WASHINGTON STATE BAR ASSOCIATION

Financial Reports

(Unaudited)

Year to Date June 30, 2025

Prepared by Maggie Yu, Controller

Submitted by Tiffany Lynch, Director of Finance July 21, 2025

WASHINGTON STATE BAR ASSOCIATION

To: Board of Governors

Budget and Audit Committee

From: Terra Nevitt, Executive Director; Tiffany Lynch, Director of Finance; Maggie Yu, Controller

Re: Key Financial Benchmarks for the Preliminary Fiscal Year to Date (YTD) through June 30, 2025,

As % of Completion to Annual Budget

	% of Year	Current Year % YTD	Difference Favorable/(Unfavorable)	Prior Year YTD	Comments
Total Salaries & Benefits	75%	74%	\$134,830	74%	Favorable to budget due to higher capita labor and lower than budgeted FICA, L&I and retirement.
Other Indirect Expenses*	75%	68%	\$250,570	70%	Favorable to budget mainly due to timing of workplace benefits and lower than budgeted bank fees, HR, legal, and depreciation expenses.
Total Indirect Expenses	otal Indirect Expenses 75% 73%		\$385,400	74%	Favorable to budget resulting from other indirect expenses described above.
·					
General Fund Revenues	75%	80%	\$1,157,626	80%	Favorable to budget due to timing of donations and fee collection for bar exam, law clerks and Pro Hac Vice; higher

General Fund Revenues	75%	80%	\$1,157,626	80%	Favorable to budget due to timing of donations and fee collection for bar exam, law clerks and Pro Hac Vice; higher revenue than budget for MCLE fees and interest income.
General Fund Indirect Expenses	75%	73%	\$347,283	74%	Favorable to budget as described for indirect expenses above.
General Fund Direct Expenses	75%	59%	\$527,609	58%	Favorable to budget due to timing of program activities and meetings/events.
General Fund Net	75%	156%	\$2,032,518	125%	Favorable to budget for the reasons described above.

CLE Revenue	75%	73%	(\$26,354)	79%	Unfavorable to budget mainly due to lower than budgeted registrations.
CLE Direct Expenses	75%	40%	\$126,353	42%	Favorable to budget due to timing of expenses for seminar activities and product sales.
CLE Indirect Expenses	75%	72%	\$35,891	73%	Favorable to budget mainly due to other indirect savings as described above.
CLE Net	75%	29%	\$135,890	250%	Favorable to budget primarily due to timing of direct expenses.

^{*}Workplace benefits, Human Resources, meeting support, rent, taxes, furniture & maintenance, office supplies, depreciation, insurance, equipment, professional fees (legal & audit), internet & telephone, postage, storage, bank fees, Technology

Washington State Bar Association Financial Summary Compared to Fiscal Year 2025 Budget For the Period from June 1, 2025 to June 30, 2025

	Actual	Reforcasted	Actual Indirect	Reforecasted Indirect	Actual Direct	Reforecasted Direct	Actual Total	Reforecasted Total	Actual Net	Reforecasted Net
Category	Revenues	Revenues	Expenses	Expenses	Expenses	Expenses	Expenses	Expenses	Result	Result
Access to Justice	-	-	185,698	249,489	104,863	139,795	290,560	389,284	(290,560)	(389,284)
Admissions/Bar Exam	1,548,075	1,480,180	675,595	882,840	211,318	482,204	886,913	1,365,044	661,162	115,136
Advancement FTE		-	286,501	389,192	120	3,300	286,621	392,492	(286,621)	(392,492)
Bar News	436,892	589,600	238,046	329,917	273,808	400,175	511,853	730,092	(74,962)	(140,492)
Board of Governors	-	-	162,232	224,497	197,276	360,300	359,508	584,797	(359,508)	(584,797)
Character & Fitness Board		-	105,871	142,016	10,919	33,000	116,789	175,016	(116,789)	(175,016)
Communications Strategies	2,912	600	489,650	719,328	103,832	180,295	593,482	899,623	(590,570)	(899,023)
Communications Strategies FTE	54.602	- 00.000	192,980	250,494	- 00.077	201.705	192,980	250,494	(192,980)	(250,494)
Discipline	54,692	90,000	4,564,992	6,319,195	90,966 12,230	201,785	4,655,958	6,520,980	(4,601,267)	(6,430,980)
Diversity Finance	135,000 639,581	135,000	264,948 881,881	375,891 1,160,064	3,080	70,900 4,920	277,177 884,961	446,791 1,164,984	(245,379)	(311,791)
Foundation	039,381	600,000	123,377	1,160,064	5,858	17,800	129,235	185,082	(129,235)	(185,082)
	-	-	585,401	613,706	3,030	17,000	585,401	613,706	(585,401)	(613,706)
Human Resources Law Clerk Program	249,226	237,200	135,127	182,789	6,895	51,031	142,022	233,820	107,204	3,380
Law Cierk Program Legislative	249,226	237,200	135,127	256,817	21,888	26,275	212,506	233,820	(212,506)	(283,092)
Legal Lunchbox	32,863	34,000	39,408	34,829	4,414	4,725	43,822	39,554	(10,959)	(5,554)
Licensing and Membership Records	397,238	482,200	587,448	797,383	23,373	28,380	610,821	825,763	(213,582)	(343,563)
Licensing and weinbership Records Licensing Fees	13,073,535	17,492,616	207,440	171,303	23,373	-0,360	010,821	922,703	13,073,535	17,492,616
Limited License Legal Technician	18,036	25,031	67.244	87.751	2.616	12,500	69,860	100,251	(51,825)	(75.220)
Limited Electise Legal Technician Limited Practice Officers	137,990	189,300	77,057	105,161	16,161	37,304	93,218	142,465	44,773	46,835
Mandatory CLE	1,167,225	1,233,800	491,528	658,390	110,414	151,333	601,942	809,723	565,283	424.077
Member Wellness Program	1,500	10,000	170,425	229,939	2,599	11,905	173,024	241,844	(171,524)	(231,844)
Member Services & Engagement	14,230	16,300	198,471	295,449	73,717	118,900	272,189	414,349	(257,959)	(398,049)
Mini CLE	- 1,,200	-	89,413	120,867		-	89,413	120,867	(89,413)	(120,867)
New Member Education	148.041	178,000	79,584	108,113	1.287	2,600	80,872	110.713	67,169	67,287
Office of General Counsel	270		762,308	1,050,467	5,909	26.805	768,217	1,077,272	(767,947)	(1,077,272)
Office of the Executive Director		_	657,555	890,399	127,862	138,975	785,417	1.029.374	(785,417)	(1,029,374)
OGC-Disciplinary Board	-	-	150,474	199,971	87,819	128,500	238,293	328,471	(238,293)	(328,471)
Practice of Law Board	-	-	52,154	70,566	740	16,000	52.894	86,566	(52,894)	(86,566)
Practice Management Assistance	50,770	62,000	105,633	143,410	90,586	93,650	196,219	237,060	(145,449)	(175,060)
Professional Responsibility Program	-	-	156,352	210,019	3,322	7,700	159,674	217,719	(159,674)	(217,719)
Public Service Programs	134,832	135,280	165,478	226,074	240,390	310,700	405,868	536,774	(271,036)	(401,494)
Publication and Design Services	-	-	97,346	125,539	4,844	5,000	102,190	130,539	(102,190)	(130,539)
Regulatory Services FTE			328,821	440,534	1,706	9,490	330,527	450,024	(330,527)	(450,024)
Regulatory Reform	-	-	152,677	236,405	12,409	82,500	165,086	318,905	(165,086)	(318,905)
Sections Administration	364,299	275,000	216,287	300,658	209	2,400	216,496	303,058	147,803	(28,058)
Service Center	-	-	537,959	734,738	1,705	3,053	539,664	737,791	(539,664)	(737,791)
Volunteer Engagement	-	-	148,558	208,173	18,205	37,066	166,763	245,239.42	(166,763)	(245,239)
Technology	-	-	1,446,974	2,074,118	-	-	1,446,974	2,074,118	(1,446,974)	(2,074,118)
Subtotal General Fund	18,607,206	23,266,107	15,862,070	21,612,469	1,873,341	3,201,266	17,735,410	24,813,735	871,795	(1,547,628)
Expenses using Facilities Reserve funds			(164,222)				(164,222)	(169,206)	164,222	169,206
Expenses using Special Project Reserve funds			(152,677)		(12,409)		(165,086)	(318,905)	165,086	318,905
Total General Fund - Net Result from Operations	18,607,206		15,545,170		1,860,931		17,406,101	24,325,624	1,201,104	(1,059,517)
Percentage of Budget	80%		73%		59%		71%			
CLE-Seminars and Products	1,096,659 58,021	1,443,710 131,000	754,142 217,288	1,063,549 279,545	143,958 1,236	307,112 54,950	898,100 218,524	1,370,661 334,495	198,559 (160,503)	73,049 (203,495)
CLE - Deskbooks									38,055	
Total CLE Percentage of Budget	1,154,679 73%	1,574,710	971,430 72%	1,343,094	145,194 40%	362,062	1,116,624 65%	1,705,156 (11,269)	38,055 9,502	(130,446)
	13%				40%					
Expenses using Facilities Reserve funds			(9,502)				(9,502)	1,693,887	47,557	(119,177)
Total CLE Fund - Net Result from Operations			961,928				1,107,122			
Total All Sections	604,091	645,483	-	-	612,395	1,040,206	612,395	1,040,206	(8,304)	(394,722)
		,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,, ,, ,,	. ,	,, ,, ,,		
Client Protection Fund-Restricted	900,952	930,540	136,363	184,787	(83,130)	506,400	53,233	691,187	847,719	239,353
Expenses using Facilities Reserve funds			(1,461)				(1,461)	(1,518)	1,461	1,518
Total CPF Fund - Net Result from Operations			134,902				51,772	689,669	849,180	240,871
Totals	21,266,928	26,416,840	16,969,862	23,140,350	2,547,800	5,109,934	19,517,662	28,250,284	1,749,266	(1,833,444)
Totals Net of Use of Facilities Reserve Funds			(175,185)				(175,185)	27,749,386	175,185	(1,332,546)
Totals Net of Use of Special Project Reserve Funds			(152,677) 16,642,001		(12,409) 2,535,390		(165,086) 19,177,391		165,086 2,089,537	
Percentage of Budget	81%		73%		50%		69%		2,007,007	

	Fund Balances	2025 Reforecasted	Fund Balances
Summary of Fund Balances:	Sept. 30, 2024	Fund Balances	Year to date
Restricted Funds:			
Client Protection Fund	4,759,353	4,998,705	5,608,532
Board-Designated Funds (Non-General Fund):			
CLE Fund Balance	1,344,457	1,214,012	1,392,014
Section Funds	2,123,665	1,728,943	2,115,361
Board-Designated Funds (General Fund):			
Operating Reserve Fund	2,500,000	2,500,000	2,500,000
Facilities Reserve Fund	207,286	-	7,847
Special Projects and Innovation Fund	400,000	81,095	234,914
Unrestricted Funds (General Fund):			
Unrestricted General Fund	7,019,063	5,997,626	8,244,422
Total General Fund Balance	10,126,350	8,578,721	10,987,183
Net Change in Total General Fund Balance		(1,547,628)	871,795
Total Fund Balance	18.353.825	16,520,381	20,103,090
Net Change In Fund Balance	.,,,	(1.833.444)	1.749.266

Washington State Bar Association Analysis of Cash Investments As of June 30, 2025

Checking & Savings Accounts

Ge	ne	ral	Fu	nd
U C	IIC	ıaı	ıu	ш

|--|

Bank
Wells FargoAccount
GeneralAmount
948,936

Total

 Investments
 Rate (yield)
 Amount

 Wells Fargo Money Market
 4.22%
 11,925,359

 UBS Financial Money Market
 4.22%
 1,172,056

 CDs/Treasuries
 see list
 9,243,129

General Fund Total 23,289,480

Client Protection Fund

Checking

BankAmountWells Fargo385,371

 Investments
 Rate (yield)
 Amount

 Wells Fargo Money Market
 4.22%
 2,447,818

 CDs/Treasuries
 see list
 2,971,171

Client Protection Fund Total 5,804,360

Grand Total Cash & Investments 29,093,840

Washington State Bar Association Analysis of Cash Investments As of June 30, 2025

General Fund

		Term	Trade	Settle	Maturity	
<u>Bank</u>	<u>Yield</u>	Months	<u>Date</u>	<u>Date</u>	<u>Date</u>	<u>Amount</u>
City National Bank of FL CD	4.15%	9	10/10/2024	10/16/2024	7/16/2025	250,000
Bank of America Calif CD	4.10%	9	10/10/2024	10/17/2024	7/17/2025	250,000
Western Allance Bank CD	4.10%	9	10/10/2024	10/18/2024	7/18/2025	250,000
Cross River Bank CD	4.30%	9	11/19/2024	11/22/2024	8/22/2025	250,000
US Bank NA Cincinnati CD	4.40%	9	11/19/2024	11/26/2024	8/26/2025	250,000
BMO Bank NA CD	4.30%	9	11/26/2024	11/29/2024	8/29/2025	250,000
HomeTrust Bank CD	4.15%	9	12/31/2024	1/9/2025	10/9/2025	250,000
Tompkins Community Bank CD	4.10%	9	1/7/2025	1/17/2025	10/17/2025	250,000
Needham Bank CD	4.10%	9	1/16/2025	1/24/2025	10/24/2025	250,000
Dogwood St Bank CD	4.20%	9	1/16/2025	1/28/2025	10/28/2025	250,000
First Bank Chicago CD	4.20%	12	11/26/2024	11/27/2024	11/26/2025	250,000
Bank of India NY CD	4.10%	11	12/17/2024	12/27/2024	12/3/2025	250,000
State Bank India CD	4.25%	9	3/17/2025	3/24/2025	12/19/2025	250,000
Federal Farm Credit Bank CD	4.25%	12	12/17/2024	12/20/2024	12/19/2025	250,243
Stearns Bank CD	4.15%	12	12/12/2024	12/23/2024	12/23/2025	250,000
Zions Bancorp NA CD	4.15%	9	3/28/2025	4/2/2025	1/2/2026	250,000
Regions Bank CD	4.10%	12	12/31/2024	1/8/2025	1/8/2026	250,000
TowneBank Portsmouth CD	4.10%	12	12/31/2024	1/10/2025	1/9/2026	250,000
First Reliance Bank CD	4.25%	12	2/21/2025	2/26/2025	2/25/2026	250,000
Bank of NY Mellon CD	4.20%	12	2/21/2025	2/26/2025	2/26/2026	250,000
Preferred bank La Calif	4.30%	9	5/28/2025	5/30/2025	2/27/2026	250,000
Southeast bank	4.25%	9	5/28/2025	5/30/2025	2/27/2026	250,000
Norway savings bank	4.25%	9	5/28/2025	6/2/2025	3/2/2026	250,000
Old national bank	4.25%	9	5/28/2025	5/29/2025	3/2/2026	250,000
Wells Fargo CD	4.25%	12	2/24/2025	3/5/2025	3/5/2026	250,000
Fortis Bankus CD	4.25%	12	3/28/2025	4/11/2025	4/10/2026	250,000
Southstate bank NA	4.40%	10	6/12/2025	6/18/2025	4/20/2026	250,000
Israel Discount BK of NY CD	4.00%	12	4/22/2025	4/28/2025	4/28/2026	250,000
Bank of Baroda CD	4.35%	12	6/12/2025	6/17/2025	6/17/2026	250,000
Merrick Bank CD	4.30%	12	6/12/2025	6/20/2025	6/18/2026	250,000
Simmons Bank/Pine Bluff CD	4.20%	12	6/12/2025	6/20/2025	6/18/2026	250,000
US T- Bill's						
US Treasury Bill	4.12%	6	12/31/2024	1/2/2025	7/3/2025	244,967
US Treasury Bill	4.15%	4	4/22/2025	4/23/2025	8/19/2025	493,379
US Treasury Bill	4.22%	6	2/21/2025	2/24/2025	8/31/2025	514,177
US Treasury Bill	4.30%	11	11/26/2024	11/27/2024	10/30/2025	240,364
				<u>-</u>	Total	9,243,129

Washington State Bar Association Analysis of Cash Investments As of June 30, 2025

Client Fund Protection Fund

	Term	Trade	Settle	Maturity	
<u>Yield</u>	Months	<u>Date</u>	<u>Date</u>	<u>Date</u>	<u>Amount</u>
4.05%	9	10/10/2024	10/17/2024	7/17/2025	250,000
4.15%	12	12/12/2024	12/20/2024	12/19/2025	250,000
4.20%	9	3/17/2025	3/26/2025	12/26/2025	250,000
4.35%	12	1/16/2025	1/24/2025	1/23/2026	250,000
4.25%	9	5/28/2025	5/30/2025	2/27/2026	250,000
4.30%	9	6/12/2025	6/18/2025	3/18/2026	250,000
4.12%	4	4/7/2025	4/8/2025	8/5/2025	246,686
4.00%	4	4/22/2025	4/23/2025	8/19/2025	493,379
4.20%	6	2/21/2025	2/24/2025	8/21/2025	489,963
4.30%	10	11/26/2024	11/27/2024	10/2/2025	241,143
				Total	2,971,171
	4.05% 4.15% 4.20% 4.35% 4.25% 4.30% 4.12% 4.00% 4.20%	Yield Months 4.05% 9 4.15% 12 4.20% 9 4.35% 12 4.25% 9 4.30% 9	Yield Months Date 4.05% 9 10/10/2024 4.15% 12 12/12/2024 4.20% 9 3/17/2025 4.35% 12 1/16/2025 4.25% 9 5/28/2025 4.30% 9 6/12/2025 4.12% 4 4/7/2025 4.00% 4 4/22/2025 4.20% 6 2/21/2025	Yield Months Date Date 4.05% 9 10/10/2024 10/17/2024 4.15% 12 12/12/2024 12/20/2024 4.20% 9 3/17/2025 3/26/2025 4.35% 12 1/16/2025 1/24/2025 4.25% 9 5/28/2025 5/30/2025 4.30% 9 6/12/2025 6/18/2025 4.12% 4 4/7/2025 4/8/2025 4.00% 4 4/22/2025 4/23/2025 4.20% 6 2/21/2025 2/24/2025	Yield Months Date Date 4.05% 9 10/10/2024 10/17/2024 7/17/2025 4.15% 12 12/12/2024 12/20/2024 12/19/2025 4.20% 9 3/17/2025 3/26/2025 12/26/2025 4.35% 12 1/16/2025 1/24/2025 1/23/2026 4.25% 9 5/28/2025 5/30/2025 2/27/2026 4.30% 9 6/12/2025 6/18/2025 3/18/2026 4.12% 4 4/7/2025 4/8/2025 8/5/2025 4.00% 4 4/22/2025 4/23/2025 8/19/2025 4.20% 6 2/21/2025 2/24/2025 8/21/2025

Statement of Activities

For the Period from June 1, 2025 to June 30, 2025 **75% OF YEAR COMPLETE**

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE)
LICENSE FEES						
REVENUE:						
LICENSE FEES	17,492,616	1,407,088	13,073,535	4,419,081	75%	(45,927)
TOTAL REVENUE:	17,492,616	1,407,088	13,073,535	4,419,081	75%	(45,927)

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
ADMISSIONS						
REVENUE:						
EXAM SOFTWARE REVENUE	27,500	-	8,150	19,350	30%	(12,475)
BAR EXAM FEES	1,378,980	70,210	1,482,495	(103,515)		448,260
RULE 9/LEGAL INTERN FEES	12,500	2,150	14,100	(1,600)		4,725
SPECIAL ADMISSIONS	61,200	7,410	43,330	17,870	71%	(2,570)
TOTAL REVENUE:	1,480,180	79,770	1,548,075	(67,895)	105%	437,940
DIRECT EXPENSES:						
POSTAGE	2,000	158	2,394	(394)	120%	(894)
STAFF TRAVEL/PARKING	24,000	-	8,264	15,736	34%	9,736
STAFF MEMBERSHIP DUES	495	_	245	250	49%	126
SUPPLIES	4,000	868	3,978	22	99%	(978)
FACILITY, PARKING, FOOD	100,000	64	43,147	56,853	43%	31,853
EXAMINER FEES	44,500	-	21,750	22,750	49%	11,625
UBE EXMINATIONS	118,000	-	41,448	76,552	35%	47,052
BOARD OF BAR EXAMINERS	42,500	-	7,511	34,989	18%	24,364
BAR EXAM PROCTORS	23,000	-	9,432	13,568	41%	7,818
DISABILITY ACCOMMODATIONS	65,000	2,575	31,509	33,491	48%	17,241
CHARACTER & FITNESS INVESTIGATIONS	1,000	-	700	300	70%	50
LAW SCHOOL VISITS	2,000	-	21	1,979	1%	1,479
SOFTWARE HOSTING	45,609	3,951	33,879	11,730	74%	328
STAFF CONFERENCE & TRAINING	10,100	-	7,040	3,060	70%	535
TOTAL DIRECT EXPENSES:	482,204	7,616	211,318	270,886	44%	150,335
INDIRECT EXPENSES:						
SALARY EXPENSE (6.17 FTE)	531,757	44,704	418,985	112,772	79%	(20,168)
BENEFITS EXPENSE	187,665	15,440	142,285	45,380	76%	(1,536)
OTHER INDIRECT EXPENSE	163,419	8,589	114,324	49,094	70%	8,240
TOTAL INDIRECT EXPENSES:	882,840	68,733	675,595	207,246	77%	(13,464)
TOTAL ALL EXPENSES:	1,365,044	76,349	886,913	478,132	65%	136,871
NET INCOME (LOSS):	115,136	3,421	661,162	(546,027)	574%	574,811

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOI	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
ADVANCEMENT FTE						
REVENUE:						
TOTAL REVENUE:		-		-		<u> </u>
DIRECT EXPENSES:						
STAFF CONFERENCE & TRAINING	3,300	-	120	3,180	4%	2,355
TOTAL DIRECT EXPENSES:	3,300		120	3,180	4%	2,355
INDIRECT EXPENSES:						
SALARY EXPENSE (1.96 FTE)	264,525	23,237	197,329	67,196	75%	1,065
BENEFITS EXPENSE	74,703	6,329	54,998	19,705	74%	1,029
OTHER INDIRECT EXPENSE	49,964	2,733	34,174	15,790	68%	3,299
TOTAL INDIRECT EXPENSES:	389,192	32,300	286,501	102,691	74%	5,393
TOTAL ALL EXPENSES:	392,492	32,300	286,621	105,871	73%	7,748
NET INCOME (LOSS):	(392,492)	(32,300)	(286,621)	(105,871)	73%	7,748

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE)
ACCESS TO JUSTICE						
REVENUE:						
TOTAL REVENUE:						
TOTAL REVEROE.						
DIRECT EXPENSES:						
ATJ BOARD RETREAT	6,000	63	5,181	820	86%	(681)
LEADERSHIP TRAINING	6,000	346	7,576	(1,576)	126%	(3,076)
ATJ BOARD EXPENSE	58,500	4,798	47,318	11,182	81%	(3,443)
STAFF TRAVEL/PARKING	2,800	10	1,352	1,448	48%	748
STAFF CONFERENCE & TRAINING	2,495	40	1,570	925	63%	301
PUBLIC DEFENSE	4,000	-	2,279	1,721	57%	721
CONFERENCE/INSTITUTE EXPENSE	30,000	(216)	22,699	7,301	76%	(199)
RECEPTION/FORUM EXPENSE	30,000	(427)	16,887	13,113	56%	5,613
TOTAL DIRECT EXPENSES:	139,795	4,614	104,863	34,932	75%	(16)
INDIRECT EXPENSES:						
SALARY EXPENSE (1.63 FTE)	155,733	12,303	118,231	37,502	76%	(1,431)
BENEFITS EXPENSE	51,565	4,322	38,420	13,144	75%	253
OTHER INDIRECT EXPENSE	42,191	2,281	29,046	13,144	69%	2,597
TOTAL INDIRECT EXPENSES:	249,489	18,906	185,698	63,791	74%	1,419
TOTAL ALL EXPENSES:	389,284	23,520	290,560	98,723	75%	1,402
NET INCOME (LOSS):	(389,284)	(23,520)	(290,560)	(98,723)	75%	1,402

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
BAR NEWS						
REVENUE:						
ROYALTIES	2,000	-	-	2,000	0%	(1,500)
DISPLAY ADVERTISING	405,000	49,963	355,642	49,358	88%	51,892
SUBSCRIPT/SINGLE ISSUES	100	-	108	(8)	108%	33
CLASSIFIED ADVERTISING	2,500	565	3,437	(937)	137%	1,562
JOB TARGET ADVERSTISING	180,000	14,588	77,705	102,295	43%	(57,295)
TOTAL REVENUE:	589,600	65,116	436,892	152,708	74%	(5,308)
DIRECT EXPENSES:						
POSTAGE	135,000	15,191	106,313	28,687	79%	(5,063)
PRINTING, COPYING & MAILING **	261,500	25,787	166,313	95,187	64%	29,812
DIGITAL/ONLINE DEVELOPMENT	2,000	-	903	1,097	45%	597
GRAPHICS/ARTWORK	1,000	-	75	925	8%	675
EDITORIAL ADVISORY COMMITTEE	300	-	-	300	0%	225
STAFF MEMBERSHIP DUES	150	-	-	150	0%	113
SUBSCRIPTIONS	225	-	204	21	91%	(36)
TOTAL DIRECT EXPENSES:	400,175	40,979	273,808	126,367	68%	26,324
INDIRECT EXPENSES:						
SALARY EXPENSE (2.13 FTE)	207,867	15,484	152,847	55,020	74%	3,053
BENEFITS EXPENSE	67,753	5,395	48,198	19,555	71%	2,616
OTHER INDIRECT EXPENSE	54,297	2,959	37,000	17,297	68%	3,723
TOTAL INDIRECT EXPENSES:	329,917	23,837	238,046	91,872	72%	9,392
TOTAL ALL EXPENSES:	730,092	64,816	511,853	218,239	70%	35,716
NET INCOME (LOSS):	(140,492)	301	(74,962)	(65,531)	53%	30,407

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
BOARD OF GOVERNORS						
REVENUE:						
TOTAL REVENUE:	-	<u> </u>				<u> </u>
DIRECT EXPENSES:						
BOG MEETINGS	148,000	698	90,436	57,564	61%	20,564
BOG COMMITTEES' EXPENSES ** BOG RETREAT **	8,500	577	4,750 38,128	3,750 4,872	56% 89%	1,625
BOG CONFERENCE ATTENDANCE **	43,000 36,500		31,162	5,338	85% 85%	(5,878) (3,787)
BOG TRAVEL & OUTREACH	50,000	1,130	16,241	33,759	32%	21,259
LEADERSHIP TRAINING	15,000	1,130	10,241	15,000	0%	11,250
BOG ELECTIONS	42,000	2,255	16,298	25,703	39%	15,203
PRESIDENT'S DINNER	10,000	2,233	0	10,000	0%	7,500
NEW GOVERNOR ORIENTATION **	3,500	_	177	3,323	5%	2,448
PRESIDENT'S PHOTO	3,300	-	-	3,300	0%	2,475
SUPPLIES	500	-	84	416	17%	291
TOTAL DIRECT EXPENSES:	360,300	4,659	197,276	163,024	55%	72,949
INDIRECT EXPENSES:						
SALARY EXPENSE (1.73 FTE) **	132,168	10,851	96,845	35,324	73%	2,281
BENEFITS EXPENSE **	48,740	4,129	35,310	13,430	72%	1,245
OTHER INDIRECT EXPENSE **	43,589	2,404	30,078	13,512	69%	2,614
TOTAL INDIRECT EXPENSES:	224,497	17,384	162,232	62,265	72%	6,141
TOTAL ALL EXPENSES:	584,797	22,043	359,508	225,289	61%	79,090
NET INCOME (LOSS):	(584,797)	(22,043)	(359,508)	(225,289)	61%	79,090

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
CHARACTER & FITNESS BOARD REVENUE:						
TOTAL REVENUE:						<u> </u>
DIRECT EXPENSES:						
CHARACTER & FITNESS BOARD EXP	18,000	953	6,171	11,829	34%	7,329
COURT REPORTERS	15,000	-	4,748	10,252	32%	6,502
TOTAL DIRECT EXPENSES:	33,000	952.52	10,919	22,081	33%	13,831
INDIRECT EXPENSES:						
SALARY EXPENSE (0.75 FTE)	95,315	8,047	72,185	23,130	76%	(699)
BENEFITS EXPENSE	27,582	2,351	20,581	7,001	75%	106
OTHER INDIRECT EXPENSE	19,119	1,048	13,104	6,015	69%	1,235
TOTAL INDIRECT EXPENSES:	142,016	11,446	105,871	36,145	75%	641_
TOTAL ALL EXPENSES:	175,016	12,399	116,789	58,227	67%	14,473
NET INCOME (LOSS):	(175,016)	(12,399)	(116,789)	(58,227)	67%	14,473

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOI	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
CONTINUING LEGAL EDUCATION (CLE) (CLES - CLEP) REVENUE:						
SEMINAR REGISTRATIONS	725,000	7,937	387,096	337,904	53%	(156,654)
SEMINAR REVENUE-OTHER	20,000	1,500	16,100	3,900	81%	1,100
SEMINAR SPLITS W/ CLE	(150,000)	-	-	(150,000)	0%	112,500
SHIPPING & HANDLING	210	9	99	111	47%	(59)
COURSEBOOK SALES	3,500	95	745	2,755	21%	(1,880)
MP3 AND VIDEO SALES	845,000	19,138	692,619	152,381	82%	58,869
TOTAL REVENUE:	1,443,710	28,679	1,096,659	347,051	76%	(43,054)
DIRECT EXPENSES:						
COURSEBOOK PRODUCTION	500	-	-	500	0%	375
DEPRECIATION	2,012	170	1,530	482	76%	(21)
ONLINE EXPENSES	54,000	2,030	28,166	25,834	52%	12,334
ACCREDITATION FEES	3,000	(60)	1,920	1,080	64%	330
FACILITIES	165,000	400	94,157	70,843	57%	29,593
DISABILITY ACCOMMODATIONS	7,000	-	-	7,000	0%	5,250
SPEAKERS & PROGRAM DEVELOP	48,000	9,286	15,334	32,666	32%	20,666
HONORARIA	3,000	-	-	3,000	0%	2,250
CLE SEMINAR COMMITTEE	200	-	-	200	0%	150
STAFF TRAVEL/PARKING	15,000	1,368	2,734	12,266	18%	8,516
STAFF CONFERENCE & TRAINING	6,900	-	-	6,900	0%	5,175
STAFF MEMBERSHIP DUES	1,500	-	-	1,500	0%	1,125
SUPPLIES	500	-	-	500	0%	375
COST OF SALES - COURSEBOOKS	300	10	58	242	19%	167
POSTAGE & DELIVERY-COURSEBOOKS	200	6	59	141	30%	91
TOTAL DIRECT EXPENSES:	307,112	13,210	143,958	163,154	47%	86,376
INDIRECT EXPENSES:						
SALARY EXPENSE (8.00 FTE)	630,924	51,060	450,964	179,960	71%	22,229
BENEFITS EXPENSE	228,691	19,140	163,914	64,777	72%	7,604
OTHER INDIRECT EXPENSE	203,934	11,137	139,264	64,670	68%	13,686
TOTAL INDIRECT EXPENSES:	1,063,549	81,337	754,142	309,407	71%	43,520
TOTAL ALL EXPENSES:	1,370,661	94,547	898,100	472,561	66%	129,896
NET INCOME (LOSS):	73,049	(65,868)	198,559	(125,509)	272%	143,772

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOI	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
CLIENT PROTECTION FUND						
REVENUE:						
CPF RESTITUTION	10,000	465	19,277	(9,277)	193%	11,777
CPF MEMBER ASSESSMENTS	720,540	3,760	715,600	4,940	99%	175,195
INTEREST INCOME	200,000	19,512	166,075	33,925	83%	16,075
TOTAL REVENUE:	930,540	23,737	900,952	29,588	97%	203,047
DIRECT EXPENSES:						
BANK FEES	2,500	(167)	(3,002)	5,502	-120%	4,877
GIFTS TO INJURED CLIENTS	500,000	-	(80,480)	580,480	-16%	455,480
CPF BOARD EXPENSES	2,000	-	353	1,647	18%	1,147
STAFF CONFERENCE & TRAINING	1,700	-	-	1,700	0%	1,275
STAFF MEMBERSHIP DUES	200	-	-	200	0%	150
TOTAL DIRECT EXPENSES:	506,400	(167)	(83,130)	589,530	-16%	462,930
INDIRECT EXPENSES:						
SALARY EXPENSE (1.23 FTE)	115,160	9,284	86,800	28,361	75%	(429)
BENEFITS EXPENSE	38,272	3,242	28,237	10,035	74%	467
OTHER INDIRECT EXPENSE	31,355	1,706	21,326	10,028	68%	2,190
TOTAL INDIRECT EXPENSES:	184,787	14,231	136,363	48,424	74%	2,228
TOTAL ALL EXPENSES:	691,187	14,064	53,233	637,954	8%	465,157
NET INCOME (LOSS):	239,353	9,673	847,719	(608,366)	354%	668,204

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE)
COMMUNICATION STRATEGIES						
REVENUE:						
50 YEAR MEMBER TRIBUTE LUNCH	100	493	873	(773)	873%	798
WSBA LOGO MERCHANDISE SALES	500	577	2,039	(1,539)	408%	1,664
TOTAL REVENUE:	600	1,070	2,912	(2,312)	485%	2,462
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	5.005	100	1.705	4.100	200/	2.717
STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES	5,895 1,800	198 440	1,705 767	4,190 1,033	29% 43%	2,716 583
SUBSCRIPTIONS	4,000	108	1,546	2,454	39%	1,454
APEX	52,500	22,582	22,637	29,863	43%	16,738
BAR LEADERS SUMMIT	35,000	-	33,963	1,037	97%	(7,713)
50 YEAR MEMBER TRIBUTE LUNCH	35,000	20,401	27,984	7,016	80%	(1,734)
BAR OUTREACH	20,000	1,047	3,455	16,545	17%	11,545
COMMUNICATIONS OUTREACH	15,000	538	3,014	11,986	20%	8,236
STAFF CONFERENCE & TRAINING	11,100	-	8,761	2,339	79%	(436)
TOTAL DIRECT EXPENSES:	180,295	45,314	103,832	76,463	58%	31,390
INDIRECT EXPENSES:						
SALARY EXPENSE (5.39 FTE) **	426,569	36,013	287,894	138,675	67%	32,033
BENEFITS EXPENSE **	154,335	12,847	107,876	46,459	70%	7,876
OTHER INDIRECT EXPENSE **	138,424	7,500	93,881	44,543	68%	9,937
TOTAL INDIRECT EXPENSES:	719,328	56,360	489,650	229,677	68%	49,845
TOTAL ALL EXPENSES:	899,623	101,674	593,482	306,141	66%	81,235
NET INCOME (LOSS):	(899,023)	(100,604)	(590,570)	(308,453)	66%	83,697

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025 75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
COMMUNICATION STRATEGIES FTE						
INDIRECT EXPENSES:						
SALARY EXPENSE (1.00 FTE)	179,737	15,926	140,340	39,397	78%	(5,537)
BENEFITS EXPENSE	45,265	3,887	35,168	10,097	78%	(1,219)
OTHER INDIRECT EXPENSE	25,492	1,397	17,472	8,019	69%	1,647
TOTAL INDIRECT EXPENSES:	250,494	21,210	192,980	57,513	77%	(5,110)
NET INCOME (LOSS):	(250,494)	(21,210)	(192,980)	(57,513)	77%	(5,110)

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAS FAVOI	YEAR TO DATE ST VARIANCE RABLE/(UNFAVORABLE)
DESKBOOKS						
REVENUE:						
DESKBOOK SALES	30,000	629	8,124	21,876	27%	(14,376)
LEXIS/NEXIS ROYALTIES	75,000	-	32,457	42,543	43%	(23,793)
SECTION PUBLICATION SALES	1,000	-	90	910	9%	(660)
FASTCASE ROYALTIES	25,000	-	17,350	7,651	69%	(1,401)
TOTAL REVENUE:	131,000	629	58,021	72,979	44%	(40,229)
DIRECT EXPENSES:						
COST OF SALES - DESKBOOKS	5,000	-	1,162	3,838	23%	2,588
COST OF SALES - SECTION PUBLICATION	500	-	74	426	15%	301
SPLITS TO SECTIONS	300	-	-	300	0%	225
DESKBOOK ROYALTIES	300	-	-	300	0%	225
POSTAGE & DELIVER-DESKBOOKS	300	-	-	300	0%	225
OBSOLETE INVENTORY	48,250	-	-	48,250	0%	36,188
STAFF MEMBERSHIP DUES	250	-	-	250	0%	188
SUBSCRIPTIONS	50	-	-	50	0%	38
TOTAL DIRECT EXPENSES:	54,950		1,236	53,714	2%	39,977
INDIRECT EXPENSES:						
SALARY EXPENSE (1.75 FTE)	178,087	11,640	145,719	32,369	82%	(12,153)
BENEFITS EXPENSE	56,847	4,289	40,993	15,854	72%	1,643
OTHER INDIRECT EXPENSE	44,611	2,445	30,577	14,034	69%	2,881
TOTAL INDIRECT EXPENSES:	279,545	18,375	217,288	62,257	78%	(7,629)
TOTAL ALL EXPENSES:	334,495	18,375	218,524	115,971	65%	32,348
NET INCOME (LOSS):	(203,495)	(17,746)	(160,503)	(42,992)	79%	(7,882)

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025 75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAS' FAVOR	YEAR TO DATE I VARIANCE RABLE/(UNFAVORABLE)
DISCIPLINE						
REVENUE:						
AUDIT REVENUE	1,000	85	553	448	55%	(198)
RECOVERY OF DISCIPLINE COSTS	70,000	2,530	38,211	31,789	55%	(14,289)
DISCIPLINE HISTORY SUMMARY	19,000	1,588	15,928	3,072	84%	1,678
TOTAL REVENUE:	90,000	4,203	54,692	35,308	61%	(12,808)
DIRECT EXPENSES:						
PUBLICATIONS PRODUCTION	350	-	-	350	0%	263
STAFF TRAVEL/PARKING	25,000	1,070	7,887	17,113	32%	10,863
STAFF MEMBERSHIP DUES	7,090	-	6,840	250	96%	(1,523)
TELEPHONE	4,000	196	1,704	2,296	43%	1,296
COURT REPORTERS	60,000	6,496	32,357	27,643	54%	12,643
OUTSIDE COUNSEL/AIC	1,000	-	-	1,000	0%	750
LITIGATION EXPENSES	40,000	480	8,282	31,718	21%	21,718
DISABILITY EXPENSES	15,000	3,264	7,763	7,237	52%	3,487
TRANSLATION SERVICES	12,000	890	3,795	8,205	32%	5,205
STAFF CONFERENCE & TRAINING	37,345	2,607	22,338	15,007	60%	5,671
TOTAL DIRECT EXPENSES:	201,785	15,003	90,966	110,819	45%	60,373
INDIRECT EXPENSES:						
SALARY EXPENSE (38.90 FTE)	4,053,832	330,111	2,958,528	1,095,304	73%	81,846
BENEFITS EXPENSE	1,272,455	105,907	927,673	344,782	73%	26,669
OTHER INDIRECT EXPENSE	992,908	54,186	678,791	314,116	68%	65,889
TOTAL INDIRECT EXPENSES:	6,319,195	490,204	4,564,992	1,754,203	72%	174,404
TOTAL ALL EXPENSES:	6,520,980	505,207	4,655,958	1,865,022	71%	234,777
NET INCOME (LOSS):	(6,430,980)	(501,004)	(4,601,267)	(1,829,713)	72%	221,968

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAS FAVOI	YEAR TO DATE T VARIANCE RABLE/(UNFAVORABLE)
DIVERSITY						
REVENUE:						
DONATIONS	135,000	-	135,000	0	100%	33,750
TOTAL REVENUE:	135,000		135,000	0	100%	33,750
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	3,700	282	736	2,964	20%	2,039
STAFF MEMBERSHIP DUES	700	-	655	45	94%	(130)
DEI COUNCIL	5,900	1,132	1,924	3,976	33%	2,501
DIVERSITY EVENTS & PROJECTS	43,100	650	8,708	34,392	20%	23,617
INTERNAL DIVERSITY OUTREACH	7,500	-	-	7,500	0%	5,625
STAFF CONFERENCE & TRAINING	3,000	-	162	2,838	5%	2,088
CONSULTING SERVICES	7,000	-	45	6,955	1%	5,205
TOTAL DIRECT EXPENSE:	70,900	2,064	12,230	58,670	17%	40,945
INDIRECT EXPENSES:						
SALARY EXPENSE (2.69 FTE)	227,749	13,637	161,271	66,478	71%	9,541
BENEFITS EXPENSE	79,569	5,940	56,913	22,656	72%	2,764
OTHER INDIRECT EXPENSE	68,573	3,740	46,764	21,809	68%	4,666
TOTAL INDIRECT EXPENSES:	375,891	23,316	264,948	110,943	70%	16,970
TOTAL ALL EXPENSES:	446,791	25,380	277,177	169,613	62%	57,916
NET INCOME (LOSS):	(311,791)	(25,380)	(142,178)	(169,613)	46%	91,665

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAS FAVOR	YEAR TO DATE T VARIANCE RABLE/(UNFAVORABLE)
ETHICS, WELLNESS, & PRACTICE (MWP-PMA-PRP) REVENUE:						
DIVERSIONS	10,000	-	1,500	8,500	15%	(6,000)
ROYALTIES	62,000	200	50,770	11,230	82%	4,270
TOTAL REVENUE:	72,000	200	52,270	19,730	73%	(1,730)
DIRECT EXPENSES:						
STAFF MEMBERSHIP DUES	1,450		1,053	397	73%	24
MEMBER WELLNESS COUNCIL	4,250	-	1,033	3,208	75% 25%	34 2,146
LEGAL TECH TASK FORCE	5,000	-	2,750	2,250	55%	1,000
STAFF TRAVEL/PARKING	6,000	_	1,069	4,931	18%	3,431
STAFF CONFERENCE & TRAINING	9,100	126	4,746	4,354	52%	2,079
SUBSCRIPTIONS	1,455	110	993	462	68%	98
CPE COMMITTEE	1,000	-	286	714	29%	464
FASTCASE	85,000	-	84,568	432	99%	(20,818)
TOTAL DIRECT EXPENSES:	113,255	236	96,507	16,748	85%	(11,566)
INDIRECT EXPENSES:						
SALARY EXPENSE (3.51 FTE)	376,056	31,838	284,688	91,369	76%	(2,645)
BENEFITS EXPENSE	117,836	9,938	86,826	31,010	74%	1,551
OTHER INDIRECT EXPENSE	89,476	4,870	60,896	28,580	68%	6,211
TOTAL INDIRECT EXPENSES:	583,369	46,645	432,410	150,959	74%	5,117
TOTAL ALL EXPENSES:	696,624	46,882	528,917	167,707	76%	(6,449)
NET INCOME (LOSS):	(624,624)	(46,682)	(476,647)	(147,976)	76%	(8,179)

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025 75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE)
FINANCE						
REVENUE:						
INTEREST INCOME	600,000	90,512	639,581	(39,581)	107%	189,581
TOTAL REVENUE:	600,000	90,512	639,581	(39,581)	107%	189,581
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	3,750	(314)	2,776	974	74%	36
STAFF CONFERENCE & TRAINING	500	- ′	303	197	61%	72
STAFF MEMBERSHIP DUES	670	-	-	670	0%	503
TOTAL DIRECT EXPENSES:	4,920	(314)	3,080	1,840	63%	610
INDIRECT EXPENSES:						
SALARY EXPENSE (6.92 FTE)	751,265	62,616	586,536	164,728	78%	(23,088)
BENEFITS EXPENSE	232,396	19,353	174,837	57,559	75%	(540)
OTHER INDIRECT EXPENSE	176,403	9,637	120,508	55,895	68%	11,795
TOTAL INDIRECT EXPENSES:	1,160,064	91,606	881,881	278,183	76%	(11,833)
TOTAL ALL EXPENSES:	1,164,984	91,292	884,961	280,023	76%	(11,223)
NET INCOME (LOSS):	(564,984)	(780)	(245,379)	(319,605)	43%	178,359

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
FOUNDATION						
REVENUE:						
TOTAL REVENUE:				-		<u> </u>
DIRECT EXPENSES:						
CONOLH TIMO GENNUOLG	2 200		2 200		1000/	(000)
CONSULTING SERVICES PRINTING & COPYING	3,200 1,000	7	3,200 7	993	100% 1%	(800) 743
STAFF TRAVEL/PARKING	3,000	/	54	2,946	2%	2,196
SUPPLIES	2,000	_	103	1,897	5%	1,397
BOARD OF TRUSTEES	3,600	25	517	3,083	14%	2,183
EQUIPMENT/HARDWARE/SOFTWARE	2,400	220	1,976	424	82%	(176)
POSTAGE	400	-	-	400	0%	300
STAFF CONFERENCE & TRAINING	2,200	-	-	2,200	0%	1,650
TOTAL DIRECT EXPENSES:	17,800	252	5,858	11,942	33%	7,492
INDIRECT EXPENSES:						
SALARY EXPENSE (1.05 FTE)	106,460	8,539	79,955	26,505	75%	(110)
BENEFITS EXPENSE	34,056	2,903	25,179	8,877	74%	363
OTHER INDIRECT EXPENSE	26,766	1,459	18,243	8,523	68%	1,832
TOTAL INDIRECT EXPENSES:	167,282	12,901	123,377	43,905	74%	2,085
TOTAL ALL EXPENSES:	185,082	13,153	129,235	55,847	70%	9,576
NET INCOME (LOSS):	(185,082)	(13,153)	(129,235)	(55,847)	70%	9,576

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE (OF REFORECAST	VEAR TO DATE VARIANCE BLE/(UNFAVORABLE)
HUMAN RESOURCES REVENUE:						
TOTAL REVENUE:						-
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	300	-	97	203	32%	128
STAFF MEMBERSHIP DUES	1,000	-	528	472	53%	222
SUBSCRIPTIONS	2,000	-	993	1,007	50%	507
STAFF TRAINING- GENERAL	36,800	2 204	926	35,874	3%	26,674
RECRUITING AND ADVERTISING	8,000	2,394	4,683	3,317	59%	1,317
PAYROLL PROCESSING SALARY SURVEYS	50,000 1,000	3,820	39,080	10,920 1,000	78% 0%	(1,580) 750
CONSULTING SERVICES	10,000	-	-	10,000	0%	7,500
STAFF CONFERENCE & TRAINING	2,200	26	197	2,003	9%	1,453
TRANSFER TO INDIRECT EXPENSE	(111,300)	(6,240)	(46,505)	(64,795)	42%	(36,970)
TOTAL DIRECT EXPENSES:						<u>-</u>
INDIRECT EXPENSES:						
SALARY EXPENSE (4.00 FTE) **	595,894	36,700	409,874	186,020	69%	37,047
ALLOWANCE FOR OPEN POSITIONS	(200,000)	-	-	(200,000)	0%	(150,000)
BENEFITS EXPENSE	115,845	11,371	105,895	9,950	91%	(19,012)
OTHER INDIRECT EXPENSE	101,967	5,569	69,632	32,335	68%	6,843
TOTAL INDIRECT EXPENSES:	613,706	53,639	585,401	28,305	95%	(125,122)
TOTAL ALL EXPENSES:	613,706	53,639	585,401	28,305	95%	(125,122)
NET INCOME (LOSS):	(613,706)	(53,639)	(585,401)	(28,305)	95%	(125,122)

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAS' FAVOR	YEAR TO DATE T VARIANCE RABLE/(UNFAVORABLE)
LAW CLERK PROGRAM						
REVENUE:						
LAW CLERK FEES	234,000	6,500	245,326	(11,326)	105%	69,826
LAW CLERK APPLICATION FEES	3,200	300	3,900	(700)	122%	1,500
TOTAL REVENUE:	237,200	6,800	249,226	(12,026)	105%	71,326
DIRECT EXPENSES:						
SUBSCRIPTIONS	250	-	-	250	0%	188
DEPRECIATION	12,000	2,488	2,488	9,512	21%	6,512
CHARACTER & FITNESS INVESTIGATIONS	100	-	-	100	0%	75
LAW CLERK BOARD EXPENSE	8,000	849	3,576	4,424	45%	2,424
SOFTWARE HOSTING	681	59	508	173	75%	3
LAW CLERK OUTREACH	30,000	324	324	29,676	1%	22,176
TOTAL DIRECT EXPENSES:	51,031	3,720	6,895	44,136	14%	31,378
INDIRECT EXPENSES:						
SALARY EXPENSE (1.23 FTE)	113,225	10,253	86,127	27,098	76%	(1,208)
BENEFITS EXPENSE	38,208	3,252	27,673	10,536	72%	983
OTHER INDIRECT EXPENSE	31,355	1,706	21,327	10,028	68%	2,190
TOTAL INDIRECT EXPENSES:	182,789	15,211	135,127	47,662	74%	1,965
TOTAL ALL EXPENSES:	233,820	18,931	142,022	91,798	61%	33,343
NET INCOME (LOSS):	3,380	(12,131)	107,204	(103,824)	3171%	104,669

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE F VARIANCE RABLE/(UNFAVORABLE)
LEGISLATIVE						
REVENUE:						
TOTAL REVENUE:		-	-	-		<u>-</u>
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	2,500	-	565	1,935	23%	1,310
STAFF MEMBERSHIP DUES	200	-	-	200	0%	150
JUD RECOMMEND COMMITTEE	2,250	341	1,675	575	74%	13
SUBSCRIPTIONS	2,000	-	1,986	14	99%	(486)
TELEPHONE	575	48	433	142	75%	(1)
CONTRACT LOBBYIST	15,000	-	15,000	-	100%	(3,750)
LEGISLATIVE REVIEW COMMITTEE	1,250	-	130	1,120	10%	808
BOG LEGISLATIVE COMMITTEE	300	-	-	300	0%	225
STAFF CONFERENCE & TRAINING	2,200	-	2,101	99	95%	(451)
TOTAL DIRECT EXPENSES:	26,275	389	21,888	4,387	83%	(2,182)
INDIRECT EXPENSES:						
SALARY EXPENSE (1.70 FTE)	160,438	14,148	121,860	38,578	76%	(1,532)
BENEFITS EXPENSE	53,043	4,520	39,209	13,834	74%	573
OTHER INDIRECT EXPENSE	43,336	2,363	29,549	13,787	68%	2,953
TOTAL INDIRECT EXPENSES:	256,817	21,031	190,618	66,199	74%	1,995
TOTAL ALL EXPENSES:	283,092	21,420	212,506	70,586	75%	(187)
NET INCOME (LOSS):	(283,092)	(21,420)	(212,506)	(70,586)	75%	(187)

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
LICENSING & MEMBERSHIP RECORDS						
REVENUE:						
STATUS CERTIFICATE FEES	27,000	1,725	23,500	3,500	87%	3,250
INVESTIGATION FEES	25,000	1,700	19,900	5,100	80%	1,150
PRO HAC VICE **	425,000	46,049	348,922	76,078	82%	30,172
MEMBER CONTACT INFORMATION	5,000	950	4,448	552	89%	698
PHOTO BAR CARD SALES	200	36	468	(268)	234%	318
TOTAL REVENUE:	482,200	50,460	397,238	84,962	82%	35,588
DIRECT EXPENSES:						
POSTAGE	4,000	_	3,725	275	93%	(725)
CONSULTING SERVICES	6,000	-	6,000	-	100%	(1,500)
SOFTWARE HOSTING	18,380	1,592	13,648	4,732	74%	137
TOTAL DIRECT EXPENSES:	28,380	1,592	23,373	5,008	82%	(2,088)
INDIRECT EXPENSES:						
SALARY EXPENSE (4.83 FTE)	515,705	42,853	386,664	129,041	75%	115
BENEFITS EXPENSE	158,553	13,251	116,763	41,790	74%	2,152
OTHER INDIRECT EXPENSE	123,125	6,719	84,021	39,104	68%	8,323
TOTAL INDIRECT EXPENSES:	797,383	62,823	587,448	209,935	74%	10,589
TOTAL ALL EXPENSES:	825,763	64,416	610,821	214,943	74%	8,502
NET INCOME (LOSS):	(343,563)	(13,956)	(213,582)	(129,981)	62%	44,090

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
LIMITED LICENSE LEGAL TECHNICIAN PROGRAM						
REVENUE:						
SEMINAR REGISTRATIONS	7,000	-	5,600	1,400	80%	350
LLLT LICENSE FEES	17,731	1,369	12,071	5,660	68%	(1,227)
LLLT LATE LICENSE FEES	-	-	365	(365)		365
MCLE LATE FEES	300	(150)	-	300	0%	(225)
TOTAL REVENUE:	25,031	1,219	18,036	6,995	72%	(738)
DIRECT EXPENSES:						
LLLT BOARD	11,500	18	2,581	8,919	22%	6,044
LLLT EDUCATION	1,000	-	35	965	4%	715
TOTAL DIRECT EXPENSES:	12,500	18	2,616	9,884	21%	6,759
INDIRECT EXPENSES:						
SALARY EXPENSE (0.48 FTE)	55,689	3,790	43,133	12,557	77%	(1,366)
BENEFITS EXPENSE	17,525	1,297	13,531	3,995	77%	(387)
OTHER INDIRECT EXPENSE	14,536	678_	10,581	3,956	73%	322
TOTAL INDIRECT EXPENSES:	87,751	5,765	67,244	20,507	77%	(1,431)
TOTAL ALL EXPENSES:	100,251	5,783	69,860	30,391	70%	5,328
NET INCOME (LOSS):	(75,220)	(4,565)	(51,825)	(23,396)	69%	4,591

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
LIMITED PRACTICE OFFICERS						
REVENUE:					<u> </u>	
INVESTIGATION FEES	300	200	800	(500)	267%	575
MCLE LATE FEES	4,000	-	1,800	2,200	45%	(1,200)
LPO EXAMINATION FEES	23,000	-	14,700	8,300	64%	(2,550)
LPO LICENSE FEES	160,000	12,735	116,940	43,060	73%	(3,060)
LPO LATE LICENSE FEES	2,000	-	3,750	(1,750)	188%	2,250
TOTAL REVENUE:	189,300	12,935	137,990	51,310	73%	(3,985)
DIRECT EXPENSES:						
FACILITY, PARKING, FOOD	9,500	-	4,612	4,888	49%	2,513
EXAM WRITING	19,000	-	8,400	10,600	44%	5,850
LPO BOARD	4,000	230	586	3,414	15%	2,414
LPO OUTREACH	1,000	-	-	1,000	0%	750
PRINTING & COPYING	200	-	34	166	17%	116
SUPPLIES	200	-	-	200	0%	150
SOFTWARE HOSTING	3,404	295	2,528	876	74%	25
TOTAL DIRECT EXPENSES:	37,304	525	16,161	21,143	43%	11,817
INDIRECT EXPENSES:						
SALARY EXPENSE (0.68 FTE)	66,043	5,562	49,628	16,415	75%	(96)
BENEFITS EXPENSE	21,528	1,828	15,435	6,093	72%	711
OTHER INDIRECT EXPENSE	17,590	945	11,995	5,595	68%	1,198
TOTAL INDIRECT EXPENSES:	105,161	8,335	77,057	28,103	73%	1,813
TOTAL ALL EXPENSES:	142,465	8,860	93,218	49,247	65%	13,631
NET INCOME (LOSS):	46,835	4,075	44,773	2,063	96%	9,646

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOI	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
MANDATORY CONTINUING LEGAL EDUCATION						
REVENUE:						
ACTIVITY APPLICATION FEE	600,000	60,300	547,600	52,400	91%	97,600
ACTIVITY APPLICATION LATE FEE	220,000	23,300	216,050	3,950	98%	51,050
MCLE LATE FEES	225,000	600	252,800	(27,800)	112%	84,050
ANNUAL ACCREDITED SPONSOR FEES	39,000	-	39,750	(750)	102%	10,500
ATTENDANCE LATE FEES	120,000	9,550	78,950	41,050	66%	(11,050)
COMITY CERTIFICATES	29,800	1,100	32,075	(2,275)	108%	9,725
TOTAL REVENUE:	1,233,800	94,850	1,167,225	66,575	95%	241,875
DIRECT EXPENSES:						
DEPRECIATION	142,183	12,012	108,108	34,075	76%	(1,471)
STAFF MEMBERSHIP DUES	500	-	500	-	100%	(125)
MCLE BOARD	4,000	_	1,806	2,194	45%	1,194
STAFF TRAVEL/PARKING	50	_	-	50	0%	38
STAFF CONFERENCE & TRAINING	4,600	-	-	4,600	0%	3,450
TOTAL DIRECT EXPENSES:	151,333	12,012	110,414	40,919	73%	3,085
INDIRECT EXPENSES:						
SALARY EXPENSE (4.76 FTE)	400,391	26,721	307,475	92,916	77%	(7,182)
BENEFITS EXPENSE	136,403	11,114	100,884	35,518	74%	1,418
OTHER INDIRECT EXPENSE	121,596	6,637	83,169	38,428	68%	8,029
TOTAL INDIRECT EXPENSES:	658,390	44,473	491,528	166,862	75%	2,265
TOTAL ALL EXPENSES:	809,723	56,485	601,942	207,781	74%	5,350
NET INCOME (LOSS):	424,077	38,365	565,283	(141,206)	133%	247,225

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
MEMBER SERVICES & ENGAGEMENT						
TEAM						
(LLB-MINI-MSE-NME)						
REVENUE:						
	10.000		11.150	(250)	1020/	2.050
ROYALTIES NMP PRODUCT SALES	10,800 150,000	6,309	11,150 116,677	(350) 33,323	103% 78%	3,050 4,177
DIGITAL VIDEO SALES	25,000	735	23,863	1,137	95%	5,113
SPONSORSHIPS	11,500	-	11,000	500	96%	2,375
SEMINAR REGISTRATIONS	16,000	1,080	20,142	(4,142)		8,142
TRIAL ADVOCACY PROGRAM	15,000	12,287	12,287	2,713	82%	1,037
TOTAL REVENUE:	228,300	20,411	195,119	33,181	85%	23,894
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	3,500	523	605	2,895	17%	2,020
STAFF CONFERENCE & TRAINING	2,200	767	1,825	375	83%	(175)
SMALL TOWN AND RURAL COMMITTEE	7,500	643	643	6,857	9%	4,982
PRINTING & COPYING	1,600	-	1,442	158	90%	(242)
DISABILITY ACCOMMODATIONS	2,000	-	-	2,000	0%	1,500
HONORARIUM	1,500	-	-	1,500	0%	1,125
SUBSCRIPTIONS	350	-	350	-	100%	(88)
YLL SECTION PROGRAM	1,300	-	585	715	45%	390
SMALL TOWN AND RURAL COMMITTEE OUTREACH						
AND ACTIVITIES	65,000	8,849	53,849	11,151	83%	(5,099)
ON24 OVERAGE CHARGE	4,500	-	4,414	86	98%	(1,039)
MEMBER ENGAGEMENT COUNCIL	500	-	-	500	0%	375
WYLC CLE COMPS WYLC OUTREACH EVENTS	1,000 5,000	-	3,519	1,000 1,481	0% 70%	750 231
SPEAKERS & PROGRAM DEVELOP	100	-	3,319	1,481	0%	75
WYL COMMITTEE	15,000	_	778	14,222	5%	10,472
TRIAL ADVOCACY EXPENSES	2,025	1,287	1,287	738	64%	232
LAW LIBRARY DESKBOOK ACCESS	10,000		9,311	689	93%	(1,811)
LAW SCHOOL OUTREACH	500	-	-	500	0%	375
RECEPTION/FORUM EXPENSE	1,000	-	200	800	20%	550
INSURANCE REBATE	(3,375)	-	-	(3,375)	0%	(2,531)
STAFF MEMBERSHIP DUES	450	-	390	60	87%	(53)
LENDING LIBRARY	4,000	11	220	3,780	6%	2,780
NMP SPEAKERS & PROGRAM DEVELOPMENT	575	-	-	575	0%	431
TOTAL DIRECT EXPENSES:	126,225	12,079	79,418	46,807	63%	15,250
INDIRECT EXPENSES:						
SALARY EXPENSE (4.64 FTE)	333,094	27,574	235,499	97,594	71%	14,321
BENEFITS EXPENSE	126,899	10,699	90,696	36,203	71%	4,478
OTHER INDIRECT EXPENSE	118,282	6,452	80,681	37,601	68%	8,030
INSURANCE REBATE	(19,016)			(19,016)		(14,262)
TOTAL INDIRECT EXPENSES:	559,258	44,726	406,876	152,382	73%	12,567
TOTAL ALL EXPENSES:	685,483	56,805	486,295	199,188	71%	27,818
NET INCOME (LOSS):	(457,183)	(36,395)	(291,176)	(166,007)	64%	51,711

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
OFFICE OF THE EXECUTIVE DIRECTOR						
REVENUE:						
TOTAL REVENUE:						
DIRECT EXPENSES:						
LEADERSHIP TRAINING **	14,600	6,479	11,601	2,999	79%	(651)
WASHINGTON LEADERSHIP INSTITUTE	100,000	-	100,000	-	100%	(25,000)
ED TRAVEL & OUTREACH	6,000	262	2,391	3,609	40%	2,109
STAFF TRAVEL/PARKING	2,000	198	1,705	295	85%	(205)
STAFF CONFERENCE & TRAINING **	14,200	199	11,045	3,155	78%	(395)
STAFF MEMBERSHIP DUES	2,175	-	1,120	1,055	51%	511
TOTAL DIRECT EXPENSES:	138,975	7,138	127,862	11,113	92%	(23,631)
INDIRECT EXPENSES:						
SALARY EXPENSE (4.23 FTE) **	621,554	52,633	459,260	162,294	74%	6,906
BENEFITS EXPENSE **	161,527	14,392	124,662	36,864	77%	(3,518)
OTHER INDIRECT EXPENSE **	107,319	5,897	73,633	33,686	69%	6,856
TOTAL INDIRECT EXPENSES:	890,399	72,923	657,555	232,844	74%	10,244
TOTAL ALL EXPENSES:	1,029,374	80,061	785,417	243,957	76%	(13,387)
NET INCOME (LOSS):	(1,029,374)	(80,061)	(785,417)	(243,957)	76%	(13,387)

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025 75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
OFFICE OF GENERAL COUNSEL						
REVENUE:						
RECORDS REQUEST FEES	-	-	270	(270)		270
TOTAL REVENUE:			270	(270)		270
DIRECT EXPENSES:					. <u></u>	
STAFF TRAVEL/PARKING	3,500	318	2,544	956	73%	81
STAFF MEMBERSHIP DUES	2,090	-	1,825	265	87%	(258)
COURT RULES COMMITTEE	1,000	-	-	1,000	0%	750
COURT REPORTERS	-	-	(179)	179		179
CUSTODIANSHIPS	5,000	-	201	4,799	4%	3,549
WILLS	2,000	-	-	2,000	0%	1,500
LITIGATION EXPENSES	1,000	235	383	617	38%	367
DISABILITY ACCOMMODATIONS	6,000	-	667	5,333	11%	3,833
STAFF CONFERENCE & TRAINING	6,215	-	363	5,852	6%	4,298
SUPPLIES	-	-	104	(104)		(104)
TOTAL DIRECT EXPENSES:	26,805	553	5,909	20,896	22%	14,195
INDIRECT EXPENSES:						
SALARY EXPENSE (6.47 FTE) **	682,130	57,541	503,111	179,019	74%	8,486
BENEFITS EXPENSE	210,435	18,398	153,053	57,382	73%	4,773
OTHER INDIRECT EXPENSE	157,903	9,021	106,144	51,758	67%	12,283
TOTAL INDIRECT EXPENSES:	1,050,467	84,960	762,308	288,159	73%	25,542
TOTAL ALL EXPENSES:	1,077,272	85,513	768,217	309,055	71%	39,737
NET INCOME (LOSS):	(1,077,272)	(85,513)	(767,947)	(309,325)	71%	40,007

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
OFFICE OF GENERAL COUNSEL - DISCIPLINARY BOARD						
REVENUE:						
TOTAL REVENUE:						<u> </u>
DIRECT EXPENSE:						
STAFF MEMBERSHIP DUES	100			100	0%	75
DISCIPLINARY BOARD EXPENSES	5,000	53	921	4,079	18%	2,829
CHIEF HEARING OFFICER	40,000	3,333	29,997	10,003	75%	3
COURT REPORTERS	25,000	1,733	19,004	5,996	76%	(254)
HEARING OFFICER EXPENSES	4,000	18	97	3,903	2%	2,903
HEARING OFFICER TRAINING	1,000	-	-	1,000	0%	750
APPOINTED COUNSEL	50,400	4,200	37,800	12,600	75%	-
DISCIPLINARY SELECTION PANEL	1,000	-	-	1,000	0%	750
STAFF CONFERENCE & TRAINING	2,000	-	-	2,000	0%	1,500
TOTAL DIRECT EXPENSES:	128,500	9,337	87,819	40,681	68%	8,556
INDIRECT EXPENSES:						
SALARY EXPENSE (1.30 FTE)	125,704	11,050	97,186	28,518	77%	(2,908)
BENEFITS EXPENSE	41,128	3,479	30,677	10,451	75%	169
OTHER INDIRECT EXPENSE	33,139	1,808	22,611	10,528	68%	2,243
TOTAL INDIRECT EXPENSES:	199,971	16,337	150,474	49,497	75%	(496)
TOTAL ALL EXPENSES:	328,471	25,674	238,293	90,178	73%	8,060
NET INCOME (LOSS):	(328,471)	(25,674)	(238,293)	(90,178)	73%	8,060

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	OF REFORECAST	YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE)
PRACTICE OF LAW BOARD						
REVENUE:						
TOTAL REVENUE:						<u> </u>
DIRECT EXPENSES:						
PRACTICE OF LAW BOARD	16,000	217	740	15,260	5%	11,260
TOTAL DIRECT EXPENSES:	16,000	217	740	15,260	5%	11,260
INDIRECT EXPENSES:						
SALARY EXPENSE (0.35 FTE)	44,050	3,479	32,788	11,262	74%	249
BENEFITS EXPENSE	15,037	1,045	10,922	4,116	73%	356
OTHER INDIRECT EXPENSE	11,478	493	8,444	3,035	74%	165
TOTAL INDIRECT EXPENSES:	70,566	5,017	52,154	18,412	74%	771
TOTAL ALL EXPENSES:	86,566	5,234	52,894	33,672	61%	12,031
NET INCOME (LOSS):	(86,566)	(5,234)	(52,894)	(33,672)	61%	12,031

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE OUT VARIANCE RABLE/(UNFAVORABLE)
PUBLIC SERVICE PROGRAMS						
REVENUE:						
DONATIONS & GRANTS	135,280	-	134,832	448	100%	33,372
TOTAL REVENUE:	135,280		134,832	448	100%	33,372
DIRECT EXPENSES:						
DONATIONS/SPONSORSHIPS/GRANTS	300,000	-	238,011	61,989	79%	(13,011)
STAFF TRAVEL/PARKING	2,000	-	142	1,858	7%	1,358
PRO BONO & PUBLIC SERVICE COMMITTEE	2,500	38	361	2,139	14%	1,514
STAFF CONFERENCE & TRAINING	2,200	-	775	1,425	35%	875
PRO BONO OUTREACH	4,000	14	1,101	2,899	28%	1,899
TOTAL DIRECT EXPENSES:	310,700	52	240,390	70,310	77%	(7,365)
INDIRECT EXPENSES:						
SALARY EXPENSE (1.62 FTE)	136,915	11,146	102,046	34,870	75%	641
BENEFITS EXPENSE	47,862	4,089	35,169	12,693	73%	728
OTHER INDIRECT EXPENSE	41,297	2,260	28,264	13,033	68%	2,708
TOTAL INDIRECT EXPENSES:	226,074	17,495	165,478	60,596	73%	4,077
TOTAL ALL EXPENSES:	536,774	17,547	405,868	130,906	76%	(3,288)
NET INCOME (LOSS):	(401,494)	(17,547)	(271,036)	(130,458)	68%	30,084

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
PUBLICATION & DESIGN SERVICES						
REVENUE:						
TOTAL REVENUE:						
DIRECT EXPENSES:						
					<u> </u>	
SUBSCRIPTIONS	200	-	88	112	44%	62
IMAGE LIBRARY	4,800	-	4,756	44	99%	(1,156)
TOTAL DIRECT EXPENSES:	5,000		4,844	156	97%	(1,094)
INDIRECT EXPENSES:						
SALARY EXPENSE (0.89 FTE)	76,345	7,138	61,820	14,524	81%	(4,562)
BENEFITS EXPENSE	26,506	2,297	20,109	6,397	76%	(229)
OTHER INDIRECT EXPENSE	22,688	1,233	15,417	7,271	68%	1,599
TOTAL INDIRECT EXPENSES:	125,539	10,668	97,346	28,193	78%	(3,192)
TOTAL ALL EXPENSES:	130,539	10,668	102,190	28,348	78%	(4,286)
NET INCOME (LOSS):	(130,539)	(10,668)	(102,190)	(28,348)	78%	(4,286)

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOI	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
REGULATORY SERVICES FTE						
REVENUE:						
TOTAL REVENUE:						
DIRECT EXPENSES:						
STAFF MEMBERSHIP DUES	490	-	490	-	100%	(123)
STAFF CONFERENCE & TRAINING	8,400	-	932	7,468	11%	5,368
STAFF TRAVEL/PARKING	600	18	283	317	47%	167
TOTAL DIRECT EXPENSES:	9,490	18_	1,706	7,784	18%	5,534
INDIRECT EXPENSES:						
SALARY EXPENSE (2.20 FTE)	299,450	25,704	226,944	72,506	76%	(2,357)
BENEFITS EXPENSE	84,363	7,102	62,891	21,472	75%	381
OTHER INDIRECT EXPENSE	56,721	3,062	38,985	17,735	69%	3,555
TOTAL INDIRECT EXPENSES:	440,534	35,868	328,821	111,713	75%	1,579
TOTAL ALL EXPENSES:	450,024	35,886	330,527	119,497	73%	7,113
NET INCOME (LOSS):	(450,024)	(35,886)	(330,527)	(119,497)	73%	6,991

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE I VARIANCE RABLE/(UNFAVORABLE)
REGULATORY REFORM						
REVENUE:						
TOTAL REVENUE:		<u> </u>				<u> </u>
DIRECT EXPENSES:						
CONSULTING SERVICES	72,500	-	10,311	62,189	14%	44,064
OUTREACH EXPENSES	10,000	-	-	10,000	0%	7,500
MEETING EXPENSE	-	-	2,098	(2,098)		(2,098)
TOTAL DIRECT EXPENSES:	82,500		12,409	70,091	15%	
INDIRECT EXPENSES:						
SALARY EXPENSE (1.80 FTE)	157,764	17,917	105,365	52,399	67%	12,958
BENEFITS EXPENSE	46,175	5,243	29,503	16,671	64%	5,128
OTHER INDIRECT EXPENSE	32,466	2,507	17,808	14,658	55%	6,541
TOTAL INDIRECT EXPENSES:	236,405	25,666	152,677	83,728	65%	24,627
TOTAL ALL EXPENSES:	318,905	25,666	165,086	153,818	52%	24,627
NET INCOME (LOSS):	(318,905)	(25,666)	(165,086)	(153,818)	52%	74,092

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVOR	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
SERVICE CENTER						
REVENUE:						
TOTAL REVENUE:						-
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	2,376	198	1,705	671	72%	77
STAFF CONFERENCE & TRAINING	677	-	-	677	0%	508
TOTAL DIRECT EXPENSES:	3,053	198	1,705	1,348	56%	585
INDIRECT EXPENSES:						
SALARY EXPENSE (5.78 FTE)	427,125	31,308	319,917	107,207	75%	426
BENEFITS EXPENSE	160,271	12,561	117,144	43,127	73%	3,059
OTHER INDIRECT EXPENSE	147,342	8,055	100,898	46,445	68%	9,609
TOTAL INDIRECT EXPENSES:	734,738	51,924	537,959	196,779	73%	13,094
TOTAL ALL EXPENSES:	737,791	52,122	539,664	198,127	73%	13,679
NET INCOME (LOSS):	(737,791)	(52,122)	(539,664)	(198,127)	73%	13,679

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	OF REFORECAST	YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE)
SECTIONS ADMINISTRATION						
REVENUE:						
REIMBURSEMENTS FROM SECTIONS	275,000	1,181	364,299	(89,299)	132%	158,049
TOTAL REVENUE:	275,000	1,181	364,299	(89,299)	132%	158,049
DIRECT EXPENSES:						
STAFF TRAVEL/PARKING	1,500	-	60	1,440	4%	1,065
SECTION/COMMITTEE CHAIR MTGS	700	-	89	611	13%	436
STAFF MEMBERSHIP DUES	200	-	60	140	30%	90
TOTAL DIRECT EXPENSES:	2,400	-	209	2,191	9%	1,591
INDIRECT EXPENSES:						
SALARY EXPENSE (2.53 FTE)	169,092	14,525	123,134	45,958	73%	3,685
BENEFITS EXPENSE	67,073	5,728	48,738	18,334	73%	1,566
OTHER INDIRECT EXPENSE	64,494	3,555	44,415	20,079	69%	3,956
TOTAL INDIRECT EXPENSES:	300,658	23,807	216,287	84,371	72%	9,207
TOTAL ALL EXPENSES:	303,058	23,807	216,496	86,562	71%	10,797
NET INCOME (LOSS):	(28,058)	(22,626)	147,803	(175,861)	-527%	168,847

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
SECTIONS OPERATIONS						
REVENUE:					<u> </u>	
SECTION DUES	438,280	1,895	570,981	(132,701)	130%	242,271
SEMINAR PROFIT SHARE	159,700	-	-	159,700	0%	(119,775)
INTEREST INCOME	2,050	-	-	2,050	0%	(1,538)
PUBLICATIONS REVENUE	1,250	-	2,279	(1,029)	182%	1,342
OTHER	44,203	6,565	30,830	13,373	70%	(2,322)
TOTAL REVENUE:	645,483	8,460	604,091	41,393	94%	119,978
DIRECT EXPENSES:						
DIRECT EXPENSES OF SECTION ACTIVITIES	759,773	27,499	248,096	511,677	33%	321,734
REIMBURSEMENT TO WSBA FOR INDIRECT EXPENSES	280,433	1,181	364,299	(83,866)	130%	(153,975)
TOTAL DIRECT EXPENSES:	1,040,206	28,680	612,395	427,811	59%	167,759
NET INCOME (LOSS):	(394,722)	(20,220)	(8,304)	(386,418)	2%	287,738

Washington State Bar Association Statement of Activities For the Period from June 1, 2025 to June 30, 2025 75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE)
TECHNOLOGY REVENUE:						
TOTAL REVENUE:			<u> </u>			
DIRECT EXPENSES:						
CONSULTING SERVICES	140,000	10,321	111,577	28,423	80%	(6,577)
STAFF TRAVEL/PARKING	1,000	216	987	13	99%	(237)
STAFF MEMBERSHIP DUES	300	-	-	300	0%	225
TELEPHONE	90,000	6,766	63,505	26,495	71%	3,995
COMPUTER HARDWARE	66,200	1,274	61,452	4,748	93%	(11,802)
COMPUTER SOFTWARE	530,000	1,971	297,921	232,079	56%	99,579
HARDWARE SERVICE & WARRANTIES	50,000	5,193	39,585	10,415	79%	(2,085)
SOFTWARE MAINTENANCE & LICENSING	400,000	13,696	354,614	45,386	89%	(54,614)
THIRD PARTY SERVICES	65,000	2,992	51,756	13,244	80%	(3,006)
CLOUD INFRASTRUCTURE	130,000	4,069	43,307	86,693	33%	54,193
STAFF CONFERENCE & TRAINING	6,000	-	1,091	4,909	18%	3,409
TRANSFER TO INDIRECT EXPENSES	(1,478,500)	(46,497)	(1,025,794)	(452,706)	69%	(83,081)
TOTAL DIRECT EXPENSES:		-	-	-		-
INDIRECT EXPENSES:						
SALARY EXPENSE (12.00 FTE) **	1,422,045	117,042	1,052,831	369,215	74%	13,703
BENEFITS EXPENSE **	421,171	32,891	289,417	131,754	69%	26,461
CAPITAL LABOR & OVERHEAD	(75,000)	(11,481)	(104,685)	29,685	140%	(48,435)
OTHER INDIRECT EXPENSE	305,901	16,747	209,410	96,491	68%	20,015
TOTAL INDIRECT EXPENSES:	2,074,118	155,199	1,446,974	627,144	70%	11,745
TOTAL ALL EXPENSES:	2,074,118	155,199	1,446,974	627,144	70%	11,745
NET INCOME (LOSS):	(2,074,118)	(155,199)	(1,446,974)	(627,144)	70%	108,615

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE)
VOLUNTEER ENGAGEMENT						
REVENUE:						
TOTAL REVENUE:						
DIRECT EXPENSES:						
POSTAGE	600	-	468	132	78%	(18)
STAFF MEMBERSHIP DUES	450	-	300	150	67%	38
STAFF CONFERENCE & TRAINING	5,200	3,554	3,554	1,646	68%	346
SUBSCRIPTIONS	816	-	716	100	88%	(104)
VOLUNTEER RECOGNITION	2,000	39	39	1,961	2%	1,461
REGULATORY SCHOOL	12,000	-	7,767	4,233	65%	1,233
ABA DELEGATES	16,000	-	5,360	10,640	34%	6,640
TOTAL DIRECT EXPENSES:	37,066	3,593	18,205	18,861	49%	9,595
INDIRECT EXPENSES:						
SALARY EXPENSE (1.20 FTE)	127,293	8,674	89,409	37,884	70%	6,061
BENEFITS EXPENSE	43,900	3,069	32,125	11,775	73%	800
OTHER INDIRECT EXPENSE	36,980	1,685	27,024	9,956	73%	711
TOTAL INDIRECT EXPENSES:	208,173	13,429	148,558	59,615	71%	7,572
TOTAL ALL EXPENSES:	245,239	17,022	166,763	78,477	68%	7,572
NET INCOME (LOSS):	(245,239)	(17,022)	(166,763)	(78,477)	68%	17,167

Washington State Bar Association
Statement of Activities
For the Period from June 1, 2025 to June 30, 2025
75% OF YEAR COMPLETE

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE	% USED OF REFORECAST FAVO	YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE)
INDIRECT EXPENSES:						
SALARIES	14,691,362	1,197,643	10,704,864	3,986,498	73%	313,657
TEMPORARY SALARIES	271,788	13,405	348,323	(76,535)	128%	(144,482)
CAPITAL LABOR & OVERHEAD	(75,000)	(11,481)	(104,685)	29,685	140%	48,435
ALLOWANCE FOR OPEN POSITIONS	(200,000)	-	-	(200,000)	0%	(150,000)
INSURANCE REBATE	(19,016)	-	-	(19,016)	0%	(14,262)
EMPLOYEE ASSISTANCE PLAN	4,800	-	3,600	1,200	75%	=
EMPLOYEE SERVICE AWARDS	2,610	60	1,790	820	69%	168
FICA (EMPLOYER PORTION)	1,112,598	87,726	798,710	313,889	72%	35,739
L&I INSURANCE	72,487	14,751	44,295	28,192	61%	10,070
WA STATE FAMILY MEDICAL LEAVE (EMPLOYI	33,236	3,080	26,091	7,145	79%	(1,164)
MEDICAL (EMPLOYER PORTION)	2,057,482	173,860	1,546,180	511,302	75%	(3,068)
RETIREMENT (EMPLOYER PORTION)	1,322,122	106,735	951,947	370,175	72%	39,645
TRANSPORTATION ALLOWANCE	34,000	321	24,543	9,457	72%	957
UNEMPLOYMENT INSURANCE	71,847	6,506	54,748	17,098	76%	(863)
TOTAL SALARY & BENEFITS EXPENSE:	19,380,315	1,592,606	14,400,406	4,979,909	74%	134,830
WORKPLACE BENEFITS	56,400	1,259	13,033	43,367	23%	29,267
HUMAN RESOURCES POOLED EXP	111,300	6,240	46,505	64,795	42%	36,970
MEETING SUPPORT EXPENSES	9,950	934	7,236	2,714	73%	226
RENT	960,000	76,573	739,588	220,412	77%	(19,588)
MOVE / DOWNSIZE EXPENSES	28,208	-	24,906	3,302	88%	(3,750)
PERSONAL PROP TAXES-WSBA	8,400	619	5,334	3,066	64%	966
FURNITURE, MAINT, LH IMP **	65,497	924	41,554	23,943	63%	7,569
OFFICE SUPPLIES & EQUIPMENT	22,164	697	11,790	10,374	53%	4,833
FURN & OFFICE EQUIP DEPRECIATION	159,628	9,569	85,771	73,857	54%	33,950
COMPUTER HARDWARE DEPRECIATION **	42,000	6,443	32,143	9,857	77%	(643)
COMPUTER SOFTWARE DEPRECIATION	49,339	3,716	36,239	13,100	73%	766
INSURANCE	288,200	21,710	195,391	92,809	68%	20,759
WORK HOME FURNITURE & EQUIP	14,000	301	1,842	12,158	13%	8,658
PROFESSIONAL FEES-AUDIT	41,000	-	36,577	4,423	89%	(5,827)
PROFESSIONAL FEES-LEGAL	200,000	17,151	123,266	76,734	62%	26,734
ONLINE LEGAL RESEARCH	86,000	6,305	64,621	21,379	75%	(121)
ACCOMODATIONS FUND	6,500	-	-	6,500	0%	4,875
TRANSLATION SERVICES	12,000	348	4,511	7,489	38%	4,489
TELEPHONE & INTERNET	33,600	2,780	24,660	8,940	73%	540
POSTAGE - GENERAL	15,500	1,347	5,977	9,523	39%	5,648
RECORDS STORAGE	28,849	4,295	27,355	1,494	95%	(5,718)
BANK FEES PRODUCTION MAINTENANCE & SUPPLIES	30,000	(4,980)	3,201	26,799	11%	19,299
COMPUTER POOLED EXPENSES	13,000 1,478,500	2,756 46,497	10,767 1,025,794	2,233 452,706	83% 69%	(1,017) 83,081
GAIN (LOSS) ASSETS	1,4/0,300	40,497	1,025,794	(1,396)	0970	(1,396)
TOTAL OTHER INDIRECT EXPENSES:	3,760,035	205,482	2,569,456	1,190,579	68%	250,570
TOTAL INDIRECT EXPENSES:	23,140,350	1,798,088	16,969,862	6,170,488	73%	385,400

^{**}Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities
For the Period from June 1, 2025 to June 30, 2025

	FISCAL 2025 REFORECAST	CURRENT MONTH	YEAR TO DATE	REMAINING BALANCE
SUMMARY PAGE				
ACCESS TO JUSTICE	(389,284)	(23,520)	(290,560)	(98,723)
ADMISSIONS/BAR EXAM	115,136	3,421	661,162	(546,027)
ADVANCEMENT FTE	(392,492)	(32,300)	(286,621)	(105,871)
BAR NEWS	(140,492)	301	(74,962)	(65,531)
BOARD OF GOVERNORS	(584,797)	(22,043)	(359,508)	(225,289)
CLE - PRODUCTS	616,909	3,627	537,954	78,955
CLE - SEMINARS	(543,860)	(69,494)	(339,395)	(204,465)
CLIENT PROTECTION FUND	239,353	9,673	847,719	(608,366)
CHARACTER & FITNESS BOARD	(175,016)	(12,399)	(116,789)	(58,227)
COMMUNICATIONS	(899,023)	(100,604)	(590,570)	(308,453)
COMMUNICATIONS FTE	(250,494)			(57,513)
		(21,210)	(192,980)	
DESKBOOKS	(203,495)	(17,746)	(160,503)	(42,992)
DISCIPLINE	(6,430,980)	(501,004)	(4,601,267)	(1,829,713)
DIVERSITY	(311,791)	(25,380)	(142,178)	(169,613)
FINANCE	(564,984)	(780)	(245,379)	(319,605)
FOUNDATION	(185,082)	(13,153)	(129,235)	(55,847)
HUMAN RESOURCES	(613,706)	(53,639)	(585,401)	(28,305)
LAW CLERK PROGRAM	3,380	(12,131)	107,204	(103,824)
LEGISLATIVE	(283,092)	(21,420)	(212,506)	(70,586)
LEGAL LUNCHBOX	(5,554)	(3,526)	(10,959)	5,405
LICENSE FEES	17,492,616	1,407,088	13,073,535	4,419,081
LICENSING AND MEMBERSHIP	(343,563)	(13,956)	(213,582)	(129,981)
LIMITED LICENSE LEGAL TECHNICIAN	(75,220)	(4,565)	(51,825)	(23,396)
LIMITED PRACTICE OFFICERS	46,835	4,075	44,773	2,063
MANDATORY CLE ADMINISTRATION	424,077	38,365	565,283	(141,206)
MEMBER WELLNESS PROGRAM	(231,844)	(18,640)	(171,524)	(60,320)
MINI CLE	(120,867)	(9,707)	(89,413)	(31,454)
MEMBER SERVICES & ENGAGEMENT	(398,049)	(31,914)	(257,959)	(140,090)
NEW MEMBER EDUCATION	67,287	8,751	67,169	118
OFFICE OF GENERAL COUNSEL	(1,077,272)	(85,513)	(767,947)	(309,325)
OFFICE OF THE EXECUTIVE DIRECTOR	(1,029,374)	(80,061)	(785,417)	(243,957)
OGC-DISCIPLINARY BOARD	(328,471)	(25,674)	(238,293)	(90,178)
PRACTICE OF LAW BOARD	(86,566)	(5,234)	(52,894)	(33,672)
PRACTICE MANAGEMENT ASSISTANCE	(175,060)	(10,950)	(145,449)	(29,611)
PROFESSIONAL RESPONSIBILITY PROGRAM	(217,719)	(17,092)	(159,674)	(58,045)
PUBLIC SERVICE PROGRAMS	(401,494)	(17,547)	(271,036)	(130,458)
PUBLICATION & DESIGN SERVICES	(130,539)	(10,668)	(102,190)	(28,348)
REGULATORY SERVICES FTE	(450,024)	(35,886)	(330,527)	(119,497)
REGULATORY REFORM	(318,905)	(25,666)	(165,086)	(153,818)
SECTIONS ADMINISTRATION	(28,058)	(22,626)	147,803	(175,861)
SECTIONS OPERATIONS	(394,722)	(20,220)	(8,304)	(386,418)
SERVICE CENTER	(737,791)	(52,122)	(539,664)	(198,127)
TECHNOLOGY	(2,074,118)	(155,199)	(1,446,974)	(627,144)
VOLUNTEER EDUCATION	(245,239)	(17,022)	(166,763)	(78,477)
INDIRECT EXPENSES	23,140,350	1,798,088	16,969,862	6,170,488
TOTAL OF ALL	(21,306,907)	(1,682,780)	(18,719,128)	(2,587,779)
NET INCOME (LOSS)	(1,833,444)	(115,309)	1,749,266	(3,582,709)