

WSBA Financial Reports

(Unaudited)

Year to Date March 31, 2017

Prepared by Mark Hayes, Controller Submitted by Ann Holmes, Chief Operations Officer April 19, 2017

Washington State Bar Association Financial Summary Year to Date as of March 31, 2017 50.00% of Year Compared to Fiscal Year 2017 Budget

			Actual	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual	Budgeted
	Actual	Budgeted	Indirect	Indirect	Direct	Direct	Total	Total	Net	Net
Category	Revenues	Revenues	Expenses	Expenses	Expenses	Expenses	Expenses	Expenses	Result	Result
Access to Justice	-	8,000.00	116,786	197,913	22,327	61,850	139,113	259,763	(139,113)	(251,763)
Administration	25,938	55,000	531,363	1,026,621	(2,364)	3,135	528,999	1,029,756	(503,061)	(974,756)
Admissions/Bar Exam	973,485	1,070,000	383,010	784,390	83,325	376,900	466,335	1,161,290	507,150	(91,290)
Board of Governors	-	-	276,166	487,946	86,317	294,650	362,483	782,596	(362,483)	(782,596)
Communications	1,354	44,250	734,867	1,570,598	37,923	130,060	772,790	1,700,658	(771,436)	(1,656,408)
Discipline	45,852	140,000	2,617,246	5,335,003	113,207	267,668	2,730,453	5,602,671	(2,684,601)	(5,462,671)
Diversity	90,000	100,374	179,853	365,119	6,770	29,150	186,624	394,269	(96,624)	(293,895)
Foundation	-	-	74,067	148,649	2,802	19,300	76,869	167,949	(76,869)	(167,949)
Human Resources	-	-	187,130	257,819	-	-	187,130	257,819	(187,130)	(257,819)
Law Clerk Program	102,500	97,000	45,112	101,085	1,599	5,350	46,711	106,435	55,789	(9,435)
Law Office Management Asst.Prog	2,070	2,500	86,496	198,202	876	4,700	87,372	202,902	(85,302)	(200,402)
Lawyers Assistance Program	3,055	15,750	59,292	127,432	35,385	46,770	94,677	174,202	(91,622)	(158,452)
Legislative	-	-	106,846	220,465	24,429	42,800	131,274	263,265	(131,274)	(263,265)
Licensing Fees	6,768,583	13,204,000	-	-	-	-	-	-	6,768,583	13,204,000
License and Membership Records	165,995	247,800	281,844	559,967	30,637	27,500	312,481	587,467	(146,486)	(339,667)
Limited License Legal Technician	4,475	13,400	85,551	175,010	16,099	60,054	101,650	235,064	(97,175)	(221,664)
Limited Practice Officers	71,345	132,700	84,040	189,203	3,348	13,284	87,388	202,487	(16,043)	(69,787)
Mandatory CLE	427,500	711,000	233,043	468,890	111,516	266,500	344,558	735,390	82,941	(24,390)
Member Benefits	10,847	3,000	-	-	30,529	75,000	30,529	75,000	(19,682)	(72,000)
Mentorship Program	-	-	79,495	177,973	2,606	23,500	82,101	201,473	(82,101)	(201,473)
New Lawyer Program	21,682	80,000	124,924	275,191	14,496	32,700	139,420	307,891	(117,738)	(227,891)
NW Lawyer	291,914	573,450	104,370	221,408	217,559	402,800	321,929	624,208	(30,016)	(50,758)
Office of General Counsel	54	-	373,896	777,270	3,470	15,700	377,367	792,970	(377,312)	(792,970)
OGC-Disciplinary Board	-	-	79,666	154,747	40,503	103,000	120,168	257,747	(120,168)	(257,747)
Practice of Law Board	-	-	50,255	101,271	8,720	14,100	58,975	115,371	(58,975)	(115,371)
Professional Responsibility Program	-	-	120,860	272,851	2,276	8,000	123,136	280,851	(123,136)	(280,851)
Public Service Programs	91,804	85,000	98,632	216,540	86,916	215,460	185,548	432,000	(93,744)	(347,000)
Sections Administration	317,963	307,000	221,074	448,056	6,467	12,100	227,541	460,156	90,422	(153,156)
Technology	-	-	671,057	1,475,919	-	-	671,057	1,475,919	(671,057)	(1,475,919)
Subtotal General Fund	9,416,416	16,890,224	8,006,941	16,335,538	987,737	2,552,031	8,994,679	18,887,569	421,737	(1,997,345)
Expenses using reserve funds							8,994,679		-	-
Total General Fund - Net Result from Operations									421,737	(1,997,345)
Percentage of Budget	55.75%		49.02%		38.70%		47.62%			
CLE-Products	685,341	879,800	257,439	512,809	70.005	144.865	327,444	657.674	357,897	222,126
CLE-Seminars	395,754	1.695,000	439,497	923,544	193,398	721,369	632,895	1.644.913	(237,141)	50.087
Total CLE	1,081,095	2,574,800	696,936	1,436,353	263,403	866,234	960,339	2,302,587	120,756	272,213
Percentage of Budget	41.99%	2,014,000	48.52%	1,100,000	30.41%	000,201	41.71%	2,002,007	120,100	272,210
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Total All Sections	547,871	688,611	-	-	480,550	904,833	480,550	904,833	67,321	(216,222)
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Lawyers Fund for Client Protection-Restricted	972,319	986,000	56,009	113,721	153,795	502,500	209,804	616,221	762,515	369,779
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Management Western States Bar Conference	66,800	50,000	-	-	71,882	50,000	71,882	50,000.00	(5,082)	-
Totals	12,084,500	21,189,635	8,759,887	17,885,612	1,957,367	4,875,597.75	10,717,253	22,761,210	1,367,246	(1,571,575)
Percentage of Budget	57.03%		48.98%		40.15%		47.09%			
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Summary of Fund Balances:	Fund Balances Sept. 30, 2016	Fund Balances Year to date	2017 Budgeted Fund Balances
Restricted Funds:			
Lawyers Fund for Client Protection	2,646,222	3,408,736	3,016,001
Western States Bar Conference	10,958	5,877	10,958
Board-Designated Funds (Non-General Fund):			
CLE Fund Balance	456,568	577,324	728,781
Section Funds	1,212,637	1,279,958	996,416
Board-Designated Funds (General Fund):			
Operating Reserve Fund	1,500,000	1,500,000	1,500,000
Facilities Reserve Fund	200,000	200,000	200,000
Unrestricted Funds (General Fund):			
Unrestricted General Fund	2,218,536	2,640,273	221,191
Total Fund Balance	8,244,921	9,612,168	6,673,347
Net Change In Fund Balance		1,367,246	(1,571,575)

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LICENSE FEES REVENUE:					
LICENSE FEES	13,204,000.00	1,238,125.48	6,768,582.95	6,435,417.05	51.26%
TOTAL REVENUE:	13,204,000.00	1,238,125.48	6,768,582.95	6,435,417.05	51.26%

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ACCESS TO JUSTICE					
REVENUE:					
CONFERENCES & INSTITUTES	8,000.00	-	-	8,000.00	0%
TOTAL REVENUE:	8,000.00	-	-	8,000.00	0%
DIRECT EXPENSES:			- <u></u>		
ATJ BOARD RETREAT	2,000.00	-	-	2,000.00	0.00%
LEADERSHIP TRAINING	2,000.00	-	-	2,000.00	0.00%
ATJ BOARD EXPENSE	15,100.00	159.79	3,601.46	11,498.54	23.85%
ATJ BOARD COMMITTEES EXPENSE	5,000.00	701.44	1,599.08	3,400.92	31.98%
STAFF TRAVEL/PARKING	1,200.00	521.09	622.51	577.49	51.88%
STAFF MEMBERSHIP DUES	150.00	-	-	150.00	0.00%
PUBLIC DEFENSE	8,400.00	144.89	2,504.64	5,895.36	29.82%
CONFERENCE/INSTITUTE EXPENSE	23,000.00	-	13,100.00	9,900.00	57%
RECEPTION/FORUM EXPENSE	5,000.00	-	899.00	4,101.00	18%
TOTAL DIRECT EXPENSES:	61,850.00	1,527.21	22,326.69	39,523.31	36.10%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.10 FTE)	105,884.00	13,177.89	76,028.38	29,855.62	71.80%
BENEFITS EXPENSE	42,244.00	3,452.18	18,890.12	23,353.88	44.72%
OTHER INDIRECT EXPENSE	49,785.00	3,921.58	21,867.89	27,917.11	43.92%
TOTAL INDIRECT EXPENSES:	197,913.00	20,551.65	116,786.39	81,126.61	59.01%
TOTAL ALL EXPENSES:	259,763.00	22,078.86	139,113.08	120,649.92	53.55%
NET INCOME (LOSS):	(251,763.00)	(22,078.86)	(139,113.08)		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017
50.00% OF YEAR COMPLETE

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ADMINISTRATION					
REVENUE:					
INTEREST INCOME	25,000.00	7,070.05	19,883.13	5,116.87	79.53%
GAIN/LOSS ON INVESTMENTS	30,000.00	7,183.72	5,798.88	24,201.12	19.33%
MISCELLANEOUS	-	250.00	256.00	(256.00)	
TOTAL REVENUE:	55,000.00	14,503.77	25,938.01	29,061.99	47.16%
DIRECT EXPENSES:					
CREDIT CARD MERCHANT FEES	-	2,159.25	(2,594.85)	2,594.85	
STAFF TRAVEL/PARKING	2,500.00	-	231.00	2,269.00	9.24%
STAFF MEMBERSHIP DUES	635.00	-	-	635.00	0.00%
TOTAL DIRECT EXPENSES:	3,135.00	2,159.25	(2,363.85)	5,498.85	-75.40%
INDIRECT EXPENSES:					
SALARY EXPENSE (7.92 FTE)	632,169.00	63,413.92	344,297.83	287,871.17	54.46%
BENEFITS EXPENSE	206,690.00	16,515.89	104,610.75	102,079.25	50.61%
OTHER INDIRECT EXPENSE	187,762.00	14,785.99	82,454.41	105,307.59	43.91%
TOTAL INDIRECT EXPENSES:	1,026,621.00	94,715.80	531,362.99	495,258.01	51.76%
TOTAL ALL EXPENSES:	1,029,756.00	96,875.05	528,999.14	500,756.86	51.37%
NET INCOME (LOSS):	(974,756.00)	(82,371.28)	(503,061.13)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ADMISSIONS/BAR EXAMS					
REVENUE:					
EXAM SOFT REVENUE	40,000.00	12,215.00	12,215.00	27,785.00	30.54%
BAR EXAM FEES	1,000,000.00	311,435.00	922,935.00	77,065.00	92.29%
RULE 9/LEGAL INTERN FEES	-	(250.00)	-	-	
SPECIAL ADMISSIONS	30,000.00	5,545.00	38,335.00	(8,335.00)	127.78%
TOTAL REVENUE:	1,070,000.00	328,945.00	973,485.00	96,515.00	90.98%
DIRECT EXPENSES:					
FACILITY, PARKING, FOOD	65,000.00	(4,250.00)	36,275.70	28,724.30	55.81%
EXAMINER FEES	32,500.00	-	10,000.00	22,500.00	30.77%
UBE EXMINATIONS	136,000.00	-	-	136,000.00	0.00%
BOARD OF BAR EXAMINERS	30,000.00	3,424.64	3,567.86	26,432.14	11.89%
BAR EXAM PROCTORS	33,000.00	14,459.00	14,459.00	18,541.00	43.82%
CHARACTER & FITNESS BOARD	20,000.00	158.73	5,972.36	14,027.64	29.86%
DISABILITY ACCOMMODATIONS	25,000.00	-	4,885.50	20,114.50	19.54%
CHARACTER & FITNESS INVESTIGATIONS	1,000.00	-	150.58	849.42	15.06%
LAW SCHOOL VISITS	1,000.00	-	41.00	959.00	4.10%
COURT REPORTERS	15,000.00	395.96	4,433.35	10,566.65	29.56%
POSTAGE	4,000.00	311.25	1,874.97	2,125.03	46.87%
STAFF TRAVEL/PARKING	13,000.00	34.45	1,338.90	11,661.10	10.30%
STAFF MEMBERSHIP DUES	200.00	-	-	200.00	0.00%
SUPPLIES	1,200.00	136.00	325.78	874.22	27.15%
TOTAL DIRECT EXPENSES:	376,900.00	14,670.03	83,325.00	293,575.00	22.11%
INDIRECT EXPENSES:					
SALARY EXPENSE (6.48 FTE)	465,903.00	39,663.90	233,717.91	232,185.09	50.16%
BENEFITS EXPENSE	164,864.00	12,505.64	81,762.51	83,101.49	49.59%
OTHER INDIRECT EXPENSE	153,623.00	12,109.62	67,530.04	86,092.96	43.96%
TOTAL INDIRECT EXPENSES:	784,390.00	64,279.16	383,010.46	401,379.54	48.83%
TOTAL ALL EXPENSES:	1,161,290.00	78,949.19	466,335.46	694,954.54	40.16%
NET INCOME (LOSS):	(91,290.00)	249,995.81	507,149.54		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
BOG/OED					
REVENUE:					
TOTAL REVENUE:		-			
DIRECT EXPENSES:					
BOG MEETINGS	125,000.00	2,399.96	45,387.22	79,612.78	36.31%
BOG COMMITTEES' EXPENSES	30,000.00	329.63	7,317.45	22,682.55	24.39%
WASHINGTON LEADERSHIP INSTITUTE	60,000.00	-	-	60,000.00	0.00%
BOG CONFERENCE ATTENDANCE	17,500.00	2,948.86	13,075.63	4,424.37	74.72%
BOG TRAVEL & OUTREACH	45,000.00	4,423.58	16,267.89	28,732.11	36.15%
ED TRAVEL & OUTREACH	5,000.00	166.41	1,254.49	3,745.51	25.09%
BOG ELECTIONS	5,000.00	9.80	97.27	4,902.73	1.95%
STAFF TRAVEL/PARKING	4,000.00	328.00	2,224.40	1,775.60	55.61%
STAFF MEMBERSHIP DUES	1,850.00	-	550.00	1,300.00	29.73%
TELEPHONE	1,300.00	-	142.65	1,157.35	10.97%
TOTAL DIRECT EXPENSES:	294,650.00	10,606.24	86,317.00	208,333.00	29.29%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.45 FTE)	336,231.00	30,545.44	204,468.09	131,762.91	60.81%
BENEFITS EXPENSE	93,632.00	7,284.44	46,124.92	47,507.08	49.26%
OTHER INDIRECT EXPENSE	58,083.00	4,584.54	25,572.54	32,510.46	44.03%
TOTAL INDIRECT EXPENSES:	487,946.00	42,414.42	276,165.55	211,780.45	56.60%
TOTAL ALL EXPENSES:	782,596.00	53,020.66	362,482.55	420,113.45	46.32%
NET INCOME (LOSS):	(782,596.00)	(53,020.66)	(362,482.55)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
COMMUNICATIONS					
REVENUE:					
AWARDS LUNCH/DINNER	44,000.00	-	(95.84)	44,095.84	-0.22%
50 YEAR MEMBER TRIBUTE LUNCH	250.00	-	1,170.00	(920.00)	468.00%
WSBA LOGO MERCHANDISE SALES	-	-	280.00	(280.00)	
TOTAL REVENUE:	44,250.00		1,354.16	42,895.84	3.06%
DIRECT EXPENSES:					
IMAGE LIBRARY	4,100.00	-	3,999.00	101.00	97.54%
BAR OUTREACH	2,500.00	-	-	2,500.00	0.00%
ABA DELEGATES	5,600.00	-	-	5,600.00	0.00%
ANNUAL CHAIR MTGS	600.00	-	877.32	(277.32)	146.22%
AWARDS DINNER	63,000.00	-	9,570.00	53,430.00	15.19%
50 YEAR MEMBER TRIBUTE LUNCH	8,000.00	-	8,576.25	(576.25)	107.20%
JUD RECOMMEND COMMITTEE	4,500.00	-	-	4,500.00	0.00%
PROFESSIONALISM	750.00	-	821.72	(71.72)	109.56%
COMMUNICATIONS OUTREACH	15,000.00	-	1,332.21	13,667.79	8.88%
TRANSLATION SERVICES	3,500.00	323.90	1,694.55	1,805.45	48.42%
DEPRECIATION	2,300.00	225.00	1,356.00	944.00	58.96%
EQUIPMENT, HARDWARE & SOFTWARE	-	-	79.47	(79.47)	
STAFF TRAVEL/PARKING	4,000.00	-	478.00	3,522.00	11.95%
STAFF MEMBERSHIP DUES	1,960.00	370.00	420.00	1,540.00	21.43%
SUBSCRIPTIONS	10,050.00	-	6,122.75	3,927.25	60.92%
DIGITAL/ONLINE DEVELOPMENT	4,000.00	556.57	2,582.62	1,417.38	64.57%
CONFERENCE CALLS	200.00	-	13.49	186.51	6.75%
TOTAL DIRECT EXPENSES:	130,060.00	1,475.47	37,923.38	92,136.62	29.16%
INDIRECT EXPENSES:					
SALARY EXPENSE (14.64 FTE)	896,797.00	79,880.03	427,199.61	469,597.39	47.64%
BENEFITS EXPENSE	326,726.00	23,390.13	155,180.34	171,545.66	47.50%
OTHER INDIRECT EXPENSE	347,075.00	27,345.57	152,487.13	194,587.87	43.93%
TOTAL INDIRECT EXPENSES:	1,570,598.00	130,615.73	734,867.08	835,730.92	46.79%
TOTAL ALL EXPENSES:	1,700,658.00	132,091.20	772,790.46	927,867.54	45.44%
NET INCOME (LOSS):	(1,656,408.00)	(132,091.20)	(771,436.30)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
DISCIPLINE					
REVENUE:					
AUDIT REVENUE	2,000.00	233.75	1,608.75	391.25	80.44%
RECOVERY OF DISCIPLINE COSTS	125,000.00	4,000.00	38,316.99	86,683.01	30.65%
DISCIPLINE HISTORY SUMMARY	13,000.00	1,360.61	5,926.56	7,073.44	45.59%
TOTAL REVENUE:	140,000.00	5,594.36	45,852.30	94,147.70	32.75%
DIRECT EXPENSES:					
COURT REPORTERS	65,000.00	7,501.40	27,846.40	37,153.60	42.84%
OUTSIDE COUNSEL/AIC	3,500.00	147.66	886.72	2,613.28	25.33%
LITIGATION EXPENSES	30,000.00	1,316.65	10,077.46	19,922.54	33.59%
DISABILITY EXPENSES	15,000.00	-	5,076.45	9,923.55	33.84%
ONLINE LEGAL RESEARCH	65,900.00	-	27,346.80	38,553.20	41.50%
LAW LIBRARY	13,075.00	26.90	4,134.14	8,940.86	31.62%
TRANSLATION SERVICES	3,000.00	-	95.00	2,905.00	3.17%
DEPRECIATION-SOFTWARE	25,200.00	2,205.00	13,227.00	11,973.00	52.49%
PUBLICATIONS PRODUCTION	250.00	-	212.23	37.77	84.89%
STAFF TRAVEL/PARKING	38,500.00	1,710.00	18,542.28	19,957.72	48.16%
STAFF MEMBERSHIP DUES	3,243.00	-	1,529.38	1,713.62	47.16%
TELEPHONE	5,000.00	181.00	4,233.51	766.49	84.67%
TOTAL DIRECT EXPENSES:	267,668.00	13,088.61	113,207.37	154,460.63	42.29%
INDIRECT EXPENSES:					
SALARY EXPENSE (37.77 FTE)	3,370,608.00	303,845.58	1,694,949.27	1,675,658.73	50.29%
BENEFITS EXPENSE	1,068,970.00	83,184.89	528,915.64	540,054.36	49.48%
OTHER INDIRECT EXPENSE	895,425.00	70,539.15	393,380.86	502,044.14	43.93%
TOTAL INDIRECT EXPENSES:	5,335,003.00	457,569.62	2,617,245.77	2,717,757.23	49.06%
TOTAL ALL EXPENSES:	5,602,671.00	470,658.23	2,730,453.14	2,872,217.86	48.73%
NET INCOME (LOSS):	(5,462,671.00)	(465,063.87)	(2,684,600.84)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
DIVERSITY					
REVENUE:					
DONATIONS & GRANTS	90,000.00	_	90,000.00	_	100.00%
WORK STUDY GRANTS	10,374.00	-	-	10,374.00	0.00%
TOTAL REVENUE:	100,374.00		90,000.00	10,374.00	89.66%
DIRECT EXPENSES:					
STAFF MEMBERSHIP DUES	350.00			350.00	0.00%
STAFF TRAVEL/PARKING	8,600.00	720.18	2,591.41	6,008.59	30.13%
SUPPLIES	2,000.00	-	-	2,000.00	0.00%
COMMITTEE FOR DIVERSITY	6,200.00	265.93	2,685.65	3,514.35	43.32%
DIVERSITY EVENTS & PROJECTS	5,500.00	652.04	1,470.19	4,029.81	26.73%
SPECIAL EVENTS	5,000.00	-	-	5,000.00	0.00%
SPEAKERS & PROGRAM DEVELOPMENT	1,000.00	-	-	1,000.00	0.00%
INTERNAL DIVERSITY OUTREACH	500.00	-	22.96	477.04	4.59%
TOTAL DIRECT EXPENSE:	29,150.00	1,638.15	6,770.21	22,379.79	23.23%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.97 FTE)	222,565.00	20,810.54	113,068.08	109,496.92	50.80%
BENEFITS EXPENSE	72,143.00	5,714.19	35,902.62	36,240.38	49.77%
OTHER INDIRECT EXPENSE	70,411.00	5,538.06	30,882.71	39,528.29	43.86%
TOTAL INDIRECT EXPENSES:	365,119.00	32,062.79	179,853.41	185,265.59	49.26%
TOTAL ALL EXPENSES:	394,269.00	33,700.94	186,623.62	207,645.38	47.33%
NET INCOME (LOSS):	(293,895.00)	(33,700.94)	(96,623.62)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
EQUIND A EVON					
FOUNDATION					
REVENUE:					
TOTAL REVENUE:	-				
DIRECT EXPENSES:					
BOARD OF TRUSTEES	5,000.00	793.67	1,364.35	3,635.65	27.29%
GRAPHIC DESIGN	1,500.00	-	-	1,500.00	0.00%
CONSULTING SERVICES	3,000.00	-	-	3,000.00	0.00%
POSTAGE	500.00	-	-	500.00	0.00%
PRINTING & COPYING	1,500.00	-	39.46	1,460.54	2.63%
STAFF TRAVEL/PARKING	1,700.00	(42.94)	(9.51)	1,709.51	-0.56%
STAFF MEMBERSHIP DUES	600.00	-	-	600.00	0.00%
SUPPLIES	500.00	-	-	500.00	0.00%
SPECIAL EVENTS	5,000.00	1,407.74	1,407.74	3,592.26	28.15%
TOTAL DIRECT EXPENSES:	19,300.00	2,158.47	2,802.04	16,497.96	14.52%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.25 FTE)	88,294.00	8,348.11	45,811.57	42,482.43	51.89%
BENEFITS EXPENSE	30,721.00	2,454.19	15,253.82	15,467.18	49.65%
OTHER INDIRECT EXPENSE	29,634.00	2,331.81	13,001.70	16,632.30	43.87%
TOTAL INDIRECT EXPENSES:	148,649.00	13,134.11	74,067.09	74,581.91	49.83%
TOTAL ALL EXPENSES:	167,949.00	15,292.58	76,869.13	91,079.87	45.77%
NET INCOME (LOSS):	(167,949.00)	(15,292.58)	(76,869.13)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
HUMAN RESOURCES					
REVENUE:					
TOTAL REVENUE:	-				
DIRECT EXPENSES:					
STAFF TRAINING- GENERAL	35,000.00	(530.35)	6,555.46	28,444.54	18.73%
RECRUITING AND ADVERTISING	7,000.00	265.22	2,552.05	4,447.95	36.46%
PAYROLL PROCESSING	55,000.00	2,898.51	24,244.70	30,755.30	44.08%
SALARY SURVEYS	2,700.00	-	542.52	2,157.48	20.09%
DEPRECIATION	835.00	-	835.21	(0.21)	100.03%
CONSULTING SERVICES	9,000.00	-	9,760.00	(760.00)	108.44%
STAFF TRAVEL/PARKING	250.00	-	13.00	237.00	5.20%
STAFF MEMBERSHIP DUES	1,378.00	-	828.00	550.00	60.09%
SUBSCRIPTIONS	1,993.00	1,638.52	1,744.95	248.05	87.55%
THIRD PARTY SERVICES	13,500.00	-	13,426.00	74.00	99.45%
TRANSFER TO INDIRECT EXPENSE	(126,656.00)	(4,271.90)	(60,501.89)	(66,154.11)	47.77%
TOTAL DIRECT EXPENSES:	-	-	-	-	
INDIRECT EXPENSES:					
SALARY EXPENSE (2.48 FTE)	244,580.00	22,583.40	125,497.61	119,082.39	51.31%
ALLOWANCE FOR OPEN POSITIONS	(120,000.00)	-	-	(120,000.00)	0.00%
BENEFITS EXPENSE	74,445.00	5,888.87	35,771.06	38,673.94	48.05%
OTHER INDIRECT EXPENSE	58,794.00	4,637.30	25,861.31	32,932.69	43.99%
TOTAL INDIRECT EXPENSES:	257,819.00	33,109.57	187,129.98	70,689.02	72.58%
TOTAL ALL EXPENSES:	257,819.00	33,109.57	187,129.98	70,689.02	72.58%
NET INCOME (LOSS):	(257,819.00)	(33,109.57)	(187,129.98)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LAW CLERK PROGRAM					
REVENUE:					
LAW CLERK FEES	95,000.00	17,975.00	101,100.00	(6,100.00)	106.42%
LAW CLERK APPLICATION FEES	2,000.00	-	1,400.00	600.00	70.00%
TOTAL REVENUE:	97,000.00	17,975.00	102,500.00	(5,500.00)	105.67%
DIRECT EXPENSES:					
SUBSCRIPTIONS	250.00	-	-	250.00	0.00%
CHARACTER & FITNESS INVESTIGATIONS	100.00	-	-	100.00	0.00%
LAW CLERK BOARD EXPENSE	5,000.00	536.15	1,598.99	3,401.01	31.98%
TOTAL DIRECT EXPENSES:	5,350.00	536.15	1,598.99	3,751.01	29.89%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.89 FTE)	59,025.00	3,435.81	26,063.62	32,961.38	44.16%
BENEFITS EXPENSE	20,961.00	1,418.50	9,739.70	11,221.30	46.47%
OTHER INDIRECT EXPENSE	21,099.00	1,669.37	9,308.79	11,790.21	44.12%
TOTAL INDIRECT EXPENSES:	101,085.00	6,523.68	45,112.11	55,972.89	44.63%
TOTAL ALL EXPENSES:	106,435.00	7,059.83	46,711.10	59,723.90	43.89%
NET INCOME (LOSS):	(9,435.00)	10,915.17	55,788.90		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LAW OFFICE MNGT ASSISTANCE					
PROGRAM					
REVENUE:					
LAW OFFICE IN A BOX SALES	2,500.00	495.04	2,070.04	429.96	82.80%
TOTAL REVENUE:	2,500.00	495.04	2,070.04	429.96	82.80%
DIRECT EXPENSES:					
LIBRARY MATERIALS/RESOURCES	1,500.00		36.90	1,463.10	2.46%
LAW OFFICE IN A BOX	500.00	=	317.09	182.91	63.42%
STAFF TRAVEL/PARKING	2,000.00	158.20	158.20	1,841.80	7.91%
STAFF MEMBERSHIP DUES	600.00	-	364.00	236.00	60.67%
CONFERENCE CALLS	100.00	-	-	100.00	0.00%
TOTAL DIRECT EXPENSES:	4,700.00	158.20	876.19	3,823.81	18.64%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.50 FTE)	122,445.00	11,623.07	52,432.10	70,012.90	42.82%
BENEFITS EXPENSE	40,196.00	3,204.43	18,398.46	21,797.54	45.77%
OTHER INDIRECT EXPENSE	35,561.00	2,808.85	15,665.55	19,895.45	44.05%
TOTAL INDIRECT EXPENSES:	198,202.00	17,636.35	86,496.11	111,705.89	43.64%
TOTAL ALL EXPENSES:	202,902.00	17,794.55	87,372.30	115,529.70	43.06%
NET INCOME (LOSS):	(200,402.00)	(17,299.51)	(85,302.26)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LAWYER ASSISTANCE PROGRAM					
REVENUE:					
DIVERSIONS LAP CLIENT FEES MEMB HEALTH CARE INSUR REBATE	15,750.00	375.00 - -	2,750.00 255.00 49.50	13,000.00 (255.00) (49.50)	17.46%
TOTAL REVENUE:	15,750.00	375.00	3,054.50	12,695.50	19.39%
DIRECT EXPENSES:					
PROF LIAB INSURANCE	850.00		825.00	25.00	97.06%
MEMBER ASSISTANCE PROGRAM	45,120.00	11,640.00	34,560.00	10,560.00	76.60%
PUBLICATIONS PRODUCTION	200.00	-	-	200.00	0.00%
STAFF MEMBERSHIP DUES	350.00	-	-	350.00	0.00%
CONFERENCE CALLS	100.00	-	-	100.00	0.00%
MISCELLANEOUS	150.00	-	-	150.00	0.00%
TOTAL DIRECT EXPENSES:	46,770.00	11,640.00	35,385.00	11,385.00	75.66%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.87 FTE)	77,476.00	7,365.04	37,448.03	40,027.97	48.34%
BENEFITS EXPENSE	29,331.00	1,971.71	12,829.87	16,501.13	43.74%
OTHER INDIRECT EXPENSE	20,625.00	1,616.40	9,013.77	11,611.23	43.70%
TOTAL INDIRECT EXPENSES:	127,432.00	10,953.15	59,291.67	68,140.33	46.53%
TOTAL ALL EXPENSES:	174,202.00	22,593.15	94,676.67	79,525.33	54.35%
NET INCOME (LOSS):	(158,452.00)	(22,218.15)	(91,622.17)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LEGISLATIVE					
REVENUE:					
TOTAL REVENUE:	<u> </u>		<u> </u>		
DIRECT EXPENSES:					
OLYMPIA RENT	5,000.00	207.03	819.96	4,180.04	16.40%
CONTRACT LOBBYIST	20,000.00	5,000.00	15,000.00	5,000.00	75.00%
LOBBYIST CONTACT COSTS	1,600.00	-	96.22	1,503.78	6.01%
LEGISLATIVE COMMITTEE	2,500.00	176.03	2,415.42	84.58	96.62%
BOG LEGISLATIVE COMMITTEE	250.00	(146.13)	218.92	31.08	87.57%
STAFF TRAVEL/PARKING	8,000.00	621.56	3,040.50	4,959.50	38.01%
STAFF MEMBERSHIP DUES	450.00	-	142.17	307.83	31.59%
SUBSCRIPTIONS	2,000.00	-	1,972.80	27.20	98.64%
TELEPHONE	3,000.00	148.73	722.62	2,277.38	24.09%
TOTAL DIRECT EXPENSES:	42,800.00	6,007.22	24,428.61	18,371.39	57.08%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.85 FTE)	131,303.00	12,252.14	65,103.38	66,199.62	49.58%
BENEFITS EXPENSE	45,303.00	3,590.70	22,532.68	22,770.32	49.74%
OTHER INDIRECT EXPENSE	43,859.00	3,444.77	19,209.66	24,649.34	43.80%
TOTAL INDIRECT EXPENSES:	220,465.00	19,287.61	106,845.72	113,619.28	48.46%
TOTAL ALL EXPENSES:	263,265.00	25,294.83	131,274.33	131,990.67	49.86%
NET INCOME (LOSS):	(263,265.00)	(25,294.83)	(131,274.33)		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LICENSING & MEMBERSHIP RECORDS					
REVENUE:					
STATUS CERTIFICATE FEES	22.000.00	1,454.63	11,549.99	10,450.01	52.50%
RULE 9/LEGAL INTERN FEES	11,000.00	650.00	2,250.00	8,750.00	20.45%
INVESTIGATION FEES	20,000.00	700.00	12,900.00	7,100.00	64.50%
PRO HAC VICE	170,000.00	20,020.00	128,205.00	41,795.00	75.41%
MEMBER CONTACT INFORMATION	24,000.00	921.41	10,886.13	13,113.87	45.36%
PHOTO BAR CARD SALES	800.00	24.00	204.00	596.00	25.50%
TOTAL REVENUE:	247,800.00	23,770.04	165,995.12	81,804.88	66.99%
DIRECT EXPENSES:					
LICENSING FORMS	2,500.00		2,659.92	(159.92)	106.40%
POSTAGE	25,000.00	43.70	27,177.13	(2,177.13)	108.71%
SUPPLIES - BAR CARDS	-	-	800.00	(800.00)	
TOTAL DIRECT EXPENSES:	27,500.00	43.70	30,637.05	(3,137.05)	111.41%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.29 FTE)	346,073.00	34,868.00	181,374.97	164,698.03	52.41%
BENEFITS EXPENSE	112,190.00	8,915.69	55,842.83	56,347.17	49.78%
OTHER INDIRECT EXPENSE	101,704.00	8,002.49	44,625.84	57,078.16	43.88%
TOTAL INDIRECT EXPENSES:	559,967.00	51,786.18	281,843.64	278,123.36	50.33%
TOTAL ALL EXPENSES:	587,467.00	51,829.88	312,480.69	274,986.31	53.19%
NET INCOME (LOSS):	(339,667.00)	(28,059.84)	(146,485.57)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LIMITED LICENSE LEGAL TECHNICIAN PROGRAM					
REVENUE:					
LLLT LICENSE FEES	5,950.00	291.60	1,925.00	4,025.00	32.35%
LLLT EXAM FEES	7,150.00	-	1,650.00	5,500.00	23.08%
LLLT WAIVER FEES	300.00	-	900.00	(600.00)	300.00%
TOTAL REVENUE:	13,400.00	291.60	4,475.00	8,925.00	33.40%
DIRECT EXPENSES:					
CHRACTER & FITNESS INVESTIGATIONS	700.00	76.00	114.00	586.00	16.29%
LLLT BOARD	18,000.00	1,089.12	7,486.50	10,513.50	41.59%
LLLT OUTREACH	8,000.00	-	1,336.33	6,663.67	16.70%
DEPRECIATION	3,354.00	-	-	3,354.00	0.00%
LLLT EXAM WRITING	29,600.00	6,825.00	6,825.00	22,775.00	23.06%
STAFF TRAVEL/PARKING	400.00	106.07	226.74	173.26	56.69%
STAFF MEMBERSHIP DUES	-	-	110.00	(110.00)	
TOTAL DIRECT EXPENSES:	60,054.00	8,096.19	16,098.57	43,955.43	26.81%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.39 FTE)	106,271.00	9,462.33	53,216.73	53,054.27	50.08%
BENEFITS EXPENSE	35,786.00	2,849.61	17,853.14	17,932.86	49.89%
OTHER INDIRECT EXPENSE	32,953.00	2,596.78	14,481.51	18,471.49	43.95%
TOTAL INDIRECT EXPENSES:	175,010.00	14,908.72	85,551.38	89,458.62	48.88%
TOTAL ALL EXPENSES:	235,064.00	23,004.91	101,649.95	133,414.05	43.24%
NET INCOME (LOSS):	(221,664.00)	(22,713.31)	(97,174.95)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LIMITED PRACTICE OFFICERS					
REVENUE:					
LPO EXAMINATION FEES	17,000.00	(300.00)	16,500.00	500.00	97.06%
LPO LICENSE FEES	108,000.00	8,812.31	53,845.00	54,155.00	49.86%
LPO LATE LICENSE FEES	1,000.00	-	-	1,000.00	0.00%
LPO CEU & TA LATE FEES	4,000.00	-	100.00	3,900.00	2.50%
LPO CONTINUING ED ACCRED FEE	2,700.00	-	900.00	1,800.00	33.33%
TOTAL REVENUE:	132,700.00	8,512.31	71,345.00	61,355.00	53.76%
DIRECT EXPENSES:					
LPO EXAM FACILITIES	800.00	=	394.58	405.42	49.32%
LPO BOARD	3,000.00	351.41	998.27	2,001.73	33.28%
LPO DISCIPLINE EXPENSES	500.00	-	-	500.00	0.00%
FINGERPRINT CARD PROCESSING	3,230.00	-	1,824.00	1,406.00	56.47%
DEPRECIATION	3,354.00	-	-	3,354.00	0.00%
CHARACTER & FITNESS INVESTIGATIONS	100.00	-	-	100.00	0.00%
POSTAGE	2,300.00	130.96	130.96	2,169.04	5.69%
TOTAL DIRECT EXPENSES:	13,284.00	482.37	3,347.81	9,936.19	25.20%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.47 FTE)	115,843.00	6,547.70	51,168.72	64,674.28	44.17%
BENEFITS EXPENSE	38,510.00	2,503.35	17,501.78	21,008.22	45.45%
OTHER INDIRECT EXPENSE	34,850.00	2,755.81	15,369.43	19,480.57	44.10%
TOTAL INDIRECT EXPENSES:	189,203.00	11,806.86	84,039.93	105,163.07	44.42%
TOTAL ALL EXPENSES:	202,487.00	12,289.23	87,387.74	115,099.26	43.16%
NET INCOME (LOSS):	(69,787.00)	(3,776.92)	(16,042.74)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MANDATORY CLE					
ADMINISTRATION					
REVENUE:					
ACCREDITED PROGRAM FEES	300,000.00	28,350.00	131,000.00	169,000.00	43.67%
FORM 1 LATE FEES	75,000.00	13,755.00	65,380.00	9,620.00	87.17%
MEMBER LATE FEES	150,000.00	30,100.00	121,725.00	28,275.00	81.15%
ANNUAL ACCREDITED SPONSOR FEES	27,000.00	-	28,500.00	(1,500.00)	105.56%
ATTENDANCE FEES	70,000.00	3,872.00	27,095.00	42,905.00	38.71%
COMITY CERTIFICATES	29,000.00	850.15	24,819.79	4,180.21	85.59%
ATTENDANCE LATE FEES	60,000.00	4,445.00	28,980.00	31,020.00	48.30%
TOTAL REVENUE:	711,000.00	81,372.15	427,499.79	283,500.21	60.13%
DIRECT EXPENSES:					
MCLE BOARD	3,000.00		705.86	2,294.14	23.53%
POSTAGE	2,000.00	-	-	2,000.00	0.00%
STAFF MEMBERSHIP DUES	500.00	-	500.00	-	100.00%
DEPRECIATION	261,000.00	18,995.00	110,310.00	150,690.00	42.26%
TOTAL DIRECT EXPENSES:	266,500.00	18,995.00	111,515.86	154,984.14	41.84%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.72 FTE)	257,805.00	24,732.96	133,872.99	123,932.01	51.93%
BENEFITS EXPENSE	99,187.00	8,098.78	49,965.18	49,221.82	50.37%
OTHER INDIRECT EXPENSE	111,898.00	8,823.65	49,204.40	62,693.60	43.97%
TOTAL INDIRECT EXPENSES:	468,890.00	41,655.39	233,042.57	235,847.43	49.70%
TOTAL ALL EXPENSES:	735,390.00	60,650.39	344,558.43	390,831.57	46.85%
NET INCOME (LOSS):	(24,390.00)	20,721.76	82,941.36		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MEMBER BENEFITS					
REVENUE:					
ROYALTIES	3,000.00	1,333.65	10,847.23	(7,847.23)	361.57%
TOTAL REVENUE:	3,000.00	1,333.65	10,847.23	(7,847.23)	361.57%
DIRECT EXPENSES:					
CASEMAKER	75,000.00	6,337.99	30,528.83	44,471.17	40.71%
TOTAL DIRECT EXPENSES:	75,000.00	6,337.99	30,528.83	44,471.17	40.71%
INDIRECT EXPENSES:					
TOTAL INDIRECT EXPENSES:	<u> </u>	<u> </u>		<u> </u>	
TOTAL ALL EXPENSES:	75,000.00	6,337.99	30,528.83	44,471.17	40.71%
NET INCOME (LOSS):	(72,000.00)	(5,004.34)	(19,681.60)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MENTORSHIP PROGRAM					
REVENUE:					
TOTAL REVENUE:			<u> </u>	<u> </u>	
DIRECT EXPENSES:					
MENTORSHIP PROGRAM EXPENSES	15,000.00	622.70	1,378.06	13,621.94	9.19%
RECEPTION/FORUM EXPENSE	4,800.00	-	982.02	3,817.98	20.46%
CONSULTING SERVICES	1,000.00	-	-	1,000.00	0.00%
STAFF TRAVEL/PARKING	2,000.00	-	-	2,000.00	0.00%
SUBSCRIPTIONS	500.00	-	224.00	276.00	44.80%
CONFERENCE CALLS	200.00	9.39	21.67	178.33	10.84%
TOTAL DIRECT EXPENSES:	23,500.00	632.09	2,605.75	20,894.25	11.09%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.40 FTE)	108,515.00	8,255.38	47,584.62	60,930.38	43.85%
BENEFITS EXPENSE	36,268.00	2,923.99	17,281.15	18,986.85	47.65%
OTHER INDIRECT EXPENSE	33,190.00	2,623.33	14,629.68	18,560.32	44.08%
TOTAL INDIRECT EXPENSES:	177,973.00	13,802.70	79,495.45	98,477.55	44.67%
TOTAL ALL EXPENSES:	201,473.00	14,434.79	82,101.20	119,371.80	40.75%
NET INCOME (LOSS):	(201,473.00)	(14,434.79)	(82,101.20)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
NEW LAWYER PROGRAM					
REVENUE:					
DONATIONS	-	_	1,200.00	(1,200.00)	
SEMINAR REGISTRATIONS	55,000.00	(158.00)	3,249.00	51,751.00	5.91%
TRIAL ADVOCACY PROGRAM	25,000.00	- ′	17,233.00	7,767.00	68.93%
TOTAL REVENUE:	80,000.00	(158.00)	21,682.00	58,318.00	27.10%
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	1,000.00		324.99	675.01	32.50%
STAFF MEMBERSHIP DUES	200.00	-	-	200.00	0.00%
ONLINE EXPENSES	2,500.00	585.25	1,277.56	1,222.44	51.10%
NEW LAWYER OUTREACH EVENTS	1,000.00	19.52	19.52	980.48	1.95%
NEW LAWYERS COMMITTEE	15,000.00	90.69	6,029.83	8,970.17	40.20%
OPEN SECTIONS NIGHT	3,500.00	-	3,577.78	(77.78)	102.22%
TRIAL ADVOCACY PROGRAM	3,500.00	-	1,341.61	2,158.39	38.33%
SEMINAR BROCHURES	2,000.00	-	68.18	1,931.82	3.41%
SPEAKERS & PROGRAM DEVELOPMENT	2,000.00	26.22	856.19	1,143.81	42.81%
SCHOLARSHIPS/DONATIONS/GRANT	2,000.00	-	1,000.00	1,000.00	50.00%
TOTAL DIRECT EXPENSES:	32,700.00	721.68	14,495.66	18,204.34	44.33%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.25 FTE)	165,467.00	13,124.56	74,337.50	91,129.50	44.93%
BENEFITS EXPENSE	56,383.00	4,110.31	27,089.20	29,293.80	48.04%
OTHER INDIRECT EXPENSE	53,341.00	4,213.21	23,497.49	29,843.51	44.05%
TOTAL INDIRECT EXPENSES:	275,191.00	21,448.08	124,924.19	150,266.81	45.40%
TOTAL ALL EXPENSES:	307,891.00	22,169.76	139,419.85	168,471.15	45.28%
NET INCOME (LOSS):	(227,891.00)	(22,327.76)	(117,737.85)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
NORTHWEST LAWYER					
REVENUE:					
ROYALTIES	-	-	1,133.91	(1,133.91)	
DISPLAY ADVERTISING	440,000.00	42,858.75	213,446.00	226,554.00	48.51%
SUBSCRIPT/SINGLE ISSUES	450.00	-	144.00	306.00	32.00%
CLASSIFIED ADVERTISING	89,000.00	10,170.13	61,342.37	27,657.63	68.92%
GEN ANNOUNCEMENTS	17,000.00	1,450.00	4,150.00	12,850.00	24.41%
PROF ANNOUNCEMENTS	27,000.00	2,885.00	11,697.50	15,302.50	43.32%
TOTAL REVENUE:	573,450.00	57,363.88	291,913.78	281,536.22	50.90%
DIRECT EXPENSES:					
GRAPHICS/ARTWORK	3,500.00		1,583.80	1,916.20	45.25%
OUTSIDE SALES EXPENSE	80,000.00	-	31,623.43	48,376.57	39.53%
EDITORIAL ADVISORY COMMITTEE	800.00	-	95.17	704.83	11.90%
DIGITAL/ONLINE DEVELOPMENT	8,400.00	-	3,000.00	5,400.00	35.71%
BAD DEBT EXPENSE	1,000.00	(2,000.00)	2,000.00	(1,000.00)	200.00%
POSTAGE	89,100.00	9,994.25	51,546.49	37,553.51	57.85%
PRINTING, COPYING & MAILING	220,000.00	26,260.13	127,710.08	92,289.92	58.05%
TOTAL DIRECT EXPENSES:	402,800.00	34,254.38	217,558.97	185,241.03	54.01%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.72 FTE)	131,759.00	9,815.87	64,947.70	66,811.30	49.29%
BENEFITS EXPENSE	48,872.00	3,360.07	21,544.15	27,327.85	44.08%
OTHER INDIRECT EXPENSE	40,777.00	3,206.28	17,878.53	22,898.47	43.84%
TOTAL INDIRECT EXPENSES:	221,408.00	16,382.22	104,370.38	117,037.62	47.14%
TOTAL ALL EXPENSES:	624,208.00	50,636.60	321,929.35	302,278.65	51.57%
NET INCOME (LOSS):	(50,758.00)	6,727.28	(30,015.57)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
OFFICE OF GENERAL COUNSEL					
REVENUE:					
COPY FEES	-	-	54.21	(54.21)	
TOTAL REVENUE:			54.21	(54.21)	
DIRECT EXPENSES:					
AMICUS BRIEF COMMITTEE	100.00		83.63	16.37	83.63%
COURT RULES COMMITTEE	5,000.00	203.83	564.20	4,435.80	11.28%
DISCIPLINE ADVISORY ROUNDTABLE	1,500.00	-	-	1,500.00	0.00%
LITIGATION EXPENSES	-	22.49	139.89	(139.89)	
CUSTODIANSHIPS	5,000.00	-	1,010.37	3,989.63	20.21%
STAFF TRAVEL/PARKING	2,600.00	269.00	1,647.26	952.74	63.36%
STAFF MEMBERSHIP DUES	1,500.00	25.00	25.00	1,475.00	1.67%
TOTAL DIRECT EXPENSES:	15,700.00	520.32	3,470.35	12,229.65	22.10%
INDIRECT EXPENSES:					
SALARY EXPENSE (5.7 FTE)	484,565.00	40,302.08	238,340.19	246,224.81	49.19%
BENEFITS EXPENSE	157,573.00	12,160.92	76,151.46	81,421.54	48.33%
OTHER INDIRECT EXPENSE	135,132.00	10,652.34	59,404.66	75,727.34	43.96%
TOTAL INDIRECT EXPENSES:	777,270.00	63,115.34	373,896.31	403,373.69	48.10%
TOTAL ALL EXPENSES:	792,970.00	63,635.66	377,366.66	415,603.34	47.59%
NET INCOME (LOSS):	(792,970.00)	(63,635.66)	(377,312.45)		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
OGC-DISCIPLINARY BOARD					
REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSE:					
DISCIPLINARY BOARD EXPENSES	7,500.00	948.92	5,707.39	1,792.61	76.10%
CHIEF HEARING OFFICER	33,000.00	2,500.00	15,000.00	18,000.00	45.45%
HEARING OFFICER EXPENSES	5,000.00	-	295.54	4,704.46	5.91%
HEARING OFFICER TRAINING	2,000.00	-	-	2,000.00	0.00%
OUTSIDE COUNSEL	55,000.00	3,250.00	19,500.00	35,500.00	35.45%
STAFF MEMBERSHIP DUES	500.00	-	-	500.00	0.00%
TOTAL DIRECT EXPENSES:	103,000.00	6,698.92	40,502.93	62,497.07	39.32%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.30 FTE)	92,118.00	11,855.55	50,137.72	41,980.28	54.43%
BENEFITS EXPENSE	31,810.00	2,557.17	15,931.27	15,878.73	50.08%
OTHER INDIRECT EXPENSE	30,819.00	2,437.79	13,596.51	17,222.49	44.12%
TOTAL INDIRECT EXPENSES:	154,747.00	16,850.51	79,665.50	75,081.50	51.48%
TOTAL ALL EXPENSES:	257,747.00	23,549.43	120,168.43	137,578.57	46.62%
NET INCOME (LOSS):	(257,747.00)	(23,549.43)	(120,168.43)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017 **50.00% OF YEAR COMPLETE**

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PRACTICE OF LAW BOARD					
REVENUE:					
TOTAL REVENUE:		<u> </u>			
DIRECT EXPENSES:					
PRACTICE OF LAW BOARD	14,000.00	1,153.99	8,719.51	5,280.49	62.28%
TRANSLATION SERVICES	100.00	-	-	100.00	0.00%
LITIGATION EXPENSES	-	0.38	0.38	(0.38)	
TOTAL DIRECT EXPENSES:	14,100.00	1,154.37	8,719.89	5,380.11	61.84%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.81 FTE)	61,398.00	5,844.27	31,485.21	29,912.79	51.28%
BENEFITS EXPENSE	20,670.00	1,655.93	10,348.21	10,321.79	50.06%
OTHER INDIRECT EXPENSE	19,203.00	1,510.42	8,421.48	10,781.52	43.86%
TOTAL INDIRECT EXPENSES:	101,271.00	9,010.62	50,254.90	51,016.10	49.62%
TOTAL ALL EXPENSES:	115,371.00	10,164.99	58,974.79	56,396.21	51.12%
NET INCOME (LOSS):	(115,371.00)	(10,164.99)	(58,974.79)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PROFESSIONAL RESPONSIBILITY PROGRAM					
REVENUE:					
TOTAL REVENUE:			-	-	
DIRECT EXPENSES:					
CPE COMMITTEE	6,000.00	31.50	1,490.01	4,509.99	24.83%
STAFF TRAVEL/PARKING	1,500.00	-	785.71	714.29	52.38%
STAFF MEMBERSHIP DUES	500.00	-	-	500.00	0.00%
TOTAL DIRECT EXPENSES:	8,000.00	31.50	2,275.72	5,724.28	28.45%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.07 FTE)	165,405.00	13,637.74	72,497.21	92,907.79	43.83%
BENEFITS EXPENSE	58,372.00	4,279.39	26,787.86	31,584.14	45.89%
OTHER INDIRECT EXPENSE	49,074.00	3,868.75	21,574.73	27,499.27	43.96%
TOTAL INDIRECT EXPENSES:	272,851.00	21,785.88	120,859.80	151,991.20	44.30%
TOTAL ALL EXPENSES:	280,851.00	21,817.38	123,135.52	157,715.48	43.84%
NET INCOME (LOSS):	(280,851.00)	(21,817.38)	(123,135.52)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PUBLIC SERVICE PROGRAMS					
REVENUE:					
DONATIONS & GRANTS PSP PRODUCT SALES	85,000.00	382.00	85,000.00 6,804.00	(6,804.00)	100.00%
TOTAL REVENUE:	85,000.00	382.00	91,804.00	(6,804.00)	108.00%
DIRECT EXPENSES:					
DONATIONS/SPONSORSHIPS/GRANTS	203,915.00	53,955.80	85,689.14	118,225.86	42.02%
SPEAKERS & PROGRAM DEVELOPMENT	1,500.00	-	-	1,500.00	0.00%
STAFF TRAVEL/PARKING	2,000.00	-	14.03	1,985.97	0.70%
STAFF MEMBERSHIP DUES	95.00	-	-	95.00	0.00%
VOLUNTEER RECRUITMENT & OUTREACH	2,100.00	-	28.55	2,071.45	1.36%
CONFERENCE CALLS	200.00	-	-	200.00	0.00%
PRO BONO & LEGAL AID COMMITTEE	2,000.00	24.54	361.49	1,638.51	18.07%
VOLUNTEER RECRUITMENT & APPREC	500.00	783.84	783.84	(283.84)	156.77%
DAY OF SERVICE	3,150.00	39.06	39.06	3,110.94	1.24%
TOTAL DIRECT EXPENSES:	215,460.00	54,803.24	86,916.11	128,543.89	40.34%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.70 FTE)	132,099.00	10,423.72	59,832.10	72,266.90	45.29%
BENEFITS EXPENSE	44,139.00	3,314.99	21,066.55	23,072.45	47.73%
OTHER INDIRECT EXPENSE	40,302.00	3,179.80	17,733.66	22,568.34	44.00%
TOTAL INDIRECT EXPENSES:	216,540.00	16,918.51	98,632.31	117,907.69	45.55%
TOTAL ALL EXPENSES:	432,000.00	71,721.75	185,548.42	246,451.58	42.95%
NET INCOME (LOSS):	(347,000.00)	(71,339.75)	(93,744.42)		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017
50.00% OF YEAR COMPLETE

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
SECTIONS ADMINISTRATION					
REVENUE:					
REIMBURSEMENTS FROM SECTIONS	307,000.00	7,275.00	317,962.50	(10,962.50)	103.57%
TOTAL REVENUE:	307,000.00	7,275.00	317,962.50	(10,962.50)	103.57%
DIRECT EXPENSES:					
DUES STATEMENTS	9,500.00		5,416.72	4,083.28	57.02%
STAFF TRAVEL/PARKING	1,000.00	20.53	436.57	563.43	43.66%
SECTION/COMMITTEE CHAIR MTGS	1,000.00	-	439.78	560.22	43.98%
CONFERENCE CALLS	300.00	18.73	40.10	259.90	13.37%
MISCELLANEOUS	300.00	-	134.00	166.00	44.67%
TOTAL DIRECT EXPENSES:	12,100.00	39.26	6,467.17	5,632.83	53.45%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.03 FTE)	259,395.00	24,563.72	132,426.97	126,968.03	51.05%
BENEFITS EXPENSE	93,121.00	7,518.76	46,683.69	46,437.31	50.13%
OTHER INDIRECT EXPENSE	95,540.00	7,525.33	41,962.95	53,577.05	43.92%
TOTAL INDIRECT EXPENSES:	448,056.00	39,607.81	221,073.61	226,982.39	49.34%
TOTAL ALL EXPENSES:	460,156.00	39,647.07	227,540.78	232,615.22	49.45%
NET INCOME (LOSS):	(153,156.00)	(32,372.07)	90,421.72		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
TECHNOLOGY REVENUE:					
TOTAL REVENUE:			-		
DIRECT EXPENSES:					
COMPUTER HARDWARE	29,000.00		4,195.42	24,804.58	14.47%
COMPUTER SOFTWARE	28,000.00	3,799.09	13,020.43	14,979.57	46.50%
SOFTWARE MAINTENANCE & LICENSING	286,500.00	3,597.57	35,703.41	250,796.59	12.46%
HARDWARE SERVICE & WARRANTIES	41,000.00	2,837.66	20,737.18	20,262.82	50.58%
TELEPHONE HARDWARE & MAINTENANCE	26,000.00	-	9,897.55	16,102.45	38.07%
COMPUTER SUPPLIES	34,000.00	1,301.19	11,937.44	22,062.56	35.11%
THIRD PARTY SERVICES	40,500.00	-	28,211.25	12,288.75	69.66%
CONSULTING SERVICES	212,000.00	-	16,829.39	195,170.61	7.94%
STAFF TRAVEL/PARKING	2,500.00	-	-	2,500.00	0.00%
STAFF MEMBERSHIP DUES	110.00	-	-	110.00	0.00%
TELEPHONE	24,000.00	1,513.02	8,707.72	15,292.28	36.28%
TRANSFER TO INDIRECT EXPENSES	(723,610.00)	(13,048.53)	(149,239.79)	(574,370.21)	20.62%
TOTAL DIRECT EXPENSES:			-	<u> </u>	
INDIRECT EXPENSES:					
SALARY EXPENSE (12.10 FTE)	1,002,250.00	84,905.96	456,353.52	545,896.48	45.53%
BENEFITS EXPENSE	327,511.00	25,239.09	155,837.72	171,673.28	47.58%
CAPITAL LABOR & OVERHEAD	(140,700.00)	(55,032.42)	(66,737.26)	(73,962.74)	47.43%
OTHER INDIRECT EXPENSE	286,858.00	22,523.64	125,603.19	161,254.81	43.79%
TOTAL INDIRECT EXPENSES:	1,475,919.00	77,636.27	671,057.17	804,861.83	45.47%
TOTAL ALL EXPENSES:	1,475,919.00	77,636.27	671,057.17	804,861.83	45.47%
NET INCOME (LOSS):	(1,475,919.00)	(77,636.27)	(671,057.17)		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
CONTINUING LEGAL EDUCATION					
(CLE)					
REVENUE:					
SEMINAR REGISTRATIONS	1 670 000 00	71 649 50	200 754 25	1 270 245 75	23.40%
SEMINAR REGISTRATIONS SEMINAR-EXHIB/SPNSR/ETC	1,670,000.00 25,000.00	71,648.50 4,500.00	390,754.25 5,000.00	1,279,245.75 20,000.00	20.00%
SHIPPING & HANDLING	4,600.00	527.00	2,521.28	2,078.72	54.81%
DESKBOOK SALES	80,000.00	4,946.51	52,514.82	27,485.18	65.64%
COURSEBOOK SALES	20,000.00	2,484.00	9,217.50	10,782.50	46.09%
SECTION PUBLICATION SALES CASEMAKER ROYALTIES	15,200.00	1,800.00	6,502.50 28,090.04	8,697.50 31,909.96	42.78%
MP3 AND VIDEO SALES	60,000.00 700,000.00	3,563.99 27,994.65	586,314.63	113,685.37	46.82% 83.76%
TOTAL REVENUE:	2,574,800.00	117,464.65	1,080,915.02	1,493,884.98	41.98%
DIRECT EXPENSES:					
COURSEBOOK PRODUCTION	4,000.00	72.45	451.11	3,548.89	11.28%
POSTAGE - FLIERS/CATALOGS	40,000.00	2,764.00	11,765.10	28,234.90	29.41%
POSTAGE - MISC./DELIVERY	2,500.00	35.00	280.00	2,220.00	11.20%
DEPRECIATION	19,000.00	1,827.00	10,962.00	8,038.00	57.69%
ONLINE EXPENSES	82,000.00	37,253.80	54,626.98	27,373.02	66.62%
ACCREDITATION FEES	6,500.00	136.00	3,472.00	3,028.00	53.42%
SEMINAR BROCHURES FACILITIES	65,000.00	18,138.22	15,017.05 69,504.49	49,982.95	23.10%
SPEAKERS & PROGRAM DEVELOP	285,988.00 55,000.00	368.36	13,223.21	216,483.51 41,776.79	24.30% 24.04%
SPLITS TO SECTIONS	167,456.00	35,921.05	35,921.05	131,534.95	21.45%
SPLITS TO CO-SPONSORS	7,500.00	-	-	7,500.00	0.00%
HONORARIA	20,250.00	-	-	20,250.00	0.00%
CLE SEMINAR COMMITTEE	1,500.00	-	66.68	1,433.32	4.45%
BAD DEBT EXPENSE	600.00	-	-	600.00	0.00%
STAFF TRAVEL/PARKING	6,500.00	-	95.27	6,404.73	1.47%
STAFF MEMBERSHIP DUES SUPPLIES	1,550.00	-	- 806.64	1,550.00 1,193.36	0.00% 40.33%
COST OF SALES - DESKBOOKS	2,000.00 56,000.00	3,331.65	37,111.26	18,888.74	40.33% 66.27%
COST OF SALES - DESKBOOKS	1,400.00	219.75	764.87	635.13	54.63%
COST OF SALES SECTION PUBLICATION	2,800.00	312.16	1,131.57	1,668.43	40.41%
A/V DEVELOP COSTS (RECORDING)	1,500.00	-	-	1,500.00	0.00%
DESKBOOK ROYALTIES	1,000.00	570.72	570.72	429.28	57.07%
RECORDED SEMINAR ROYALITIES	-	192.50	192.50	(192.50)	
SHIPPING SUPPLIES	250.00	-	-	250.00	0.00%
POSTAGE & DELIVERY-DESKBOOKS POSTAGE & DELIVERY-COURSEBOOKS	4,000.00 3,000.00	115.23 31.58	1,595.32 238.06	2,404.68 2,761.94	39.88% 7.94%
SPLITS WITH SECTIONS	4,800.00	549.45	549.45	4,250.55	11.45%
FLIERS/CATALOGS	7,500.00	-	553.76	6,946.24	7.38%
POSTAGE - FLIERS/CATALOGS	5,000.00	-	-	5,000.00	0.00%
COMPLIMENTARY BOOK PROGRAM	4,000.00	-	1,404.15	2,595.85	35.10%
RECORDS STORAGE - OFF SITE	7,440.00	620.00	3,100.00	4,340.00	41.67%
MISCELLANEOUS	200.00	-	-	200.00	0.00%
TOTAL DIRECT EXPENSES:	866,234.00	102,458.92	263,403.24	602,830.76	30.41%
INDIRECT EXPENSES:					
SALARY EXPENSE (12.77 FTE)	837,663.00	78,314.44	413,857.54	423,805.46	49.41%
BENEFITS EXPENSE	295,948.00	23,671.87	148,233.76	147,714.24	50.09%
OTHER INDIRECT EXPENSE	302,742.00	23,847.97	134,844.61	167,897.39	44.54%
TOTAL INDIRECT EXPENSES:	1,436,353.00	125,834.28	696,935.91	739,417.09	48.52%
TOTAL ALL EXPENSES:	2,302,587.00	228,293.20	960,339.15	1,342,247.85	41.71%
NET INCOME (LOSS):	272,213.00	(110,828.55)	120,575.87		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
	2017 BUDGET	MONTH	DAIL	BALANCE	OF BUDGET
SECTIONS OPERATIONS					
REVENUE:					
SECTION DUES	475,770.00	10,971.25	483,015.25	(7,245.25)	101.52%
SEMINAR PROFIT SHARE	151,310.00	35,921.05	49,920.93	101,389.07	32.99%
INTEREST INCOME	1,406.00	-	-	1,406.00	0.00%
PUBLICATIONS REVENUE	5,000.00	549.45	3,347.65	1,652.35	66.95%
OTHER	55,125.00	6,254.00	11,586.67	43,538.33	21.02%
TOTAL REVENUE:	688,611.00	53,695.75	547,870.50	140,740.50	79.56%
DIRECT EXPENSES:					
DIRECT EXPENSES OF SECTION ACTIVITIES	627,684.00	20,627.24	162,587.26	465,096.74	25.90%
REIMBURSEMENT TO WSBA FOR INDIRECT EXPENSES	310,818.75	7,275.00	317,962.50	(7,143.75)	102.30%
TOTAL DIRECT EXPENSES:	938,502.75	27,902.24	480,549.76	457,952.99	51.20%
NET INCOME (LOSS):	(249,891.75)	25,793.51	67,320.74		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LAWYERS FUND FOR CLIENT PROTECTION					
REVENUE:					
LFCP RESTITUTION LFCP MEMBER ASSESSMENTS INTEREST INCOME	1,000.00 982,000.00 3,000.00	235.85 22,800.00 1,498.54	2,021.25 962,887.50 7,409.92	(1,021.25) 19,112.50 (4,409.92)	202.13% 98.05% 247.00%
TOTAL REVENUE:	986,000.00	24,534.39	972,318.67	13,681.33	98.61%
DIRECT EXPENSES:					
GIFTS TO INJURED CLIENTS	500,000.00	10,015.26	152,133.12	347,866.88	30.43%
LFCP BOARD EXPENSES	1,500.00	57.65	1,109.49	390.51	73.97%
BANK FEES - WELLS FARGO	1,000.00	74.73	552.06	447.94	55.21%
TOTAL DIRECT EXPENSES:	502,500.00	10,147.64	153,794.67	348,705.33	30.61%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.01 FTE)	66,205.00	6,261.40	33,732.25	32,472.75	50.95%
BENEFITS EXPENSE	23,572.00	1,905.46	11,787.88	11,784.12	50.01%
OTHER INDIRECT EXPENSE	23,944.00	1,881.32	10,489.28	13,454.72	43.81%
TOTAL INDIRECT EXPENSES:	113,721.00	10,048.18	56,009.41	57,711.59	49.25%
TOTAL ALL EXPENSES:	616,221.00	20,195.82	209,804.08	406,416.92	34.05%
NET INCOME (LOSS):	369,779.00	4,338.57	762,514.59		

Statement of Activities
For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MANAGEMENT OF WESTERN STATES BAR CONFERENCE					
REVENUE:					
REGISTRATION REVENUE	25,600.00	30,150.00	29,700.00	(4,100.00)	116.02%
OTHER ACTIVITIES REGISTRATION REVENUE	13,000.00	19,380.00	22,700.00	(9,700.00)	174.62%
WESTERN STATES BAR MEMBERSHIP DUES	2,400.00	-	2,400.00	-	100.00%
SPONSORSHIPS	9,000.00	-	12,000.00	(3,000.00)	133.33%
TOTAL REVENUE:	50,000.00	49,530.00	66,800.00	(16,800.00)	133.60%
DIRECT EXPENSES:					
SPEAKERS & PROGRAM DEVELOPMENT	1,000.00			1,000.00	0.00%
FACILITIES	44,000.00	-	66,569.93	(22,569.93)	151.30%
STAFF TRAVEL/PARKING	2,300.00	572.00	1,144.00	1,156.00	49.74%
BANK FEES	560.00	46.62	281.30	278.70	50.23%
WSBC PRESIDENT TRAVEL	500.00	-	-	500.00	0.00%
OPTIONAL ACTIVITIES EXPENSE	1,200.00	1,818.90	3,294.54	(2,094.54)	274.55%
MARKETING EXPENSE	440.00	539.18	591.79	(151.79)	134.50%
TOTAL DIRECT EXPENSES:	50,000.00	2,976.70	71,881.56	(21,881.56)	143.76%
INDIRECT EXPENSES:					
TOTAL INDIRECT EXPENSES:					
TOTAL ALL EXPENSES:	50,000.00	2,976.70	71,881.56	(21,881.56)	143.76%
NET INCOME (LOSS):		46,553.30	(5,081.56)		

Statement of Activities

For the Period from March 1, 2017 to March 31, 2017

	FISCAL 2017 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
INDIRECT EXPENSES:					
SALARIES	10,987,791.00	987,817.55	5,503,657.00	5,484,134.00	50.09%
ALLOWANCE FOR OPEN POSITIONS	(120,000.00)	-	-	(120,000.00)	0.00%
TEMPORARY SALARIES	98,320.00	12,043.00	37,594.42	60,725.58	38.24%
CAPITAL LABOR & OVERHEAD	(140,700.00)	(55,032.42)	(66,737.26)	(73,962.74)	47.43%
EMPLOYEE ASSISTANCE PLAN	4,800.00	-	2,400.00	2,400.00	50.00%
EMPLOYEE SERVICE AWARDS	1,970.00	620.00	1,650.00	320.00	83.76%
FICA (EMPLOYER PORTION)	823,000.00	65,754.03	390,572.32	432,427.68	47.46%
L&I INSURANCE	48,000.00	-	9,596.26	38,403.74	19.99%
MEDICAL (EMPLOYER PORTION)	1,335,000.00	112,701.90	671,839.80	663,160.20	50.33%
RETIREMENT (EMPLOYER PORTION)	1,252,000.00	94,706.66	580,387.06	671,612.94	46.36%
TRANSPORTATION ALLOWANCE	118,500.00	125.00	105,794.50	12,705.50	89.28%
UNEMPLOYMENT INSURANCE	106,000.00	11,733.55	43,578.38	62,421.62	41.11%
STAFF DEVELOPMENT-GENERAL	6,865.00	24.96	485.34	6,379.66	7.07%
TOTAL SALARY & BENEFITS EXPENSE:	14,521,546.00	1,230,494.23	7,280,817.82	7,240,728.18	50.14%
WORKPLACE BENEFITS	42,000.00	2,466.97	20,343.33	21,656.67	48.44%
HUMAN RESOURCES POOLED EXP	126,656.00	4,271.90	60,501.89	66,154.11	47.77%
MEETING SUPPORT EXPENSES	15,000.00	842.67	5,898.45	9,101.55	39.32%
RENT	1,645,000.00	197,979.21	886,044.02	758,955.98	53.86%
PERSONAL PROP TAXES-WSBA	12,500.00	701.08	5,193.45	7,306.55	41.55%
FURNITURE, MAINT, LH IMP	38,000.00	1,547.02	9,868.91	28,131.09	25.97%
OFFICE SUPPLIES & EQUIPMENT	50,000.00	2,503.62	19,063.03	30,936.97	38.13%
FURN & OFFICE EQUIP DEPRECIATION	74,000.00	3,486.00	49,936.44	24,063.56	67.48%
COMPUTER HARDWARE DEPRECIATION	63,000.00	4,830.00	32,735.51	30,264.49	51.96%
COMPUTER SOFTWARE DEPRECIATION	94,500.00	1,826.00	11,569.01	82,930.99	12.24%
INSURANCE	130,400.00	10,881.85	65,291.10	65,108.90	50.07%
PROFESSIONAL FEES-AUDIT	31,000.00	-	32,662.06	(1,662.06)	105.36%
PROFESSIONAL FEES-LEGAL	60,000.00	671.37	9,636.67	50,363.33	16.06%
TELEPHONE & INTERNET	38,000.00	2,328.11	21,142.15	16,857.85	55.64%
POSTAGE - GENERAL	45,000.00	2,545.48	15,296.26	29,703.74	33.99%
RECORDS STORAGE	40,000.00	3,119.80	19,363.39	20,636.61	48.41%
STAFF TRAINING	75,000.00	8,997.57	43,609.43	31,390.57	58.15%
BANK FEES	35,400.00	2,710.77	18,130.68	17,269.32	51.22%
PRODUCTION MAINTENANCE & SUPPLIES	25,000.00	199.01	3,543.40	21,456.60	14.17%
COMPUTER POOLED EXPENSES	723,610.00	13,048.53	149,239.79	574,370.21	20.62%
TOTAL OTHER INDIRECT EXPENSES:	3,364,066.00	264,956.96	1,479,068.97	1,884,997.03	43.97%
TOTAL INDIRECT EXPENSES:	17,885,612.00	1,495,451.19	8,759,886.79		

Washington State Bar Association Analysis of Cash Investments As of March 31, 2017

Checking & Savings Accounts

General Fund

Checking Bank Wells Fargo	Account General		\$ <u>Amount</u> 611,707
		Total	\$ 611,707
<u>Investments</u>	<u>Rate</u>		<u>Amount</u>
Wells Fargo Money Market	0.80%		\$ 3,914,840
UBS Financial Money Market	0.91%		\$ 838,145
Morgan Stanley Money Market	0.62%		\$ 25,667
Merrill Lynch Money Market	0.94%		\$ 1,872,536
Long Term Investments	Varies		\$ 3,381,714
Short Term Investments	Varies		\$ 4,500,000
		General Fund Total	\$ 15,144,608
Lawyer's Fund for Client Pro	otection		
<u>Checking</u> Bank			Amount
Wells Fargo			\$ 1,477,752
Investments	Rate		Amount
Wells Fargo Money Market	0.80%		\$ 2,230,493
Morgan Stanley Money Market	0.23%		\$ 102,589
Wells Fargo Investments	Varies		\$ -
	Lawyers' Fund	for Client Protection Total	\$ 3,810,834
	Gra	and Total Cash & Investments	\$ 18,955,443

Washington State Bar Association Analysis of Cash Investments As of March 31, 2017

Long Term Investments- General Fund

UBS Financial Long Term Investments	<u>Value</u>	Value as of 3/31/2017		
Nuveen 3-7 year Municipal Bond Portfolio	\$	496,609.69		

 Morgan Stanley Long Term Investments
 Value as of 3/31/2017

 Lord Abbett Short Term Duration Income Fund
 \$ 1,555,897.38

 Guggenheim Total Return Bond Fund
 \$ 663,526.08

 Virtus Multi-Sector Short Term Bond Fund
 \$ 665,680.84

 \$ 2,885,104.30

	Total Lo	ng Term lı	nvestments-	General Fund	3,381,713.99
Short Term Investments- General Fund					
	Interest			Maturity	
<u>Bank</u>	<u>Rate</u>	<u>Yield</u>	<u>Term</u>	<u>Date</u>	<u>Amount</u>
Enterprise Bank	0.65%	0.65%	6 months	7/31/2017	250,000.00
Pacific Western Bank	0.65%	0.65%	6 months	7/31/2017	250,000.00
First VA Community Bank	0.65%	0.65%	6 months	7/31/2017	250,000.00
Bank of China NY	0.85%	0.85%	9 months	10/30/2017	250,000.00
Bank of Baroda	0.90%	0.90%	9 months	10/31/2017	250,000.00
Citizens Bank NA PA Philadelphia	0.65%	0.65%	3 months	5/1/2017	250,000.00
Citizens Bank NA Providence RI	0.65%	0.65%	3 months	5/1/2017	250,000.00
ZB NA	0.80%	0.80%	9 months	11/1/2017	250,000.00
First Merchant Bank	0.65%	0.65%	6 months	8/3/2017	250,000.00
Bank India NY	0.80%	0.80%	6 months	8/9/2017	250,000.00
Compass Bank AL	0.60%	0.60%	3 months	5/8/2017	250,000.00
Mizrahi Tefaho LA	0.65%	0.65%	3 months	5/15/2017	250,000.00
Huntington National Bank	0.80%	0.80%	6 months	8/15/2017	250,000.00
Green Bank NA Houston	0.55%	0.55%	6 months	5/15/2017	250,000.00
Safra National Bank NY	0.65%	0.65%	6 months	8/15/2017	250,000.00
United Bank Vernon Rockville CT	0.65%	0.65%	6 months	8/16/2017	250,000.00
Luther Burbank Savings Manhattan Beach	0.55%	0.55%	3 months	5/24/2017	250,000.00
Washington First Bank Reston VA	0.70%	0.70%	6 months	8/28/2017	250,000.00
	Total Sh	ort Term li	nvestments-	General Fund	4,500,000.00
Lawyer's Fund for Client Protection					
Lawyer's Fund for Cheffit Protection	Interest		Term	Maturity	
Bank	Rate	Yield	Mths	Date	Amount
<u>Sum</u>	Nato	1 ICIU	MILIO	Date	Amount
				Total LFCP	