

# WSBA Financial Reports

(Unaudited)

# Year to Date November 30, 2017

Prepared by Mark Hayes, Controller Submitted by Ann Holmes, Chief Operations Officer November 15, 2017

#### Washington State Bar Association Financial Summary Year to Date as of November 30, 2017 16.67% of Year Compared to Fiscal Year 2018 Budget

			Actual	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual	Budgeted
	Actual	Budgeted	Indirect	Indirect	Direct	Direct	Total	Total	Net	Net
Category	Revenues	Revenues	Expenses	Expenses	Expenses	Expenses	Expenses	Expenses	Result	Result
Access to Justice		-	41,675	253,727	5,339	51,600	47,015	305,327	(47,015)	(305,327)
Administration	12,378	55,000	168,324	1,047,954	(4,602)	3,045	163,721	1,050,999	(151,343)	(995,999)
Admissions/Bar Exam	332,310	1,327,400	124,940	777,321	16,117	392,117	141,057	1,169,438	191,253	157,962
Board of Governors		-	95,932	522,466	22,458	280,080	118,389	802,546	(118,389)	(802,546)
Communications Strategies	1,210	44,750	86,159	533,090	16,086	103,440	102,244	636,530	(101,034)	(591,780)
Conference & Broadcast Services		0	117,279	734,260	545	4,700	117,824	738,960	(117,824)	(738,960)
Discipline	23,443	130,300	868,998	5,510,929	27,661	256,826	896,659	5,767,755	(873,216)	(5,637,455)
Diversity	97,500	100,374	66,314	417,383	2,690	25,250	69,004	442,633	28,496	(342,259)
Foundation		-	24,915	147,130	336	17,600	25,250	164,730	(25,250)	(164,730)
Human Resources		-	60,044	269,931		-	60,044	269,931	(60,044)	(269,931)
Law Clerk Program	7,500	112,000	16,949	108,267	1,153	4,350	18,102	112,617	(10,602)	(617)
Legislative		-	11,407	127,140	2,201	24,700	13,608	151,840	(13,608)	(151,840)
Licensing and Membership Records	57.058	284,700	103,659	651,149	11,942	45,996	115,602	697,145	(58,544)	(412,445)
Licensing Fees	2,232,388	15,068,125	,		,	-,	0	-	2,232,388	15,068,125
Limited License Legal Technician	, , ,	-,,	34,934	229,148	2,252	25,600	37,186	254,748	(37,186)	(254,748)
Limited Practice Officers			23,815	156,182	890	3,000	24,706	156,182	(24,706)	(159,182)
Mandatory CLE	131,582	761.000	90,548	538,896	38.147	238,444	128,696	777,340	2,886	(16,340)
Member Assistance Program	3,505	10,000	20.523	131,605	,	1,500	20,523	133,105	(17.018)	(123,105)
Member Benefits	49	,	6,871.60	42,770.00	1,087	123,760	7,958	166,530	(7,909)	(166,530)
Mentorship Program			17.614	104,617	701	11,225	18,315	115,842	(18,315)	(115,842)
New Member Program	44.334	53.200	40.417	262.083	7.220	35,780	47,637	297,863	(3,303)	(244,663)
NW Lawver	96,220	538,350	26,529	226,805	45,625	434,500	72,154	661,305	24.067	(122,955)
Office of General Counsel	3	200,000	126,751	782,452	1,570	13,296	128,322	795,748	(128,318)	(795,748)
OGC-Disciplinary Board			30,116	200,463	15,051	103,500	45,166	303,963	(45,166)	(303,963)
Outreach and Engagement			48,355	362,671	770	22,750	49,125	385,421	(49,125)	(385,421)
Pratice Management Assistance	9.013	15.000.00	32,981	205,719	49	5.850	33,030	211,569	(24,016)	(196,569)
Practice of Law Board	0,0.0	10,000.00	15,900	96,034	3,341	15,200	19,241	111,234	(19,241)	(111,234)
Professional Responsibility Program			42,104	277,796	879	6,300	42,983	284,096	(42,983)	(284,096)
Public Service Programs	103.526	105.000	38,062	224,933	499	224,615	38,561	449,548	64.965	(344,548)
Publication and Design Services	100,020	100,000	24,448	151,900	4.100	4,100	28,548	156,000	(28,548)	(156,000)
Sections Administration		308.000	70,566	462,803	966	10,100	71,532	472,903	(71,532)	(164,903)
Technology		-	246,262	1,468,042	300	10,100	246,262	1,468,042	(246,262)	(1.468.042)
Subtotal General Fund	3,152,021	18.913.199	2,723,391	17,025,666	225.072	2,489,224	2,948,463	19,514,890	203.558	(601,691)
Expenses using reserve funds	0,102,021	10,010,100	2,720,001	17,020,000	220,012	2,400,224	2,948,463	10,014,000	-	(001,001)
Total General Fund - Net Result from Operations							2,340,403		203,558	(601,691)
Percentage of Budget	16.67%		16.00%		9.04%		15.11%	ŀ	203,330	(001,031)
CLE-Seminars and Products	322,222	1,862,235	181.606	1,121,849	27,485	577,582	209,091	1,699,431	113,131	162,804
CLE - Deskbooks	11,856	1,862,235	39,652					340.905		(170,905)
Total CLE	334.078	2.032.235	221,258	246,210 1.368.059	6,340 33.825	94,695 672,277	45,992 255,083	2.040.336	(34,136) 78,995	(8.101)
		2,032,233		1,368,059		6/2,2//		2,040,336	78,995	(8,101)
Percentage of Budget	16.44%		16.17%		5.03%		12.50%			
Total All Sections	16,341	613,210	-	-	59,504	903,363	59,504	903,363	(43,163)	(290,152)
Client Protection Fund-Restricted	137.624	992.500	26.486	400 700	0.5	403,000	26.521	565.720	111.103	426.780
Client Protection Puna-Restricted	137,624	992,500	∠0,480	162,720	35	403,000	20,021	505,720	111,103	420,780
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Management of Western States Bar Conference (No WSBA Funds)		49,900			15,894	46,860	15,894	46,860	(15,894)	3,040
Totals	3.640.064	22.601.044	2,971,135	18.556.445	334,330	4.514.723.50	3,305,464	23.071.169	334.599	(470,124)
Percentage of Budget	16.11%	22,00.,044	16.01%	10,000,140	7.41%	.,5,.25.00	14.33%	20,0,.00	- 00.,000	( 5, /2-1)

	Fund Balances	2018 Budgeted	Fund Balances
Summary of Fund Balances:	Sept. 30, 2017	Fund Balances	Year to date
Restricted Funds:			
Client Protection Fund	3,242,299	3,669,079	3,353,402
Western States Bar Conference	19,632	22,672	3,738
Board-Designated Funds (Non-General Fund):			
CLE Fund Balance	485,582	477,481	564,577
Section Funds	1,197,727	907,575	1,154,564
Board-Designated Funds (General Fund):			
Operating Reserve Fund	1,500,000	1,500,000	1,500,000
Facilities Reserve Fund	200,000	200,000	200,000
Unrestricted Funds (General Fund):			
Unrestricted General Fund	1,663,751	1,062,060	1,867,308
Total General Fund Balance	3,363,751	2,762,060	3,567,308
Net Change in general Fund Balance		(601,691)	203,558
Total Fund Balance	8,308,990	7,838,866	8,643,589
Net Change in Fund Balance		(470,124)	334,599

# Washington State Bar Association Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ACCESS TO JUSTICE					
REVENUE:					
TOTAL REVENUE:	-	-	-	<u>-</u>	
DIRECT EXPENSES:					
ATJ BOARD RETREAT	2,000.00	-	-	2,000.00	0.00%
LEADERSHIP TRAINING	2,000.00	90.00	142.74	1,857.26	7.14%
ATJ BOARD EXPENSE	24,000.00	1,383.59	2,375.38	21,624.62	9.90%
ATJ BOARD COMMITTEES EXPENSE	3,000.00	604.43	663.96	2,336.04	22.13%
STAFF TRAVEL/PARKING	2,700.00	-	31.00	2,669.00	1.15%
PUBLIC DEFENSE	8,400.00	285.96	709.09	7,690.91	8.44%
RECEPTION/FORUM EXPENSE	9,500.00	548.94	1,417.19	8,082.81	15%
TOTAL DIRECT EXPENSES:	51,600.00	2,912.92	5,339.36	46,260.64	10.35%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.10 FTE)	148,145.00	12,892.36	25,446.38	122,698.62	17.18%
BENEFITS EXPENSE	54,588.00	4,355.84	8,618.42	45,969.58	15.79%
OTHER INDIRECT EXPENSE	50,994.00	3,558.24	7,610.36	43,383.64	14.92%
TOTAL INDIRECT EXPENSES:	253,727.00	20,806.44	41,675.16	212,051.84	16.43%
TOTAL ALL EXPENSES:	305,327.00	23,719.36	47,014.52	258,312.48	15.40%
NET INCOME (LOSS):	(305,327.00)	(23,719.36)	(47,014.52)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ADMINISTRATION					
REVENUE:					
INTEREST INCOME	25,000.00	3,404.73	6,481.35	18,518.65	25.93%
GAIN/LOSS ON INVESTMENTS	30,000.00	(657.15)	5,630.82	24,369.18	18.77%
MISCELLANEOUS	-	2,000.00	-	-	
RPC BOOKLETS	-	266.22	266.22	(266.22)	
TOTAL REVENUE:	55,000.00	5,013.80	12,378.39	42,621.61	22.51%
DIRECT EXPENSES:					
CREDIT CARD MERCHANT FEES		(4,726.07)	(4,998.37)	4,998.37	
STAFF TRAVEL/PARKING	2,500.00	396.00	396.00	2,104.00	15.84%
STAFF MEMBERSHIP DUES	545.00	-	-	545.00	0.00%
TOTAL DIRECT EXPENSES:	3,045.00	(4,330.07)	(4,602.37)	7,647.37	-151.15%
INDIRECT EXPENSES:					
SALARY EXPENSE (7.88 FTE)	636,186.00	53,604.34	105,276.58	530,909.42	16.55%
BENEFITS EXPENSE	220,418.00	17,446.73	34,546.41	185,871.59	15.67%
OTHER INDIRECT EXPENSE	191,350.00	13,325.52	28,500.53	162,849.47	14.89%
TOTAL INDIRECT EXPENSES:	1,047,954.00	84,376.59	168,323.52	879,630.48	16.06%
TOTAL ALL EXPENSES:	1,050,999.00	80,046.52	163,721.15	887,277.85	15.58%
NET INCOME (LOSS):	(995,999.00)	(75,032.72)	(151,342.76)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
ADMISSIONS/BAR EXAMS					
REVENUE:					
EXAM SOFT REVENUE	35,000.00		_	35,000.00	0.00%
BAR EXAM FEES	1,200,000.00	82,940.00	318,430.00	881,570.00	26.54%
SPECIAL ADMISSIONS	60,000.00	4,960.00	11,780.00	48,220.00	19.63%
LLLT EXAM FEES	7,500.00	800.00	2,200.00	5,300.00	29.33%
LLLT WAIVER FEES	900.00	-	2,200.00	900.00	0.00%
LPO EXAMINATION FEES	24,000.00	-	(100.00)	24,100.00	-0.42%
TOTAL REVENUE:	1,327,400.00	88,700.00	332,310.00	995,090.00	25.03%
DIRECT EXPENSES:					
DEDDECIATION	2 222 00			2 222 00	0.000/
DEPRECIATION POSTAGE	2,222.00	201.09	746.04	2,222.00	0.00%
STAFF TRAVEL/PARKING	4,000.00 10,240.00	201.08 232.50	746.94 460.50	3,253.06 9,779.50	18.67% 4.50%
STAFF TRAVEL/FARRING STAFF MEMBERSHIP DUES	400.00	-	400.30	400.00	0.00%
SUPPLIES	1,000.00	60.44	60.44	939.56	6.04%
FACILITY, PARKING, FOOD	66,000.00	5,750.00	5,994.58	60,005.42	9.08%
EXAMINER FEES	35,000.00	5,750.00	5,774.56	35,000.00	0.00%
UBE EXMINATIONS	130,000.00	_		130,000.00	0.00%
BOARD OF BAR EXAMINERS	25,000.00	_	_	25,000.00	0.00%
BAR EXAM PROCTORS	30,000.00	_	_	30,000.00	0.00%
CHARACTER & FITNESS BOARD	20,000.00	2,643.55	5,662.96	14,337.04	28.31%
DISABILITY ACCOMMODATIONS	20,000.00	-	-	20,000.00	0.00%
CHARACTER & FITNESS INVESTIGATIONS	900.00	3,192.00	3,192.00	(2,292.00)	354.67%
LAW SCHOOL VISITS	1,000.00	-	-	1,000.00	0.00%
EXAM WRITING	28,355.00	-	-	28,355.00	
COURT REPORTERS	18,000.00	-	-	18,000.00	0.00%
TOTAL DIRECT EXPENSES:	392,117.00	12,079.57	16,117.42	375,999.58	4%
INDIRECT EXPENSES:					
CALADY EVDENCE (6.20 ETE)	454 250 00	29 402 42	76 550 25	277 700 75	16 050/
SALARY EXPENSE (6.20 FTE) BENEFITS EXPENSE	454,259.00	38,492.43	76,550.25	377,708.75	16.85%
OTHER INDIRECT EXPENSE	172,508.00	13,120.73 10,483.69	25,966.98 22,422.48	146,541.02 128,131.52	15.05% 14.89%
OTHER INDIRECT EAFENSE	150,554.00	10,483.09	22,422.46	128,131.32	14.89%
TOTAL INDIRECT EXPENSES:	777,321.00	62,096.85	124,939.71	652,381.29	16.07%
TOTAL ALL EXPENSES:	1,169,438.00	74,176.42	141,057.13	1,028,380.87	12.06%
NET INCOME (LOSS):	157,962.00	14,523.58	191,252.87		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
NORTHWEST LAWYER					
REVENUE:					
ROYALTIES DISPLAY ADVERTISING	400,000.00	33,505.00	1,148.80 72,421.25	(1,148.80) 327,578.75	18.11%
SUBSCRIPT/SINGLE ISSUES	350.00	72.00	72.00	278.00	20.57%
CLASSIFIED ADVERTISING	100,000.00	6,457.90	16,820.94	83,179.06	16.82%
GEN ANNOUNCEMENTS	15,000.00	1,250.00	1,950.00	13,050.00	13.00%
PROF ANNOUNCEMENTS	23,000.00	1,885.00	3,807.50	19,192.50	16.55%
TOTAL REVENUE:	538,350.00	43,169.90	96,220.49	442,129.51	17.87%
DIRECT EXPENSES:					
BAD DEBT EXPENSE	6,000.00	975.00	975.00	5,025.00	16.25%
POSTAGE	89,000.00	9,413.34	19,329.17	69.670.83	21.72%
PRINTING, COPYING & MAILING	250,000.00	23,331.01	23,331.01	226,668.99	9.33%
DIGITAL/ONLINE DEVELOPMENT	10,200.00	700.00	1,400.00	8,800.00	13.73%
GRAPHICS/ARTWORK	3,500.00	575.00	575.00	2,925.00	16.43%
OUTSIDE SALES EXPENSE	75,000.00	-	-	75,000.00	0.00%
EDITORIAL ADVISORY COMMITTEE	800.00	14.43	14.43	785.57	1.80%
TOTAL DIRECT EXPENSES:	434,500.00	35,008.78	45,624.61	388,875.39	10.50%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.80 FTE)	130,495.00	6,921.84	13,843.68	116,651.32	10.61%
BENEFITS EXPENSE	52,601.00	3,095.90	6,147.58	46,453.42	11.69%
OTHER INDIRECT EXPENSE	43,709.00	3,056.76	6,537.77	37,171.23	14.96%
TOTAL INDIRECT EXPENSES:	226,805.00	13,074.50	26,529.03	200,275.97	11.70%
TOTAL ALL EXPENSES:	661,305.00	48,083.28	72,153.64	589,151.36	10.91%
NET INCOME (LOSS):	(122,955.00)	(4,913.38)	24,066.85		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
BOG/OED					
REVENUE:					
TOTAL REVENUE:			<u>-</u>		
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	4,700.00	328.00	656.00	4,044.00	13.96%
STAFF MEMBERSHIP DUES	1,880.00	-	-	1,880.00	0.00%
TELEPHONE	1,000.00	-	78.78	921.22	7.88%
WASHINGTON LEADERSHIP INSTITUTE	60,000.00	-	-	60,000.00	0.00%
BOG MEETINGS	115,000.00	15,221.42	14,700.77	100,299.23	12.78%
BOG COMMITTEES' EXPENSES	30,000.00	775.09	2,428.22	27,571.78	8.09%
BOG CONFERENCE ATTENDANCE	17,500.00	-	-	17,500.00	0.00%
BOG TRAVEL & OUTREACH	45,000.00	1,292.07	4,119.67	40,880.33	9.15%
ED TRAVEL & OUTREACH	5,000.00	95.50	474.30	4,525.70	9.49%
TOTAL DIRECT EXPENSES:	280,080.00	17,712.08	22,457.74	257,622.26	0.08
INDIRECT EXPENSES:					
SALARY EXPENSE (2.45 FTE)	357,509.00	26,824.60	70,940.15	286,568.85	19.84%
BENEFITS EXPENSE	105,464.00	8,102.81	16,104.06	89,359.94	15.27%
OTHER INDIRECT EXPENSE	59,493.00	4,155.27	8,887.31	50,605.69	14.94%
TOTAL INDIRECT EXPENSES:	522,466.00	39,082.68	95,931.52	426,534.48	18.36%
TOTAL ALL EXPENSES:	802,546.00	56,794.76	118,389.26	684,156.74	14.75%
NET INCOME (LOSS):	(802,546.00)	(56,794.76)	(118,389.26)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
COMMUNICATION STRATEGIES					
REVENUE:					
AWARDS LUNCH/DINNER	44,000.00	=	100.00	43,900.00	0.23%
50 YEAR MEMBER TRIBUTE LUNCH	750.00	550.00	550.00	200.00	73.33%
WSBA LOGO MERCHANDISE SALES	-	140.00	560.00	(560.00)	
TOTAL REVENUE:	44,750.00	690.00	1,210.00	43,540.00	2.70%
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	2,640.00	462.80	1,224.89	1,415.11	46.40%
STAFF MEMBERSHIP DUES	1,700.00	-02.00	1,224.07	1,700.00	0.00%
SUBSCRIPTIONS	10.050.00	15.96	31.92	10.018.08	0.32%
DIGITAL/ONLINE DEVELOPMENT	1,450.00	256.60	513.20	936.80	35.39%
AWARDS DINNER	63,000.00	-	6,917.09	56,082.91	10.98%
50 YEAR MEMBER TRIBUTE LUNCH	8,000.00	1,456.75	7,213.73	786.27	90.17%
BAR OUTREACH	=	184.78	184.78	(184.78)	
COMMUNICATIONS OUTREACH	15,000.00	-	-	15,000.00	0.00%
SPEAKERS & PROGRAM DEVELOP	1,600.00	=	-	1,600.00	
TOTAL DIRECT EXPENSES:	103,440.00	2,376.89	16,085.61	87,354.39	15.55%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.68 FTE)	304,516.00	28,031.11	54,638.16	249,877.84	17.94%
BENEFITS EXPENSE	114,930.00	7,337.75	14,563.10	100,366.90	12.67%
OTHER INDIRECT EXPENSE	113,644.00	7,928.44	16,957.31	96,686.69	14.92%
TOTAL INDIRECT EXPENSES:	533,090.00	43,297.30	86,158.57	446,931.43	16.16%
TOTAL ALL EXPENSES:	636,530.00	45,674.19	102,244.18	534,285.82	16.06%
NET INCOME (LOSS):	(591,780.00)	(44,984.19)	(101,034.18)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
CONFERENCE & BROADCAST SEE	RVICES				
REVENUE:					
TOTAL REVENUE:		-		-	
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	1,200.00	-	-	1,200.00	0.00%
TRANSLATION SERVICES	3,500.00	138.25	545.10	2,954.90	15.57%
TOTAL DIRECT EXPENSES:	4,700.00	138.25	545.10	4,154.90	11.60%
INDIRECT EXPENSES:					
SALARY EXPENSE (7.15 FTE)	398,693.00	33,360.78	66,112.38	332,580.62	16.58%
BENEFITS EXPENSE	161,944.00	12,939.10	25,563.68	136,380.32	15.79%
OTHER INDIRECT EXPENSE	173,623.00	11,916.36	25,602.84	148,020.16	14.75%
TOTAL INDIRECT EXPENSES:	734,260.00	58,216.24	117,278.90	616,981.10	15.97%
TOTAL ALL EXPENSES:	738,960.00	58,354.49	117,824.00	621,136.00	15.94%
NET INCOME (LOSS):	(738,960.00)	(58,354.49)	(117,824.00)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
DISCIPLINE					
REVENUE:					
AUDIT REVENUE RECOVERY OF DISCIPLINE COSTS DISCIPLINE HISTORY SUMMARY	2,300.00 115,000.00 13,000.00	1,260.00 15,124.50 810.83	2,110.00 19,129.50 2,203.83	190.00 95,870.50 10,796.17	91.74% 16.63% 16.95%
TOTAL REVENUE:	130,300.00	17,195.33	23,443.33	106,856.67	17.99%
DIRECT EXPENSES:					
DEPRECIATION-SOFTWARE	17,028.00	858.00	1,716.00	15,312.00	10.08%
PUBLICATIONS PRODUCTION	330.00	-	-	330.00	0.00%
STAFF TRAVEL/PARKING	39,460.00	3,447.74	6,179.21	33,280.79	15.66%
STAFF MEMBERSHIP DUES	3,308.00	-	1,425.00	1,883.00	43.08%
TELEPHONE	2,800.00	364.16	364.16	2,435.84	13.01%
COURT REPORTERS	65,000.00	2,380.13	2,532.13	62,467.87	3.90%
OUTSIDE COUNSEL/AIC	2,000.00	-	-	2,000.00	0.00%
LITIGATION EXPENSES	30,000.00	797.70	2,021.21	27,978.79	6.74%
DISABILITY EXPENSES	15,000.00	1,000.00	1,000.00	14,000.00	6.67%
ONLINE LEGAL RESEARCH	66,900.00	5,514.45	5,564.45	61,335.55	8.32%
LAW LIBRARY	12,000.00	-	6,556.44	5,443.56	54.64%
TRANSLATION SERVICES	3,000.00	217.33	302.33	2,697.67	10.08%
TOTAL DIRECT EXPENSES:	256,826.00	14,579.51	27,660.93	229,165.07	10.77%
INDIRECT EXPENSES:					
SALARY EXPENSE (36.89 FTE)	3,465,982.00	277,629.65	560,172.56	2,905,809.44	16.16%
BENEFITS EXPENSE	1,149,149.00	88,411.87	175,312.01	973,836.99	15.26%
OTHER INDIRECT EXPENSE	895,798.00	62,424.56	133,513.34	762,284.66	14.90%
TOTAL INDIRECT EXPENSES:	5,510,929.00	428,466.08	868,997.91	4,641,931.09	15.77%
TOTAL ALL EXPENSES:	5,767,755.00	443,045.59	896,658.84	4,871,096.16	15.55%
NET INCOME (LOSS):	(5,637,455.00)	(425,850.26)	(873,215.51)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
DIVERSITY					
REVENUE:					
DONATIONS & GRANTS	90,000.00	-	97,500.00	(7,500.00)	108.33%
WORK STUDY GRANTS	10,374.00	-	-	10,374.00	0.00%
TOTAL REVENUE:	100,374.00	<u> </u>	97,500.00	2,874.00	97.14%
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	8,000.00	27.52	377.52	7,622.48	4.72%
STAFF MEMBERSHIP DUES	350.00	-	-	350.00	0.00%
COMMITTEE FOR DIVERSITY	6,200.00	1,039.55	1,296.13	4,903.87	20.91%
DIVERSITY EVENTS & PROJECTS	10,000.00	19.51	1,016.30	8,983.70	10.16%
INTERNAL DIVERSITY OUTREACH	200.00	-	-	200.00	0.00%
SPEAKERS & PROGRAM DEVELOPMENT	500.00	-	-	500.00	0.00%
TOTAL DIRECT EXPENSE:	25,250.00	1,086.58	2,689.95	22,560.05	10.65%
INDIRECT EXPENSES:					
SALARY EXPENSE (3.21 FTE)	253,236.00	21,094.24	41,181.96	212,054.04	16.26%
BENEFITS EXPENSE	86,199.00	6,839.84	13,537.54	72,661.46	15.70%
OTHER INDIRECT EXPENSE	77,948.00	5,420.94	11,594.29	66,353.71	14.87%
TOTAL INDIRECT EXPENSES:	417,383.00	33,355.02	66,313.79	351,069.21	15.89%
TOTAL ALL EXPENSES:	442,633.00	34,441.60	69,003.74	373,629.26	15.59%
NET INCOME (LOSS):	(342,259.00)	(34,441.60)	28,496.26		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
FOUNDATION					
REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSES:					
CONSTITUTE SERVICES	2 000 00			2 000 00	0.000
CONSULTING SERVICES	3,000.00	-	100.27	3,000.00	0.00%
PRINTING & COPYING STAFF TRAVEL/PARKING	1,500.00	-	129.37 64.85	1,370.63	8.62%
STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES	1,500.00 600.00	-	04.83	1,435.15 600.00	4.32% 0.00%
SUPPLIES	500.00	-	-	500.00	0.00%
SPECIAL EVENTS	5,000.00	-	-	5,000.00	0.00%
BOARD OF TRUSTEES	5,000.00	15.17	141.35	4,858.65	2.83%
GRAPHIC DESIGN	500.00	-	141.55	500.00	0.00%
TOTAL DIRECT EXPENSES:	17,600.00	15.17	335.57	17,264.43	1.91%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.20 FTE)	85,993.00	7,599.93	15,602.38	70,390.62	18.14%
BENEFITS EXPENSE	31,997.00	2,512.11	4,970.89	27,026.11	15.54%
OTHER INDIRECT EXPENSE	29,140.00	2,029.89	4,341.50	24,798.50	14.90%
TOTAL INDIRECT EXPENSES:	147,130.00	12,141.93	24,914.77	122,215.23	16.93%
TOTAL ALL EXPENSES:	164,730.00	12,157.10	25,250.34	139,479.66	15.33%
NET INCOME (LOSS):	(164,730.00)	(12,157.10)	(25,250.34)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
HUMAN RESOURCES					
REVENUE:					
TOTAL REVENUE:	<u> </u>		<u> </u>	<u> </u>	
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	150.00	_	_	150.00	0.00%
STAFF MEMBERSHIP DUES	1,188.00	219.00	219.00	969.00	18.43%
SUBSCRIPTIONS	1,938.00	106.92	106.92	1,831.08	5.52%
STAFF TRAINING- GENERAL	29,400.00	10,408.50	12,002.50	17,397.50	40.82%
RECRUITING AND ADVERTISING	7,000.00	469.07	743.62	6,256.38	10.62%
PAYROLL PROCESSING	55,000.00	3,272.51	7,318.46	47,681.54	13.31%
SALARY SURVEYS	2,900.00	-	-	2,900.00	0.00%
THIRD PARTY SERVICES	22,500.00	-	13,487.25	9,012.75	59.94%
TRANSFER TO INDIRECT EXPENSE	(120,076.00)	(14,476.00)	(33,877.75)	(86,198.25)	28.21%
TOTAL DIRECT EXPENSES:	<u> </u>	-	-	-	
INDIRECT EXPENSES:					
SALARY EXPENSE (2.48 FTE)	249,508.00	19,461.83	38,580.65	210,927.35	15.46%
ALLOWANCE FOR OPEN POSITIONS	(120,000.00)	-	-	(120,000.00)	0.00%
BENEFITS EXPENSE	80,201.00	6,290.93	12,474.20	67,726.80	15.55%
OTHER INDIRECT EXPENSE	60,222.00	4,203.05	8,989.46	51,232.54	14.93%
TOTAL INDIRECT EXPENSES:	269,931.00	29,955.81	60,044.31	209,886.69	22.24%
TOTAL ALL EXPENSES:	269,931.00	29,955.81	60,044.31	209,886.69	22.24%
NET INCOME (LOSS):	(269,931.00)	(29,955.81)	(60,044.31)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LAW CLERK PROGRAM					
REVENUE:					
LAW CLERK FEES	110,000.00	1,000.00	7,200.00	102,800.00	6.55%
LAW CLERK APPLICATION FEES	2,000.00	300.00	300.00	1,700.00	15.00%
TOTAL REVENUE:	112,000.00	1,300.00	7,500.00	104,500.00	6.70%
DIRECT EXPENSES:					
SUBSCRIPTIONS	250.00	-	-	250.00	0.00%
CHARACTER & FITNESS INVESTIGATIONS	100.00	-	-	100.00	0.00%
LAW CLERK BOARD EXPENSE	4,000.00	1,114.46	1,153.46	2,846.54	28.84%
TOTAL DIRECT EXPENSES:	4,350.00	1,114.46	1,153.46	3,196.54	26.52%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.85 FTE)	64,505.00	5,533.47	10,255.32	54,249.68	15.90%
BENEFITS EXPENSE	23,122.00	1,833.01	3,628.66	19,493.34	15.69%
OTHER INDIRECT EXPENSE	20,640.00	1,432.84	3,064.57	17,575.43	14.85%
TOTAL INDIRECT EXPENSES:	108,267.00	8,799.32	16,948.55	91,318.45	15.65%
TOTAL ALL EXPENSES:	112,617.00	9,913.78	18,102.01	94,514.99	16.07%
NET INCOME (LOSS):	(617.00)	(8,613.78)	(10,602.01)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LEGISLATIVE REVENUE:					
TOTAL REVENUE:		<u> </u>			
DIRECT EXPENSES:					
		<b></b> 0.5	<b></b> 0.5	<b>-</b> 000 04	0.050
STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES	8,000.00 450.00	77.06	77.06	7,922.94 450.00	0.96% 0.00%
SUBSCRIPTIONS	2,000.00	1,981.80	1,981.80	450.00 18.20	99.09%
TELEPHONE	3,000.00	53.30	53.30	2,946.70	1.78%
OLYMPIA RENT	2,500.00	-	-	2,500.00	0.00%
CONTRACT LOBBYIST	5,000.00	_	-	5,000.00	0.00%
LOBBYIST CONTACT COSTS	1,000.00	-	-	1,000.00	0.00%
LEGISLATIVE COMMITTEE	2,500.00	88.76	88.76	2,411.24	3.55%
BOG LEGISLATIVE COMMITTEE	250.00	-	-	250.00	0.00%
TOTAL DIRECT EXPENSES:	24,700.00	2,200.92	2,200.92	22,499.08	8.91%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.00 FTE)	75,697.00	2,532.68	4,574.35	71,122.65	6.04%
BENEFITS EXPENSE	27,160.00	1,611.12	3,206.45	23,953.55	11.81%
OTHER INDIRECT EXPENSE	24,283.00	1,695.55	3,626.42	20,656.58	14.93%
TOTAL INDIRECT EXPENSES:	127,140.00	5,839.35	11,407.22	115,732.78	8.97%
TOTAL ALL EXPENSES:	151,840.00	8,040.27	13,608.14	138,231.86	8.96%
NET INCOME (LOSS):	(151,840.00)	(8,040.27)	(13,608.14)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LICENSING & MEMBERSHIP RECORDS					
REVENUE:					
STATUS CERTIFICATE FEES	22,000.00	1,392.65	3,037.04	18,962.96	13.80%
RULE 9/LEGAL INTERN FEES	11,000.00	100.00	350.00	10,650.00	3.18%
INVESTIGATION FEES	20,000.00	1,600.00	2,600.00	17,400.00	13.00%
PRO HAC VICE	210,000.00	17,258.00	46,518.00	163,482.00	22.15%
MEMBER CONTACT INFORMATION	21,000.00	575.00	4,516.71	16,483.29	21.51%
PHOTO BAR CARD SALES	700.00	12.00	36.00	664.00	5.14%
TOTAL REVENUE:	284,700.00	20,937.65	57,057.75	227,642.25	20.04%
DIRECT EXPENSES:					
DEPRECIATION	11,496.00	_	-	11,496.00	0.00%
POSTAGE	31,500.00	981.03	9,787.28	21,712.72	31.07%
LICENSING FORMS	3,000.00	-	2,154.79	845.21	71.83%
TOTAL DIRECT EXPENSES:	45,996.00	981.03	11,942.07	34,053.93	25.96%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.65 FTE)	402,984.00	33,041.33	65,720.49	337,263.51	16.31%
BENEFITS EXPENSE	135,249.00	10,669.53	21,134.92	114,114.08	15.63%
OTHER INDIRECT EXPENSE	112,916.00	7,856.78	16,804.05	96,111.95	14.88%
TOTAL INDIRECT EXPENSES:	651,149.00	51,567.64	103,659.46	547,489.54	15.92%
TOTAL ALL EXPENSES:	697,145.00	52,548.67	115,601.53	581,543.47	16.58%
NET INCOME (LOSS):	(412,445.00)	(31,611.02)	(58,543.78)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL	CURRENT	YEAR TO	REMAINING	% USED
	2018 BUDGET	MONTH	DATE	BALANCE	OF BUDGET
LICENSE FEES REVENUE:					
LICENSE FEES LLLTLICENSE FEES LPO LICENSE FEES	14,953,000.00	1,087,933.14	2,210,728.83	12,742,271.17	14.78%
	6,125.00	554.31	1,137.57	4,987.43	18.57%
	109,000.00	10,957.33	20,521.20	88,478.80	18.83%
TOTAL REVENUE:	15,068,125.00	1,099,444.78	2,232,387.60	12,835,737.40	14.82%

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LIMITED LICENSE LEGAL TECHNICIAN PROGRAM					
REVENUE:					
TOTAL REVENUE:	<u> </u>				
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	600.00	-	-	600.00	0.00%
LLLT BOARD	17,000.00	1,877.29	2,251.58	14,748.42	13.24%
LLLT OUTREACH	8,000.00	-	-	8,000.00	0.00%
TOTAL DIRECT EXPENSES:	25,600.00	1,877.29	2,251.58	23,348.42	8.80%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.70 FTE)	138,305.00	11,730.47	21,021.13	117,283.87	15.20%
BENEFITS EXPENSE	48,348.00	3,827.35	7,579.71	40,768.29	15.68%
OTHER INDIRECT EXPENSE	42,495.00	2,961.25	6,333.48	36,161.52	14.90%
TOTAL INDIRECT EXPENSES:	229,148.00	18,519.07	34,934.32	194,213.68	15.25%
TOTAL ALL EXPENSES:	254,748.00	20,396.36	37,185.90	217,562.10	14.60%
NET INCOME (LOSS):	(254,748.00)	(20,396.36)	(37,185.90)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
LIMITED PRACTICE OFFICERS					
REVENUE:					
TOTAL REVENUE:	<u> </u>	<u> </u>		<u> </u>	
DIRECT EXPENSES:					
LPO BOARD	3,000.00	377.26	890.17	2,109.83	29.67%
TOTAL DIRECT EXPENSES:	3,000.00	377.26	890.17	2,109.83	29.67%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.16 FTE)	94,904.00	7,959.57	14,427.48	80,476.52	15.20%
BENEFITS EXPENSE	33,110.00	2,625.38	5,199.64	27,910.36	15.70%
OTHER INDIRECT EXPENSE	28,168.00	1,958.21	4,188.22	23,979.78	14.87%
TOTAL INDIRECT EXPENSES:	156,182.00	12,543.16	23,815.34	132,366.66	15,25%
TOTAL ALL EXPENSES:	159,182.00	12,920.42	24,705.51	134,476.49	15.52%
NET INCOME (LOSS):	(159,182.00)	(12,920.42)	(24,705.51)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MANDATORY CLE ADMINISTRATION					
REVENUE:					
ACCREDITED PROGRAM FEES	282,000.00	23,750.00	47,350.00	234,650.00	16.79%
FORM 1 LATE FEES	100,000.00	13,265.00	24,780.00	75,220.00	24.78%
MEMBER LATE FEES	203,000.00	400.00	1,800.00	201,200.00	0.89%
ANNUAL ACCREDITED SPONSOR FEES	27,000.00	29,500.00	29,500.00	(2,500.00)	109.26%
ATTENDANCE FEES	60,000.00	6,611.00	11,307.00	48,693.00	18.85%
ATTENDANCE LATE FEES	60,000.00	6,545.00	11,270.00	48,730.00	18.78%
COMITY CERTIFICATES	29,000.00	4,450.10	5,575.15	23,424.85	19.22%
TOTAL REVENUE:	761,000.00	84,521.10	131,582.15	629,417.85	17.29%
DIRECT EXPENSES:					
DEDDECTATION	225.044.00	10.006.00	27 001 00	107.052.00	16 100/
DEPRECIATION STAFF MEMBERSHIP DUES	235,944.00	18,996.00	37,991.00	197,953.00	16.10%
	500.00	7.00	156.20	500.00	0.00%
MCLE BOARD	2,000.00	7.89	156.39	1,843.61	7.82%
TOTAL DIRECT EXPENSES:	238,444.00	19,003.89	38,147.39	200,296.61	16.00%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.80 FTE)	310,624.00	29,507.72	57,174.90	253,449.10	18.41%
BENEFITS EXPENSE	112,928.00	8,164.55	16,160.79	96,767.21	14.31%
OTHER INDIRECT EXPENSE	115,344.00	8,047.87	17,212.72	98,131.28	14.92%
TOTAL INDIRECT EXPENSES:	538,896.00	45,720.14	90,548.41	448,347.59	16.80%
TOTAL ALL EXPENSES:	777,340.00	64,724.03	128,695.80	648,644.20	16.56%
NET INCOME (LOSS):	(16,340.00)	19,797.07	2,886.35		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MEMBER ASSISTANCE PROGRAM					
REVENUE:					
DIVERSIONS	10,000.00	880.00	3,505.00	6,495.00	35.05%
TOTAL REVENUE:	10,000.00	880.00	3,505.00	6,495.00	35.05%
DIRECT EXPENSES:					
PUBLICATIONS PRODUCTION	200.00	-	-	200.00	0.00%
STAFF MEMBERSHIP DUES	350.00	-	-	350.00	0.00%
CONFERENCE CALLS	100.00	-	-	100.00	0.00%
PROF LIAB INSURANCE	850.00	-	-	850.00	0.00%
TOTAL DIRECT EXPENSES:	1,500.00		-	1,500.00	0.00%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.87 FTE)	78,885.00	6,618.89	13,194.91	65,690.09	16.73%
BENEFITS EXPENSE	31,594.00	2,099.70	4,161.35	27,432.65	13.17%
OTHER INDIRECT EXPENSE	21,126.00	1,480.60	3,166.70	17,959.30	14.99%
TOTAL INDIRECT EXPENSES:	131,605.00	10,199.19	20,522.96	111,082.04	15.59%
TOTAL ALL EXPENSES:	133,105.00	10,199.19	20,522.96	112,582.04	15.42%
NET INCOME (LOSS):	(123,105.00)	(9,319.19)	(17,017.96)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MEMBER BENEFITS					
REVENUE:					
MP3 SALES	-	49.00	49.00	(49.00)	
TOTAL REVENUE:		49.00	49.00	(49.00)	
DIRECT EXPENSES:					
LEGAL LUNCHBOX COURSEBOOK PRODUCTION	500.00	_	_	500.00	0.00%
LEGAL LUNCHBOX SPEAKERS & PROGRAM	1,700.00	_	1,086.52	613.48	63.91%
WSBA CONNECTS	46,560.00	-	-	46,560.00	0.00%
CASEMAKER	75,000.00	-	-	75,000.00	0.00%
TOTAL DIRECT EXPENSES:	123,760.00		1,086.52	122,673.48	0.88%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.40 FTE)	23,685.00	1,977.12	3,954.24	19,730.76	16.70%
BENEFITS EXPENSE	9,372.00	752.48	1,487.21	7,884.79	15.87%
OTHER INDIRECT EXPENSE	9,713.00	668.68	1,430.15	8,282.85	14.72%
TOTAL INDIRECT EXPENSES:	42,770.00	3,398.28	6,871.60	35,898.40	16.07%
TOTAL ALL EXPENSES:	166,530.00	3,398.28	7,958.12	158,571.88	4.78%
NET INCOME (LOSS):	(166,530.00)	(3,349.28)	(7,909.12)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MENTORSHIP PROGRAM REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	2,000.00	-	-	2,000.00	0.00%
SUBSCRIPTIONS	125.00	-	-	125.00	0.00%
CONFERENCE CALLS	100.00	-	-	100.00	0.00%
MENTORSHIP PROGRAM EXPENSES	2,500.00	100.12	701.41	2,500.00	0.00%
RECEPTION/FORUM EXPENSE	6,500.00	199.12	701.41	5,798.59	10.79%
TOTAL DIRECT EXPENSES:	11,225.00	199.12	701.41	10,523.59	6.25%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.90 FTE)	60,292.00	5,556.96	10,771.94	49,520.06	17.87%
BENEFITS EXPENSE	22,470.00	1,806.41	3,572.80	18,897.20	15.90%
OTHER INDIRECT EXPENSE	21,855.00	1,528.35	3,268.87	18,586.13	14.96%
TOTAL INDIRECT EXPENSES:	104,617.00	8,891.72	17,613.61	87,003.39	16.84%
TOTAL ALL EXPENSES:	115,842.00	9,090.84	18,315.02	97,526.98	15.81%
NET INCOME (LOSS):	(115,842.00)	(9,090.84)	(18,315.02)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
NEW MEMBER PROGRAM					
REVENUE:					
NLE PRODUCT SALES	15,000.00	3,358.68	3,596.68	11,403.32	23.98%
SPONSORSHIPS	1,200.00	350.00	350.00	850.00	29.17%
SEMINAR REGISTRATIONS	20,000.00	13,728.45	28,090.55	(8,090.55)	140.45%
TRIAL ADVOCACY PROGRAM	17,000.00	3,885.00	12,297.00	4,703.00	72.34%
TOTAL REVENUE:	53,200.00	21,322.13	44,334.23	8,865.77	83.34%
DIRECT EXPENSES:					
YLL SECTION PROGRAM	1,500.00	(30.00)	798.17	701.83	53.21%
CLE COMPS	1,500.00	-	-	1,500.00	0.00%
STAFF TRAVEL/PARKING	2,000.00	28.00	68.00	1,932.00	3.40%
STAFF MEMBERSHIP DUES	30.00	-	-	30.00	0.00%
ONLINE EXPENSES	2,250.00	-	-	2,250.00	0.00%
SEMINAR BROCHURES	1,500.00	-	-	1,500.00	0.00%
SPEAKERS & PROGRAM DEVELOPMENT	1,500.00	152.81	566.22	933.78	37.75%
NEW LAWYER GOLD AUTTEE	3,000.00	1,138.72	1,138.72	1,861.28	37.96%
NEW LAWYERS COMMITTEE	15,000.00	302.53	584.70	14,415.30	3.90%
OPEN SECTIONS NIGHT	3,000.00	715.65	1,365.88	1,634.12	45.53%
TRIAL ADVOCACY PROGRAM	2,500.00	2,199.70	2,698.21	(198.21)	107.93%
SCHOLARSHIPS/DONATIONS/GRANT	2,000.00	-	-	2,000.00	0.00%
TOTAL DIRECT EXPENSES:	35,780.00	4,507.41	7,219.90	28,560.10	20.18%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.20 FTE)	152,325.00	12,975.92	23,554.55	128,770.45	15.46%
BENEFITS EXPENSE	56,336.00	4,495.96	8,894.43	47,441.57	15.79%
OTHER INDIRECT EXPENSE	53,422.00	3,725.43	7,967.91	45,454.09	14.92%
TOTAL INDIRECT EXPENSES:	262,083.00	21,197.31	40,416.89	221,666.11	15.42%
TOTAL ALL EXPENSES:	297,863.00	25,704.72	47,636.79	250,226.21	15.99%
NET INCOME (LOSS):	(244,663.00)	(4,382.59)	(3,302.56)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
OFFICE OF GENERAL COUNSEL					
REVENUE:					
COPY FEES	-	3.39	3.39	(3.39)	
TOTAL REVENUE:		3.39	3.39	(3.39)	
DIRECT EXPENSES:					
DEPRECIATION	556.00	-	-	556.00	0.00%
STAFF TRAVEL/PARKING	3,240.00	228.00	1,439.15	1,800.85	44.42%
STAFF MEMBERSHIP DUES	1,500.00	-	-	1,500.00	0.00%
COURT RULES COMMITTEE	4,000.00	1.53	1.53	3,998.47	0.04%
DISCIPLINE ADVISORY ROUNDTABLE	1,500.00	-	-	1,500.00	0.00%
CUSTODIANSHIPS	2,500.00	-	129.75	2,370.25	5.19%
TOTAL DIRECT EXPENSES:	13,296.00	229.53	1,570.43	11,725.57	11.81%
INDIRECT EXPENSES:					
SALARY EXPENSE (5.41 FTE)	484,284.00	41,946.62	81,893.68	402,390.32	16.91%
BENEFITS EXPENSE	166,797.00	12,763.63	25,295.46	141,501.54	15.17%
OTHER INDIRECT EXPENSE	131,371.00	9,146.38	19,562.22	111,808.78	14.89%
TOTAL INDIRECT EXPENSES:	782,452.00	63,856.63	126,751.36	655,700.64	16.20%
TOTAL ALL EXPENSES:	795,748.00	64,086.16	128,321.79	667,426.21	16.13%
NET INCOME (LOSS):	(795,748.00)	(64,082.77)	(128,318.40)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
OGC-DISCIPLINARY BOARD					
REVENUE:					
TOTAL REVENUE:		<u> </u>			
DIRECT EXPENSE:					
STAFF MEMBERSHIP DUES	500.00			500.00	0.00%
DISCIPLINARY BOARD EXPENSES	10,000.00	2,442.69	2,458.33	7,541.67	24.58%
CHIEF HEARING OFFICER	33,000.00	2,500.00	5,000.00	28,000.00	15.15%
HEARING OFFICER EXPENSES	3,000.00	92.48	92.48	2,907.52	3.08%
HEARING OFFICER TRAINING	2,000.00	-	-	2,000.00	0.00%
OUTSIDE COUNSEL	55,000.00	3,750.00	7,500.00	47,500.00	13.64%
TOTAL DIRECT EXPENSES:	103,500.00	8,785.17	15,050.81	88,449.19	14.54%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.60 FTE)	117,064.00	9,101.89	18,012.87	99,051.13	15.39%
BENEFITS EXPENSE	44,546.00	3,196.34	6,331.16	38,214.84	14.21%
OTHER INDIRECT EXPENSE	38,853.00	2,698.51	5,771.59	33,081.41	14.85%
TOTAL INDIRECT EXPENSES:	200,463.00	14,996.74	30,115.62	170,347.38	15.02%
TOTAL ALL EXPENSES:	303,963.00	23,781.91	45,166.43	258,796.57	14.86%
NET INCOME (LOSS):	(303,963.00)	(23,781.91)	(45,166.43)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
OUTREACH & ENGAGEMENT					
REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSE:					
OTA ET TO A VEY (DA DVD) C	400.00			400.00	0.000
STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES	400.00 300.00	-	-	400.00 300.00	0.00% 0.00%
CONFERENCE CALLS	200.00	-	-	200.00	0.00%
ABA DELEGATES	4,500.00	_	_	4,500.00	0.00%
ANNUAL CHAIR MEETINGS	600.00	127.61	624.09	(24.09)	104.02%
JUDICIAL RECOMMENDATIONS COMMITTEE	4,500.00	23.73	23.73	4,476.27	0.53%
BOG ELECTIONS	6,500.00	-	-	6,500.00	0.00%
BAR OUTREACH	5,000.00	-	122.63	4,877.37	2.45%
PROFESSIONALISM	750.00	-	-	750.00	0.00%
TOTAL DIRECT EXPENSES:	22,750.00	151.34	770.45	21,979.55	3.39%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.83 FTE)	216,560.00	14,434.34	27,395.65	189,164.35	12.65%
BENEFITS EXPENSE	77,390.00	5,415.73	10,743.87	66,646.13	13.88%
OTHER INDIRECT EXPENSE	68,721.00	4,776.16	10,215.24	58,505.76	14.86%
TOTAL INDIRECT EXPENSES:	362,671.00	24,626.23	48,354.76	314,316.24	13.33%
TOTAL ALL EXPENSES:	385,421.00	24,777.57	49,125.21	336,295.79	12.75%
NET INCOME (LOSS):	(385,421.00)	(24,777.57)	(49,125.21)		

Statement of Activities
For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PRACTICE MANAGEMENT ASSISTA	NCE				
REVENUE:					
ROYALTIES LAW OFFICE IN A BOX SALES	15,000.00	6,605.79	8,968.39 45.00	6,031.61 (45.00)	
TOTAL REVENUE:	15,000.00	6,605.79	9,013.39	5,986.61	60.09%
DIRECT EXPENSE:					
STAFF TRAVEL/PARKING	2,000.00		28.99	1,971.01	1.45%
STAFF MEMBERSHIP DUES	500.00	-	-	500.00	0.00%
CONFERENCE CALLS	100.00	_	-	100.00	0.00%
LIBRARY MATERIALS/RESOURCES	1,000.00	-	19.54	980.46	1.95%
WSBA MEMBER BENEFITS OPEN HOUSE	2,250.00	-	-	2,250.00	0.00%
TOTAL DIRECT EXPENSES:	5,850.00		48.53	5,801.47	0.83%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.50 FTE)	125,950.00	10,555.72	20,773.10	105,176.90	16.49%
BENEFITS EXPENSE	43,345.00	3,429.79	6,794.05	36,550.95	15.67%
OTHER INDIRECT EXPENSE	36,424.00	2,531.38	5,414.10	31,009.90	14.86%
TOTAL INDIRECT EXPENSES:	205,719.00	16,516.89	32,981.25	172,737.75	16.03%
TOTAL ALL EXPENSES:	211,569.00	16,516.89	33,029.78	178,539.22	15.61%
NET INCOME (LOSS):	(196,569.00)	(9,911.10)	(24,016.39)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PRACTICE OF LAW BOARD REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSES:					
TRANSLATION SERVICES	200.00	-	-	200.00	0.00%
PRACTICE OF LAW BOARD	15,000.00	3,130.31	3,340.88	11,659.12	22.27%
TOTAL DIRECT EXPENSES:	15,200.00	3,130.31	3,340.88	11,859.12	21.98%
INDIRECT EXPENSES:					
SALARY EXPENSE (0.65 FTE)	60,125.00	5,412.33	10,422.75	49,702.25	17.34%
BENEFITS EXPENSE	20,125.00	1,578.09	3,127.99	16,997.01	15.54%
OTHER INDIRECT EXPENSE	15,784.00	1,098.51	2,349.50	13,434.50	14.89%
TOTAL INDIRECT EXPENSES:	96,034.00	8,088.93	15,900.24	80,133.76	16.56%
TOTAL ALL EXPENSES:	111,234.00	11,219.24	19,241.12	91,992.88	17.30%
NET INCOME (LOSS):	(111,234.00)	(11,219.24)	(19,241.12)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PROFESSIONAL RESPONSIBILITY PROGRAM					
REVENUE:					
TOTAL REVENUE:					
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	1,800.00	-	-	1,800.00	0.00%
STAFF MEMBERSHIP DUES	500.00	-	-	500.00	0.00%
CPE COMMITTEE	4,000.00	36.63	878.86	3,121.14	21.97%
TOTAL DIRECT EXPENSES:	6,300.00	36.63	878.86	5,421.14	13.95%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.89 FTE)	169,068.00	13,378.20	26,671.00	142,397.00	15.78%
BENEFITS EXPENSE	62,833.00	4,331.35	8,588.86	54,244.14	13.67%
OTHER INDIRECT EXPENSE	45,895.00	3,200.08	6,844.24	39,050.76	14.91%
TOTAL INDIRECT EXPENSES:	277,796.00	20,909.63	42,104.10	235,691.90	15.16%
TOTAL ALL EXPENSES:	284,096.00	20,946.26	42,982.96	241,113.04	15.13%
NET INCOME (LOSS):	(284,096.00)	(20,946.26)	(42,982.96)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PUBLIC SERVICE PROGRAMS					
REVENUE:					
DONATIONS & GRANTS PSP PRODUCT SALES	95,000.00 10,000.00	583.00	102,500.00 1,026.00	(7,500.00) 8,974.00	107.89% 10.26%
TOTAL REVENUE:	105,000.00	583.00	103,526.00	1,474.00	98.60%
DIRECT EXPENSES:					
DONATIONS/SPONSORSHIPS/GRANTS	207,915.00	-	-	207,915.00	0.00%
POSTAGE PRINTING & COPYING	500.00 500.00	-	-	500.00 500.00	0.00% 0.00%
STAFF TRAVEL/PARKING	2,000.00	34.58	82.14	1,917.86	4.11%
CONFERENCE CALLS	200.00	-	-	200.00	0.00%
PRO BONO & PUBLIC SERVICE COMMITTEE	2,000.00	32.90	416.46	1,583.54	20.82%
DAY OF SERVICE	11,500.00	-	-	11,500.00	0.00%
VOLUNTEER RECRUITMENT & OUTREACH	-	-	-	-	
TOTAL DIRECT EXPENSES:	224,615.00	67.48	498.60	224,116.40	0.22%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.77 FTE)	134,349.00	11,552.50	24,093.01	110,255.99	17.93%
BENEFITS EXPENSE	47,603.00	3,831.46	7,584.67	40,018.33	15.93%
OTHER INDIRECT EXPENSE	42,981.00	2,985.06	6,384.50	36,596.50	14.85%
TOTAL INDIRECT EXPENSES:	224,933.00	18,369.02	38,062.18	186,870.82	16.92%
TOTAL ALL EXPENSES:	449,548.00	18,436.50	38,560.78	410,987.22	8.58%
NET INCOME (LOSS):	(344,548.00)	(17,853.50)	64,965.22		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
PUBLICATION & DESIGN SERVICES REVENUE:					
TOTAL REVENUE:	<u> </u>	<u> </u>	<u> </u>	<u> </u>	
DIRECT EXPENSES:					
IMAGE LIBRARY	4,100.00	(3,999.00)	4,100.00		100.00%
TOTAL DIRECT EXPENSES:	4,100.00	(3,999.00)	4,100.00	-	100.00%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.39 FTE)	84,975.00	7,525.98	14,364.55	70,610.45	16.90%
BENEFITS EXPENSE	33,172.00	2,541.50	5,027.14	28,144.86	15.15%
OTHER INDIRECT EXPENSE	33,753.00	2,364.23	5,056.58	28,696.42	14.98%
TOTAL INDIRECT EXPENSES:	151,900.00	12,431.71	24,448.27	127,451.73	16.09%
TOTAL ALL EXPENSES:	156,000.00	8,432.71	28,548.27	127,451.73	18.30%
NET INCOME (LOSS):	(156,000.00)	(8,432.71)	(28,548.27)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
SECTIONS ADMINISTRATION					
REVENUE:					
REIMBURSEMENTS FROM SECTIONS	308,000.00	-	-	308,000.00	0.00%
TOTAL REVENUE:	308,000.00			308,000.00	0.00%
DIRECT EXPENSES:					
STAFF TRAVEL/PARKING	1,200.00	-	124.72	1,075.28	10.39%
SUBSCRIPTIONS	300.00	372.00	372.00	(72.00)	124.00%
CONFERENCE CALLS	300.00	80.60	80.60	219.40	26.87%
MISCELLANEOUS	300.00	-	-	300.00	0.00%
SECTION/COMMITTEE CHAIR MTGS	2,000.00	137.51	388.67	1,611.33	19.43%
DUES STATEMENTS	6,000.00	-	-	6,000.00	0.00%
TOTAL DIRECT EXPENSES:	10,100.00	590.11	965.99	9,134.01	9.56%
INDIRECT EXPENSES:					
SALARY EXPENSE (4.00 FTE)	265,065.00	22,287.67	42,051.02	223,013.98	15.86%
BENEFITS EXPENSE	100,606.00	7,095.54	14,059.95	86,546.05	13.98%
OTHER INDIRECT EXPENSE	97,132.00	6,758.32	14,454.60	82,677.40	14.88%
TOTAL INDIRECT EXPENSES:	462,803.00	36,141.53	70,565.57	392,237.43	15.25%
TOTAL ALL EXPENSES:	472,903.00	36,731.64	71,531.56	401,371.44	15.13%
NET INCOME (LOSS):	(164,903.00)	(36,731.64)	(71,531.56)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
TECHNOLOGY					
REVENUE:					
TOTAL REVENUE:			-	<u> </u>	
DIRECT EXPENSES:					
CONSULTING SERVICES	110,000.00	1,912.50	5,994.00	104,006.00	5.45%
STAFF TRAVEL/PARKING	2,500.00	-	-	2,500.00	0.00%
STAFF MEMBERSHIP DUES	110.00	1 605 60	- 2 022 50	110.00	0.00%
TELEPHONE COMPUTER HARDWARE	24,000.00 29,000.00	1,605.60 7,313.91	2,933.50 7,479.16	21,066.50 21,520.84	12.22% 25.79%
COMPUTER HARDWARE  COMPUTER SOFTWARE	29,000.00	209.18	391.20	28,608.80	1.35%
HARDWARE SERVICE & WARRANTIES	47,000.00	207.16	10,241.57	36,758.43	21.79%
SOFTWARE MAINTENANCE & LICENSING	270,000.00	9,397.13	26,067.93	243,932.07	9.65%
TELEPHONE HARDWARE & MAINTENANCE	26,000.00	1,402.39	2,804.78	23,195.22	10.79%
COMPUTER SUPPLIES	34,000.00	795.06	2,848.18	31,151.82	8.38%
THIRD PARTY SERVICES	74,050.00	-	3,213.50	70,836.50	4.34%
TRANSFER TO INDIRECT EXPENSES	(645,660.00)	(22,635.77)	(61,973.82)	(583,686.18)	9.60%
TOTAL DIRECT EXPENSES:	-		-	-	
INDIRECT EXPENSES:					
SALARY EXPENSE (12.10 FTE)	1,016,775.00	86,895.17	173,122.96	843,652.04	17.03%
BENEFITS EXPENSE	351,444.00	27,750.41	54,969.58	296,474.42	15.64%
CAPITAL LABOR & OVERHEAD	(194,000.00)	(8,218.08)	(25,602.48)	(168,397.52)	13.20%
OTHER INDIRECT EXPENSE	293,823.00	20,465.88	43,772.36	250,050.64	14.90%
TOTAL INDIRECT EXPENSES:	1,468,042.00	126,893.38	246,262.42	1,221,779.58	16.77%
TOTAL ALL EXPENSES:	1,468,042.00	126,893.38	246,262.42	1,221,779.58	16.77%
NET INCOME (LOSS):	(1,468,042.00)	(126,893.38)	(246,262.42)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
DESKBOOKS					
REVENUE:					
SHIPPING & HANDLING	4,000.00	99.00	221.00	3,779.00	5.53%
DESKBOOK SALES	100,000.00	2,286.10	3,685.10	96,314.90	3.69%
SECTION PUBLICATION SALES	6,000.00	225.00	1,175.00	4,825.00	19.58%
CASEMAKER ROYALTIES	60,000.00	-	6,774.77	53,225.23	11.29%
TOTAL REVENUE:	170,000.00	2,610.10	11,855.87	158,144.13	6.97%
DIRECT EXPENSES:					
COST OF SALES - DESKBOOKS	70,000.00	1,486.28	2,460.04	67,539.96	3.51%
COST OF SALES - SECTION PUBLICATION	1,000.00	39.02	201.80	798.20	20.18%
SPLITS TO SECTIONS  DESCRIPCION DOWN THES	2,000.00	1,263.13	1,263.13	736.87	63.16%
DESKBOOK ROYALTIES SHIPPING SUPPLIES	1,000.00 250.00	164.08	164.08	835.92 250.00	16.41% 0.00%
POSTAGE & DELIVER-DESKBOOKS	3,000.00	234.25	366.28	2,633.72	12.21%
FLIERS/CATALOGS	5,000.00	-	300.20	5,000.00	0.00%
POSTAGE - FLIERS/CATALOGS	2,500.00	_	_	2,500.00	0.00%
COMPLIMENTARY BOOK PROGRAM	2,000.00	-	-	2,000.00	0.00%
BAD DEBT EXPENSE	100.00	-	-	100.00	0.00%
RECORDS STORAGE - OFF SITE	7,440.00	1,240.00	1,860.00	5,580.00	25.00%
STAFF MEMBERSHIP DUES	205.00	-	-	205.00	0.00%
MISCELLANEOUS	200.00	-	-	200.00	0.00%
STAFF TRAVEL/PARKING	-	-	24.26	(24.26)	
TOTAL DIRECT EXPENSES:	94,695.00	4,426.76	6,339.59	88,355.41	6.69%
INDIRECT EXPENSES:					
SALARY EXPENSE (2.15 FTE)	140,616.00	11,719.14	23,438.28	117,177.72	16.67%
BENEFITS EXPENSE	53,386.00	4,273.24	8,450.43	44,935.57	15.83%
OTHER INDIRECT EXPENSE	52,208.00	3,629.88	7,763.58	44,444.42	14.87%
TOTAL INDIRECT EXPENSES:	246,210.00	19,622.26	39,652.29	206,557.71	16.11%
TOTAL ALL EXPENSES:	340,905.00	24,049.02	45,991.88	294,913.12	13.49%
NET INCOME (LOSS):	(170,905.00)	(21,438.92)	(34,136.01)		

Statement of Activities
For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
CONTINUING LEGAL EDUCATION (CLE)					
REVENUE:					
SEMINAR REGISTRATIONS	864,735.00	44,090.75	86,816.16	777,918.84	10.04%
SEMINAR-EXHIB/SPNSR/ETC	29,500.00		1,500.00	28,000.00	5.08%
SHIPPING & HANDLING	1,000.00	63.00	126.00	874.00	12.60%
COURSEBOOK SALES	17,000.00	735.00	1,942.00	15,058.00	11.42%
MP3 AND VIDEO SALES	950,000.00	140,611.41	231,837.82	718,162.18	24.40%
TOTAL REVENUE:	1,862,235.00	185,500.16	322,221.98	1,540,013.02	17.30%
DIRECT EXPENSES:					
COURSEBOOK PRODUCTION	4,000.00	92.23	514.30	3,485.70	12.86%
POSTAGE - FLIERS/CATALOGS	30,000.00	951.68	951.68	29,048.32	3.17%
POSTAGE - MISC./DELIVERY	2,500.00	-	-	2,500.00	0.00%
DEPRECIATION	10,615.00	256.00	512.00	10,103.00	4.82%
ONLINE EXPENSES	82,000.00	3,816.43	6,560.56	75,439.44	8.00%
ACCREDITATION FEES	3,550.00	1,880.00	2,101.00	1,449.00	59.18%
SEMINAR BROCHURES	55,000.00	1,171.43	5,467.14	49,532.86	9.94%
FACILITIES	250,000.00	(4,000.00)	6,610.80	243,389.20	2.64%
SPEAKERS & PROGRAM DEVELOP	58,000.00	2,586.75	4,384.39	53,615.61	7.56%
SPLITS TO SECTIONS	51,777.00	-	(591.41)	52,368.41	-1.14%
SPLITS TO CO-SPONSORS	7,500.00	-	-	7,500.00	0.00%
HONORARIA	10,000.00	-	500.00	9,500.00	5.00%
CLE SEMINAR COMMITTEE	500.00	-	-	500.00	0.00%
BAD DEBT EXPENSE	600.00	-	-	600.00	0.00%
STAFF TRAVEL/PARKING	3,000.00	49.91	155.07	2,844.93	5.17%
STAFF MEMBERSHIP DUES	1,550.00	-	-	1,550.00	0.00%
SUPPLIES	2,000.00	-	17.22	1,982.78	0.86%
COST OF SALES - COURSEBOOKS	1,190.00	73.89	227.94	962.06	19.15%
A/V DEVELOP COSTS (RECORDING)	1,500.00	-	-	1,500.00	0.00%
SHIPPING SUPPLIES	100.00	-	-	100.00	0.00%
POSTAGE & DELIVERY-COURSEBOOKS	2,000.00	33.38	74.50	1,925.50	3.73%
MISCELLANEOUS	200.00	-	-	200.00	0.00%
TOTAL DIRECT EXPENSES:	577,582.00	6,911.70	27,485.19	550,096.81	4.76%
INDIRECT EXPENSES:					
SALARY EXPENSE (12.77 FTE)	636,612.00	53,724.22	107,122.55	529,489.45	16.83%
BENEFITS EXPENSE	243,865.00	19,483.90	38,525.43	205,339.57	15.80%
OTHER INDIRECT EXPENSE	241,372.00	16,812.12	35,957.64	205,414.36	14.90%
TOTAL INDIRECT EXPENSES:	1,121,849.00	90,020.24	181,605.62	940,243.38	16.19%
TOTAL ALL EXPENSES:	1,699,431.00	96,931.94	209,090.81	1,490,340.19	12.30%
NET INCOME (LOSS):	162,804.00	88,568.22	113,131.17		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
CLIENT PROTECTION FUND					
REVENUE:					
CPF RESTITUTION	3,000.00	378.92	12,782.58	(9,782.58)	426.09%
CPF MEMBER ASSESSMENTS	982,000.00	120,540.00	120,540.00	861,460.00	12.27%
INTEREST INCOME	7,500.00	2,228.93	4,301.47	3,198.53	57.35%
TOTAL REVENUE:	992,500.00	123,147.85	137,624.05	854,875.95	13.87%
DIRECT EXPENSES:					
BANK FEES - WELLS FARGO	1,000.00	(57.92)	(84.23)	1,084.23	-8.42%
GIFTS TO INJURED CLIENTS	400,000.00	-	-	400,000.00	0.00%
CPF BOARD EXPENSES	2,000.00	116.30	119.45	1,880.55	5.97%
TOTAL DIRECT EXPENSES:	403,000.00	58.38	35.22	402,964.78	0.01%
INDIRECT EXPENSES:					
SALARY EXPENSE (1.35 FTE)	94,918.00	7,923.76	15,762.10	79,155.90	16.61%
BENEFITS EXPENSE	35,020.00	2,793.61	5,527.40	29,492.60	15.78%
OTHER INDIRECT EXPENSE	32,782.00	2,483.76	5,196.11	27,585.89	15.85%
TOTAL INDIRECT EXPENSES:	162,720.00	13,201.13	26,485.61	136,234.39	16.28%
TOTAL ALL EXPENSES:	565,720.00	13,259.51	26,520.83	539,199.17	4.69%
NET INCOME (LOSS):	426,780.00	109,888.34	111,103.22		

Statement of Activities
For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
MANAGEMENT OF WESTERN STATES BAR					
CONFERENCE (NO WSBA FUNDS)					
REVENUE:					
REGISTRATION REVENUE	25,500.00	-	-	25,500.00	0.00%
OTHER ACTIVITIES REGISTRATION REVENUE	13,000.00	-	-	13,000.00	0.00%
WESTERN STATES BAR MEMBERSHIP DUES	2,400.00	-	-	2,400.00	0.00%
SPONSORSHIPS	9,000.00	-	-	9,000.00	0.00%
TOTAL REVENUE:	49,900.00			49,900.00	0.00%
DIRECT EXPENSES:					
FACILITIES	40,000.00	-	15,750.00	24,250.00	39.38%
SPEAKERS & PROGRAM DEVELOPMENT	1,400.00	-	-	1,400.00	0.00%
BANK FEES	560.00	46.57	93.15	466.85	16.63%
WSBC PRESIDENT TRAVEL	500.00	-	-	500.00	0.00%
OPTIONAL ACTIVITIES EXPENSE	1,500.00	-	-	1,500.00	0.00%
MARKETING EXPENSE	600.00	-	50.81	549.19	8.47%
STAFF TRAVEL/PARKING	2,300.00	-	-	2,300.00	0.00%
TOTAL DIRECT EXPENSES:	46,860.00	46.57	15,893.96	30,966.04	33.92%
INDIRECT EXPENSES:					
TOTAL INDIRECT EXPENSES:					
TOTAL ALL EXPENSES:	46,860.00	46.57	15,893.96	30,966.04	33.92%
NET INCOME (LOSS):	3,040.00	(46.57)	(15,893.96)		

Statement of Activities
For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
SECTIONS OPERATIONS					
REVENUE:					
SECTION DUES	484,380.00	-	-	484,380.00	0.00%
SEMINAR PROFIT SHARE	78,934.45	2,819.35	2,227.94	76,706.51	2.82%
INTEREST INCOME	1,371.00	-	-	1,371.00	0.00%
PUBLICATIONS REVENUE	4,000.00	1,263.13	1,263.13	2,736.87	31.58%
OTHER	44,525.00	6,465.00	12,850.00	31,675.00	28.86%
TOTAL REVENUE:	613,210.45	10,547.48	16,341.07	596,869.38	2.66%
DIRECT EXPENSES:					
DIRECT EXPENSES OF SECTION ACTIVITIES	584,980.00	39,010.41	59,503.74	525,476.26	10.17%
REIMBURSEMENT TO WSBA FOR INDIRECT EXPENSES	318,382.50	-	-	318,382.50	0.00%
TOTAL DIRECT EXPENSES:	903,362.50	39,010.41	59,503.74	843,858.76	6.59%
NET INCOME (LOSS):	(290,152.05)	(28,462.93)	(43,162.67)		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF BUDGET
INDIRECT EXPENSES:					
SALARIES	11,337,279.00	926,239.82	1,857,370.75	9,479,908.25	16.38%
ALLOWANCE FOR OPEN POSITIONS	(120,000.00)	-	-	(120,000.00)	0.00%
TEMPORARY SALARIES	95,810.00	13,564.96	20,747.21	75,062.79	21.65%
CAPITAL LABOR & OVERHEAD	(194,000.00)	(8,218.08)	(25,602.48)	(168,397.52)	13.20%
EMPLOYEE ASSISTANCE PLAN	4,800.00	1,200.00	1,200.00	3,600.00	25.00%
EMPLOYEE SERVICE AWARDS	2,010.00	-	270.39	1,739.61	13.45%
FICA (EMPLOYER PORTION)	853,600.00	67,236.61	136,925.80	716,674.20	16.04%
L&I INSURANCE	47,000.00	-	=	47,000.00	0.00%
MEDICAL (EMPLOYER PORTION)	1,445,000.00	120,163.22	234,108.28	1,210,891.72	16.20%
RETIREMENT (EMPLOYER PORTION)	1,424,000.00	115,346.95	228,710.02	1,195,289.98	16.06%
TRANSPORTATION ALLOWANCE	118,500.00	210.00	420.00	118,080.00	0.35%
UNEMPLOYMENT INSURANCE	108,000.00	2,666.91	6,222.33	101,777.67	5.76%
STAFF DEVELOPMENT-GENERAL	6,910.00	-	-	6,910.00	0.00%
TOTAL SALARY & BENEFITS EXPENSE:	15,128,909.00	1,238,410.39	2,460,372.30	12,668,536.70	16.26%
WORKPLACE BENEFITS	39,000.00	2,650.85	10,357.23	28,642.77	26.56%
HUMAN RESOURCES POOLED EXP	120,076.00	14,476.00	33,877.75	86,198.25	28.21%
MEETING SUPPORT EXPENSES	10,000.00	1,180.60	1,960.07	8,039.93	19.60%
RENT	1,750,000.00	150,720.59	297,601.03	1,452,398.97	17.01%
PERSONAL PROP TAXES-WSBA	11,000.00	701.08	1,402.16	9,597.84	12.75%
FURNITURE, MAINT, LH IMP	35,200.00	182.05	465.65	34,734.35	1.32%
OFFICE SUPPLIES & EQUIPMENT	46,000.00	1,363.59	3,924.18	42,075.82	8.53%
FURN & OFFICE EQUIP DEPRECIATION	51,000.00	3,287.00	6,574.00	44,426.00	12.89%
COMPUTER HARDWARE DEPRECIATION	57,000.00	3,261.00	7,296.74	49,703.26	12.80%
COMPUTER SOFTWARE DEPRECIATION	154,000.00	1,826.00	3,651.00	150,349.00	2.37%
INSURANCE	140,000.00	11,514.77	23,029.54	116,970.46	16.45%
PROFESSIONAL FEES-AUDIT	35,000.00	4,033.80	4,033.80	30,966.20	11.53%
PROFESSIONAL FEES-LEGAL	50,000.00	4,969.50	25,085.50	24,914.50	50.17%
TELEPHONE & INTERNET	49,000.00	3,384.85	6,930.55	42,069.45	14.14%
POSTAGE - GENERAL	42,000.00	2,202.84	4,137.34	37,862.66	9.85%
RECORDS STORAGE	40,000.00	3,771.39	5,774.98	34,225.02	14.44%
STAFF TRAINING	92,200.00	1,603.35	4,505.40	87,694.60	4.89%
BANK FEES	35,400.00	3,024.07	5,434.69	29,965.31	15.35%
PRODUCTION MAINTENANCE & SUPPLIES	25,000.00	2,019.45	2,747.11	22,252.89	10.99%
COMPUTER POOLED EXPENSES	645,660.00	22,635.77	61,973.82	583,686.18	9.60%
TOTAL OTHER INDIRECT EXPENSES:	3,427,536.00	238,808.55	510,762.54	2,916,773.46	14.90%
TOTAL INDIRECT EXPENSES:	18,556,445.00	1,477,218.94	2,971,134.84		

Statement of Activities

For the Period from November 1, 2017 to November 30, 2017

	FISCAL 2018 BUDGET	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE
SUMMARY PAGE				
LICENSE FEES	15,068,125.00	1,099,444.78	2,232,387.60	12,835,737.40
ACCESS TO JUSTICE	(305,327.00)	(23,719.36)	(47,014.52)	(258,312.48)
ADMINISTRATION	(995,999.00)	(75,032.72)	(151,342.76)	(844,656.24)
ADMISSIONS/BAR EXAM	157,962.00	14,523.58	191,252.87	(33,290.87)
BOARD OF GOVERNORS	(802,546.00)	(56,794.76)	(118,389.26)	(684,156.74)
COMMUNICATIONS	(591,780.00)	(44,984.19)	(101,034.18)	(490,745.82)
CONFERENCE & BROADCAST SERVICES	(738,960.00)	(58,354.49)	(117,824.00)	(621,136.00)
DISCIPLINE	(5,637,455.00)	(425,850.26)	(873,215.51)	(4,764,239.49)
DIVERSITY	(342,259.00)	(34,441.60)	28,496.26	(370,755.26)
FOUNDATION	(164,730.00)	(12,157.10)	(25,250.34)	(139,479.66)
HUMAN RESOURCES	(269,931.00)	(29,955.81)	(60,044.31)	(209,886.69)
LAP	(123,105.00)	(9,319.19)	(17,017.96)	(106,087.04)
LEGISLATIVE	(151,840.00)	(8,040.27)	(13,608.14)	(138,231.86)
LICENSING AND MEMBERSHIP	(412,445.00)	(31,611.02)	(58,543.78)	(353,901.22)
LIMITED LICENSE LEGAL TECHNICIAN	(254,748.00)	(20,396.36)	(37,185.90)	(217,562.10)
LIMITED PRACTICE OFFICERS	(159,182.00)	(12,920.42)	(24,705.51)	(134,476.49)
MANDATORY CLE ADMINISTRATION	(16,340.00)	19,797.07	2,886.35	(19,226.35)
MEMBER BENEFITS	(166,530.00)	(3,349.28)	(7,909.12)	(158,620.88)
MENTORSHIP PROGRAM	(115,842.00)	(9,090.84)	(18,315.02)	(97,526.98)
NEW MEMBER PROGRAM	(244,663.00)	(4,382.59)	(3,302.56)	(241,360.44)
NW LAWYER	(122,955.00)	(4,913.38)	24,066.85	(147,021.85)
OFFICE OF GENERAL COUNSEL	(795,748.00)	(64,082.77)	(128,318.40)	(667,429.60)
OGC-DISCIPLINARY BOARD	(303,963.00)	(23,781.91)	(45,166.43)	(258,796.57)
OUTREACH & ENGAGEMENT	(385,421.00)	(24,777.57)	(49,125.21)	(336,295.79)
PRACTICE OF LAW BOARD	(111,234.00)	(11,219.24)	(19,241.12)	(91,992.88)
PRACTICE MANAGEMENT ASSISTANCE	(196,569.00)	(9,911.10)	(24,016.39)	(172,552.61)
PROFESSIONAL RESPONSIBILITY PROGRAM	(284,096.00)	(20,946.26)	(42,982.96)	(241,113.04)
PUBLICATION & DESIGN SERVICES	(156,000.00)	(8,432.71)	(28,548.27)	(127,451.73)
PUBLIC SERVICE PROGRAMS	(344,548.00)	(17,853.50)	64,965.22	(409,513.22)
LAW CLERK PROGRAM	(617.00)	(8,613.78)	(10,602.01)	9,985.01
SECTIONS ADMINISTRATION	(164,903.00)	(36,731.64)	(71,531.56)	(93,371.44)
TECHNOLOGY	(1,468,042.00)	(126,893.38)	(246,262.42)	(1,221,779.58)
CLE - PRODUCTS	737,141.00	123,691.01	199,023.99	538,117.01
CLE - SEMINARS	(574,337.00)	(35,122.79)	(85,892.82)	(488,444.18)
SECTIONS OPERATIONS	(290,152.05)	(28,462.93)	(43,162.67)	(246,989.38)
DESKBOOKS	(170,905.00)	(21,438.92)	(34,136.01)	(136,768.99)
CLIENT PROTECTION FUND	426,780.00	109,888.34	111,103.22	315,676.78
WESTERN STATES BAR CONFERENCE		•		,
(No WSBA Funds)	3,040.00	(46.57)	(15,893.96)	18,933.96
INDIRECT EXPENSES	(18,556,445.00)	(1,477,218.94)	(2,971,134.84)	(15,585,310.16)
TOTAL OF ALL	19,026,569.05	1,413,502.87	2,636,535.58	16,390,033.47
NET INCOME (LOSS)	(470,124.05)	63,716.07	334,599.26	

## Washington State Bar Association Analysis of Cash Investments As of November 30, 2017

# **Checking & Savings Accounts**

### **General Fund**

Checking Bank Wells Fargo	Account General			Amount
		Total	\$	1,703,321
<u>Investments</u>	<u>Rate</u>			<u>Amount</u>
Wells Fargo Money Market	1.18%		\$	26,789
UBS Financial Money Market	1.22%		\$	1,042,659
Morgan Stanley Money Market	0.74%		\$	25,811
Merrill Lynch Money Market	1.19%		\$ \$	1,886,188
Long Term Investments Short Term Investments	Varies Varies		э \$	3,255,795 500,000
Short reim investments	valles		Ψ	300,000
		General Fund Total	\$	8,440,561
Client Protection Fund				
<u>Checking</u> <u>Bank</u> Wells Fargo				<u>Amount</u>
Investments	Rate			Amount
Wells Fargo Money Market	1.18%		\$	2,246,748
Morgan Stanley Money Market	0.74%		\$	102,948
Wells Fargo Investments	Varies		\$	-
	Lawyers' Fund fo	or Client Protection Total	\$	2,349,696
	Grand	d Total Cash & Investments	\$	10,790,257

#### Washington State Bar Association Analysis of Cash Investments As of November 30, 2017

#### **Long Term Investments- General Fund**

UBS Financial Long Term Investments	Value	e as of 11/30/2017
Nuveen 3-7 year Municipal Bond Portfolio	\$	306,597.98
Morgan Stanley Long Term Investments	Value	as of 11/30/2017

Lord Abbett Short Term Duration Income Fund Guggenheim Total Return Bond Fund Virtus Multi-Sector Short Term Bond Fund \$ 781,890.48 \$ 1,090,786.57 \$ 1,076,519.62 \$ 2,949,196.67

	Total Lo	ng Term I	nvestments-	General Fund	3,255,794.65
Short Term Investments- General Fund  Bank	Interest Rate	Yield	Term	Maturity Date	Amount
Bank of India NY	1.25%	1.25%	90 Days	2/28/2018	250,000.00
Goldman Sachs	1.40%	1.40%	180 Days	5/29/2018	250,000.00
	Total SI	nort Term I	nvestments-	General Fund	500,000.00
Client Protection Fund	Internat		T	Madamita	
<u>Bank</u>	Interest <u>Rate</u>	<u>Yield</u>	Term <u>Mths</u>	Maturity <u>Date</u>	<u>Amount</u>
				Total CPF	-