.

April 25, 2018:  
**SUPPORT RULE THAT PREVENTS LFOS**

The ATJ Board submits comments in support of proposed amendments to RALJ 9.3 to protect access to justice for parties of limited means in courts of limited jurisdiction.

May 21, 2018:  
**SUPPORT FEDERAL PUBLIC SERVICE LOAN FORGIVENESS**

The ATJ Board sends a letter to Senator Murray urging her to protect the Public Service Loan Forgiveness Program.

May 31, 2018:  
**SUPPORT ACCESS TO AFFORDABLE HEALTHCARE**

The ATJ Board submits comments to the Health Care Authority to advocate on behalf of low-income individuals accessing affordable healthcare in response to proposed edits to WAC 182-526-0284 and 0285.

**FEB**

February 9, 2018:  
**TECH PRINCIPLES 2.0**  
Revising and refining the Technology Principles continues at a daylong meeting at Seattle University Law School.

February 23, 2018:  
**STATE LEGAL AID FUNDING FORUM**  
Following the annual Goldmark Award Luncheon, the ATJ Board convenes members of the Alliance to facilitate a dialogue about legal aid funding goals in Washington.

**MAR**

March 23, 2018:  
**AUTOMATED FAMILY LAW FORMS GETS JUMPSTART**  
The Technology Assisted Forms Advisory Committee of the ATJ Board meets to review potential vendors to design a family law automated document assembly system, putting in motion this historic project.

March 27, 2018:  
**TESTED CIVIL LEGAL AID MESSAGING**  
The ATJ Board launches the ACT webinar series with a training on how the public views legal aid and how to harness that information for more effective communications.

April 19-20, 2018:  
**BOARD IN BELLINGHAM**  
The ATJ Board travels to Bellingham to meet with staff and board members from the Northwest Justice Project, the Skagit County VLP, LAW Advocates, and the Whatcom Dispute Resolution Center to learn how they are working with their communities to advance justice.

**MAY**

May 9-12, 2018:  
**STATE PLAN ON NATIONAL STAGE**  
Individuals from Washington share the State Plan on a national stage at the Equal Justice Conference in San Diego.

May 23, 2018:  
**HOW TO ETHICALLY AND EFFECTIVELY SHARE CLIENT STORIES**  
The ATJ Board hosts the second ACT webinar offering ways to give the power to clients to tell their own stories in a way that organizations can use for effective communications.

June 22, 2018:  
**FOCUS ON RACE EQUITY AT BOARD RETREAT**  
Facilitated by JustLead at its annual retreat, the ATJ Board engages in transformational discussions about equity and lays out plans for its internal equity work.

**JUL**

July 13, 2018:  
**ATJ TECHNOLOGY RULES**  
The ATJ Board approves updated ATJ Technology Rules, reflecting evolving technology, to be forward to the Court for consideration.

# PEOPLE



## 2017-2018 ACCESS TO JUSTICE BOARD MEMBERS

Francis Adewale  
Judge Laura T. Bradley  
Hon. Frederick P. Corbit  
Lynn Greiner  
Hon. David S. Keenan  
Lindy Laurence  
Michelle Lucas  
Salvador A. Mungia, *Chair-elect*  
Mirya Muñoz-Roach  
Geoffrey G. Revelle, *Chair*  
Andrew N. Sachs

## STAFF

Diana Singleton  
*Access to Justice Manager*  
Bonnie M. Sterken  
*Access to Justice Specialist*

## ACKNOWLEDGMENTS

The Access to Justice Board is not able to accomplish its work without the dedication and support of its many committee volunteers. The Board is grateful to the support and guidance of its standing committees over the past year.

## COMMITTEES AND CHAIRS

*Communications Committee:*  
Lynn Greiner and Jay Doran

*Delivery System Committee:*  
Geoff Revelle and Catherine Brown

*Equal Justice Coalition:*  
Andy Sachs

*Pro Bono Council:*  
Ben Haslam, Eva Wescott, and Threesa Milligan

*Rules Committee:*  
Sal Mungia and Hon. David Keenan

*Technology Committee:*  
Judge Laura Bradley and Destinee Evers

*Technology Assisted Forms Advisory Committee:*  
Hon. Susan Amini





**ACCESS TO JUSTICE BOARD**

1325 Fourth Avenue – Suite 600, Seattle, WA 98101-2539

Phone: 206-727-8205

<http://AllianceForEqualJustice.org>

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Administered by the Washington State Bar Association