WASHINGTON STATE BAR ASSOCIATION

Financial Reports

(Unaudited) Year to Date May 31, 2025

Prepared by Maggie Yu, Controller

Submitted by Tiffany Lynch, Director of Finance June 18, 2025

WASHINGTON STATE BAR ASSOCIATION

| То: | Board of Governors Budget and Audit Committee |
|------------|---|
| From: | Terra Nevitt, Executive Director; Tiffany Lynch, Director of Finance; Maggie Yu, Controller |
| D . | Key Fire and Development of a the Device of Fired View to Date (VTD) there at May 24, 2025 |

Re: Key Financial Benchmarks for the Preliminary Fiscal Year to Date (YTD) through May 31, 2025, As % of Completion to Annual Budget

| | % of Year | Current Year % YTD | Current Year \$ Difference Favorable/(Unfavorable) | Prior Year YTD | Comments |
|-----------------------------|-----------|--------------------|--|-------------------|---|
| Total Salaries & Benefits | 67% | 66% | \$112,410 | 66% | Favorable to budget due to the timing of L&I quarterly payments, lower than budgeted FICA and retirement, and higher capital labor. |
| Other Indirect Expenses* | 67% | 63% | \$142,716 | 65% | Favorable to budget mainly due to timing of workplace benefits, and lower than budgeted bank fees, HR, legal, and depreciation expenses. |
| Total Indirect Expenses | 67% | 66% | \$255,126 | 66% | Favorable to budget resulting from other indirect expenses described above. |

| General Fund Revenues | 67% | 72% | \$1,260,654 | 72% | Favorable to budget due to timing of donations and fee collection for bar exam, law clerks, PHV, and MCLE. Additional revenue continues from interest income and sales for new member products. |
|-----------------------------------|-----|------|-------------|------|--|
| General Fund Indirect Expenses | 67% | 66% | \$230,389 | 66% | Favorable to budget as described for indirect expenses above. |
| General Fund Direct Expenses | 67% | 53% | \$433,653 | 50% | Favorable to budget due to timing of program activities and meetings/events. |
| General Fund Net | 67% | 158% | \$1,924,696 | 134% | Favorable to budget for the reasons described above. |

| CLE Revenue | 67% | 71% | \$75,564 | 74% | Favorable to budget mainly due to product sales. |
|--------------------------|-----|-----|-----------|------|---|
| CLE Direct Expenses | 67% | 36% | \$112,315 | 32% | Favorable to budget due to timing of expenses for seminar activities and product sales. |
| CLE Indirect Expenses | 67% | 65% | \$23,678 | 66% | Favorable to budget mainly due to other indirect savings as described above. |
| CLE Net | 67% | 94% | \$211,557 | 277% | Favorable to budget primarily due to timing of direct expenses. |

*Workplace benefits, Human Resources, meeting support, rent, taxes, furniture & maintenance, office supplies, depreciation, insurance, equipment, professional fees (legal & audit), internet & telephone, postage, storage, bank fees, Technology

Washington State Bar Association Financial Summary Compared to Fiscal Year 2025 Budget For the Period from May 1, 2025 to May 31, 2025

| | | | Actual | Reforecasted | Actual | Reforecasted | Actual | Reforecasted | Actual | Reforecasted |
|---|--------------------|-----------------|-------------------------|--------------------|-----------------------|--------------|-------------------------|--------------------|------------------------|------------------------|
| | Actual | Reforcasted | Indirect | Indirect | Direct | Direct | Total | Total | Net | Net |
| Category | Revenues | Revenues | Expenses | Expenses | Expenses | Expenses | Expenses | Expenses | Result | Result |
| Access to Justice | | | 166,792 | 249,489 | 100,248 | 139,795 | 267,041 | 389,284 | (267,041) | (389,284) |
| Admissions/Bar Exam | 1,468,305 | 1,480,180 | 606,862 | 882,840 | 203,702 | 482,204 | 810,564 | 1,365,044 | 657,741 | 115,136 |
| Advancement FTE | | - | 254,201 | 389,192 | 120 | 3,300 | 254,321 | 392,492 | (254,321) | (392,492) |
| Bar News | 371,775 | 589,600 | 214,209 | 329,917 | 232,829 | 400,175 | 447,038 | 730,092 | (75,262) | (140,492) |
| Board of Governors | | - | 144,848 | 224,497 | 192,617 | 360,300 | 337,465 | 584,797 | (337,465) | (584,797) |
| Character & Fitness Board | - | - | 94,425 | 142,016 | 9,966 | 33,000 | 104,391 | 175,016 | (104,391) | (175,016) |
| Communications Strategies | 1,842 | 600 | 433,291 | 719,328 | 58,518 | 180,295 | 491,808 | 899,623 | (489,966) | (899,023) |
| Communications Strategies FTE | | - | 171,770 | 250,494 | - | - | 171,770 | 250,494 | (171,770) | (250,494) |
| Discipline | 50,489 | 90,000 | 4,074,788 | 6,319,195 | 75,963 | 201,785 | 4,150,752 251,797 | 6,520,980 | (4,100,263) | (6,430,980) |
| Diversity | 135,000 549,069 | 135,000 600,000 | 241,632 790,275 | 375,891 1,160,064 | 10,166 3,394 | 70,900 4,920 | 251,/9/ 793,669 | 446,791 1,164,984 | (116,798) (244,599) | (311,791) (564,984) |
| Finance Foundation | 549,069 | | 110,475 | 1,160,064 | 5,594 | 4,920 | 116,082 | 1,164,984 | (244,599) (116,082) | (185,082) |
| Human Resources | | - | 531,762 | 613,706 | | | 531,762 | 613,706 | (531,762) | (613,706) |
| Law Clerk Program | 242,426 | 237,200 | 119,916 | 182,789 | 3,176 | 51,031 | 123,091 | 233,820 | 119,335 | 3,380 |
| Legislative | 242,420 | 237,200 | 169,586 | 256,817 | 21,499 | 26,275 | 123,091 | 283,092 | (191,086) | (283,092) |
| Legal Lunchbox | 32,128 | 34.000 | 35,147 | 34,829 | 4.414 | 4,725 | 39,561 | 39,554 | (7,433) | (5,554) |
| Licensing and Membership Records | 346,778 | 482,200 | 524,625 | 797,383 | 21,780 | 28,380 | 546,405 | 825,763 | (199,627) | (343,563) |
| Licensing Fees | 11,666,447 | 17,492,616 | - | - | | | 0 | - | 11,666,447 | 17,492,616 |
| Limited License Legal Technician | 16,817 | 25,031 | 61,479 | 87,751 | 2,598 | 12,500 | 64,077 | 100,251 | (47,260) | (75,220) |
| Limited Practice Officers | 125,056 | 189,300 | 68,722 | 105,161 | 15,636 | 37,304 | 84,358 | 142,465 | 40,698 | 46,835 |
| Mandatory CLE | 1,072,375 | 1,233,800 | 447,055 | 658,390 | 98,402 | 151,333 | 545,458 | 809,723 | 526,917 | 424,077 |
| Member Wellness Program | 1,500 | 10,000 | 151,895 | 229,939 | 2,489 | 11,905 | 154,384 | 241,844 | (152,884) | (231,844) |
| Member Services & Engagement | 13,150 | 16,300 | 176,270 | 295,449 | 62,925 | 118,900 | 239,195 | 414,349 | (226,045) | (398,049) |
| Mini CLE | | | 79,706 | 120,867 | | | 79,706 | 120,867 | (79,706) | (120,867) |
| New Member Education | 129,445 | 178,000 | 71,027 | 108,113 | | 2,600 | 71,027 | 110,713 | 58,418 | 67,287 |
| Office of General Counsel | 270 | - | 677,348 | 1,050,467 | 5,355 | 26,805 | 682,704 | 1,077,272 | (682,434) | (1,077,272) |
| Office of the Executive Director | - | | 584,632 | 890,399 | 120,724 | 138,975 | 705,357 | 1,029,374 | (705,357) | (1,029,374) |
| OGC-Disciplinary Board | | | 134,137 | 199,971 | 78,482 | 128,500 | 212,619 | 328,471 | (212,619) | (328,471) |
| Practice of Law Board | - | - | 47,136 | 70,566 | 523 | 16,000 | 47,660 | 86,566 | (47,660) | (86,566) |
| Practice Management Assistance | 50,570 | 62,000 | 94,482 | 143,410 | 90,586 | 93,650 | 185,068 | 237,060 | (134,499) | (175,060) |
| Professional Responsibility Program | 134,832 | 135,280 | 139,387 147,983 | 210,019 226,074 | 3,196 240,338 | 7,700 | 142,583 388,321 | 217,719 536,774 | (142,583) (253,489) | (217,719) |
| Public Service Programs Publication and Design Services | 134,832 | | 147,983 86,678 | 226,074 | 240,338 | 310,700 | | 536,774 | (253,489) (91,522) | (401,494) (130,539) |
| Regulatory Services FTE | | - | 292,953 | 440,534 | 4,844 | 9,490 | 91,522 294,641 | 450,024 | (91,522) (294,641) | (450,024) |
| Regulatory Reform | | | 127,011 | 236,405 | 1,088 | 82,500 | 139,420 | 318,905 | (139,420) | (318,905) |
| Sections Administration | 363,118 | 275,000 | 192,480 | 300,658 | 209 | 2,400 | 192,689 | 303,058 | 170,429 | (28,058) |
| Service Center | 505,110 | 275,000 | 486.036 | 734,738 | 1,507 | 3,053 | 487,543 | 737,791 | (487,543) | (737,791) |
| Volunteer Engagement | | | 135,130 | 208,173 | 14,611 | 37,066 | 149,741 | 245,239,42 | (149,741) | (245,239) |
| Technology | | | 1,291,775 | 2,074,118 | | - | 1,291,775 | 2,074,118 | (1,291,775) | (2,074,118) |
| Subtotal General Fund | 16,771,392 | 23,266,107 | 14,177,924 | 21,612,469 | 1,700,524 | 3,201,266 | 15,878,448 | 24,813,735 | 892,944 | (1,547,628) |
| Expenses using Facilities Reserve funds | | | (158,780) | | | | (158,780) | (169,206) | 158,780 | 169,206 |
| Expenses using Special Project Reserve funds | | | (127,011) | | (12,409) | | (139,420) | (318,905) | 139,420 | 318,905 |
| | | | | | | | | | | |
| Total General Fund - Net Result from Operations | 16,771,392 | | 13,892,134 | | 1,688,115 | | 15,580,249 | 24,325,624 | 1,191,143 | (1,059,517) |
| Percentage of Budget | 72% | | 66% | | 53% | | 64% | | | |
| CLE-Seminars and Products | 1,067,980 | 1,443,710 | 672,805 | 1,063,549 | 127,824 | 307,112 | 800,629 | 1,370,661 | 267,351 | 73,049 |
| CLE - Deskbooks | 57,392 | 131,000 | 198,913 | 279,545 | 1,236 | 54,950 | 200,149 | 334,495 | (142,757) | (203,495) |
| Total CLE | 1,125,371 | 1,574,710 | 871,718 | 1,343,094 | 129,060 | 362,062 | 1,000,778 | 1,705,156 | 124,594 | (130,446) |
| Percentage of Budget | 71% | | 65% | | 36% | | 59% | (11,269) | 9,187 | 11,269 |
| Expenses using Facilities Reserve funds | | | (9,187) | | | | (9,187) | 1,693,887 | 133,780 | (119,177) |
| Total CLE Fund - Net Result from Operations | | | 0/2 522 | | | | 001 501 | | | |
| Total CLE Fund - Net Result from Operations | | | 862,532 | | | | 991,591 | | | |
| Total All Sections | 595,631 | 645,483 | | | 583,715 | 1,040,206 | 583,715 | 1,040,206 | 11,916 | (394,722) |
| roun rui occitono | 595,051 | 040,460 | | | 565,/15 | 1,040,208 | 565,/15 | 1,040,200 | 11,910 | (394,722) |
| Client Protection Fund-Restricted | 877,215 | 930,540 | 122,132 | 184,787 | (82,963) | 506,400 | 39,169 | 691,187 | 838,046 | 239,353 |
| Expenses using Facilities Reserve funds | 077,215 | >33,340 | (1,412) | 101,707 | (02,903) | 550,400 | (1,412) | (1,518) | 1,412 | 1,518 |
| Total CPF Fund - Net Result from Operations | | | 120,719 | | | | 37,757 | 689,669 | 839,458 | 240,871 |
| Totals | 19,369,609 | 26,416,840 | 15,171,774 | 23,140,350 | 2,330,336 | 5,109,934 | 17,502,110 | 28,250,284 | 1,867,499 | (1,833,444) |
| Totals Net of Use of Facilities Reserve Funds | | | (169,379) | | | | (169,379) | 27,749,386 | 169,379 | (1,332,546) |
| Totals Net of Use of Special Project Reserve Funds | | | (127,011) 14,875,385 | | (12,409) 2.317.927 | | (139,420) 17,193,311 | | 139,420 2,176,297 | |
| Percentage of Budget | 73% | | 66% | | 46% | | 62% | | | |
| | | | | | | | | | | |

| | Fund Balances | 2025 Reforecasted | Fund Balances |
|--|----------------|-------------------|---------------|
| Summary of Fund Balances: | Sept. 30, 2024 | Fund Balances | Year to date |
| Restricted Funds: | | | |
| Client Protection Fund | 4,759,353 | 4,998,705 | 5,598,811 |
| Board-Designated Funds (Non-General Fund): | | | |
| CLE Fund Balance | 1,344,457 | 1,214,012 | 1,478,238 |
| Section Funds | 2,123,665 | 1,728,943 | 2,135,581 |
| Board-Designated Funds (General Fund): | | | |
| Operating Reserve Fund | 2,500,000 | 2,500,000 | 2,500,000 |
| Facilities Reserve Fund | 207,286 | - | 13,653 |
| Special Projects and Innovation Fund | 400,000 | 81,095 | 260,580 |
| Unrestricted Funds (General Fund): | | | |
| Unrestricted General Fund | 7,019,063 | 5,997,626 | 8,234,461 |
| Total General Fund Balance | 10,126,350 | 8,578,721 | 11,008,694 |
| Net Change in Total General Fund Balance | | (1,547,628) | 892,944 |
| | | | |
| Total Fund Balance | 18,353,825 | 16,520,381 | 20,221,323 |
| Net Change In Fund Balance | 1 | (1,833,444) | 1,867,499 |

Washington State Bar Association Analysis of Cash Investments As of May 31, 2025

Checking & Savings Accounts

General Fund

| <u>Checking</u> <u>Bank</u> Wells Fargo | <u>Account</u> General | - Total | <u>Amount</u> 1,255,510 |
|--|--|--------------------------------|--|
| <u>Investments</u> Wells Fargo Money Market UBS Financial Money Market CDs/Treasuries | Rate (yield) 4.23% 4.10% see list | General Fund Total | <u>Amount</u> 14,122,139 1,170,997 8,238,026 24,786,672 |
| Client Protection Fund | | - | |
| <u>Checking</u> <u>Bank</u> Wells Fargo | | | <u>Amount</u> 378,586 |
| <u>Investments</u> Wells Fargo Money Market CDs/Treasuries | <u>Rate (yield)</u> 4.23% see list | 1 | <u>Amount</u> 2,438,387 2,962,811 |
| | | Client Protection Fund Total | 5,779,784 |
| | | Grand Total Cash & Investments | 30,566,456 |

Washington State Bar Association Analysis of Cash Investments As of May 31, 2025

General Fund

| General Fund | | T | Turk | 0.44 | | |
|-----------------------------|--------------|----------|------------|------------|------------|-----------|
| Devile | | Term | Trade | Settle | Maturity | |
| Bank | <u>Yield</u> | Months | Date | Date | Date | Amount |
| City National Bank of FL CD | 4.15% | 9 | 10/10/2024 | 10/16/2024 | 7/16/2025 | 250,000 |
| Bank of America Calif CD | 4.10% | 9 | 10/10/2024 | 10/17/2024 | 7/17/2025 | 250,000 |
| Western Allance Bank CD | 4.10% | 9 | 10/10/2024 | 10/18/2024 | 7/18/2025 | 250,000 |
| Cross River Bank CD | 4.30% | 9 | 11/19/2024 | 11/22/2024 | 8/22/2025 | 250,000 |
| US Bank NA Cincinnati CD | 4.40% | 9 | 11/19/2024 | 11/26/2024 | 8/26/2025 | 250,000 |
| BMO Bank NA CD | 4.30% | 9 | 11/26/2024 | 11/29/2024 | 8/29/2025 | 250,000 |
| HomeTrust Bank CD | 4.15% | 9 | 12/31/2024 | 1/9/2025 | 10/9/2025 | 250,000 |
| Tompkins Community Bank CD | 4.10% | 9 | 1/7/2025 | 1/17/2025 | 10/17/2025 | 250,000 |
| Needham Bank CD | 4.10% | 9 | 1/16/2025 | 1/24/2025 | 10/24/2025 | 250,000 |
| Dogwood St Bank CD | 4.20% | 9 | 1/16/2025 | 1/28/2025 | 10/28/2025 | 250,000 |
| First Bank Chicago CD | 4.20% | 12 | 11/26/2024 | 11/27/2024 | 11/26/2025 | 250,000 |
| Bank of India NY CD | 4.10% | 11 | 12/17/2024 | 12/27/2024 | 12/3/2025 | 250,000 |
| State Bank India CD | 4.25% | 9 | 3/17/2025 | 3/24/2025 | 12/19/2025 | 250,000 |
| Federal Farm Credit Bank CD | 4.25% | 12 | 12/17/2024 | 12/20/2024 | 12/19/2025 | 250,243 |
| Stearns Bank CD | 4.15% | 12 | 12/12/2024 | 12/23/2024 | 12/23/2025 | 250,000 |
| Zions Bancorp NA CD | 4.15% | 9 | 3/28/2025 | 4/2/2025 | 1/2/2026 | 250,000 |
| Regions Bank CD | 4.10% | 12 | 12/31/2024 | 1/8/2025 | 1/8/2026 | 250,000 |
| TowneBank Portsmouth CD | 4.10% | 12 | 12/31/2024 | 1/10/2025 | 1/9/2026 | 250,000 |
| First Reliance Bank CD | 4.25% | 12 | 2/21/2025 | 2/26/2025 | 2/25/2026 | 250,000 |
| Bank of NY Mellon CD | 4.20% | 12 | 2/21/2025 | 2/26/2025 | 2/26/2026 | 250,000 |
| Preferred Bank La Calif CD | 4.30% | 9 | 5/28/2025 | 5/30/2025 | 2/27/2026 | 250,000 |
| Southeast Bank CD | 4.25% | 9 | 5/28/2025 | 5/30/2025 | 2/27/2026 | 250,000 |
| Old National Bank CD | 4.25% | 9 | 5/28/2025 | 5/29/2025 | 3/2/2026 | 250,000 |
| Wells Fargo CD | 4.25% | 12 | 2/24/2025 | 3/5/2025 | 3/5/2026 | 250,000 |
| Fortis Bankus CD | 4.25% | 12 | 3/28/2025 | 4/11/2025 | 4/10/2026 | 250,000 |
| Israel Discount BK of NY CD | 4.00% | 12 | 4/22/2025 | 4/28/2025 | 4/28/2026 | 250,000 |
| | | | | | | |
| US T- Bill's | | | | | | |
| US Treasury Bill | 4.20% | 6 | 12/12/2024 | 12/13/2024 | 6/12/2025 | 244,897 |
| US Treasury Bill | 4.12% | 6 | 12/31/2024 | 1/2/2025 | 7/3/2025 | 244,967 |
| US Treasury Bill | 4.15% | 4 | 4/22/2025 | 4/23/2025 | 8/19/2025 | 493,379 |
| US Treasury Bill | 4.22% | 6 | 2/21/2025 | 2/24/2025 | 8/31/2025 | 514,177 |
| US Treasury Bill | 4.30% | 11 | 11/26/2024 | 11/27/2024 | 10/30/2025 | 240,364 |
| , _ | | | | | | , |
| | | | | = | Total | 8,238,026 |

Washington State Bar Association Analysis of Cash Investments As of May 31, 2025

Client Fund Protection Fund

| Client Fund Protection Fund | | | | | | |
|-----------------------------|--------------|---------------|------------|------------|------------|---------------|
| | | Term | Trade | Settle | Maturity | |
| <u>Bank</u> | Yield | <u>Months</u> | Date | Date | Date | <u>Amount</u> |
| Ally Bank CD | 4.05% | 9 | 10/10/2024 | 10/17/2024 | 7/17/2025 | 250,000 |
| Dollar Bank CD | 4.15% | 12 | 12/12/2024 | 12/20/2024 | 12/19/2025 | 250,000 |
| Mizuho Bank USA | 4.20% | 9 | 3/17/2025 | 3/26/2025 | 12/26/2025 | 250,000 |
| Bank of American NA CD | 4.35% | 12 | 1/16/2025 | 1/24/2025 | 1/23/2026 | 250,000 |
| Bank of China/NY CD | 4.25% | 9 | 5/28/2025 | 5/30/2025 | 2/27/2026 | 250,000 |
| | | | | | | |
| <u>US T- Bill's</u> | | | | | | |
| US Treasury Bill | 4.35% | 10 | 8/27/2024 | 8/28/2024 | 6/12/2025 | 241,640 |
| US Treasury Bill | 4.12% | 4 | 4/7/2025 | 4/8/2025 | 8/5/2025 | 246,686 |
| US Treasury Bill | 4.00% | 4 | 4/22/2025 | 4/23/2025 | 8/19/2025 | 493,379 |
| US Treasury Bill | 4.20% | 6 | 2/21/2025 | 2/24/2025 | 8/21/2025 | 489,963 |
| US Treasury Bill | 4.30% | 10 | 11/26/2024 | 11/27/2024 | 10/2/2025 | 241,143 |
| | | | | | | |
| | | | | _ | Total | 2,962,811 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-----------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|--|
| LICENSE FEES | | | | | | |
| REVENUE: | | | | | | |
| LICENSE FEES | 17,492,616 | 1,440,861 | 11,666,447 | 5,826,169 | 67% | 4,703 |
| TOTAL REVENUE: | 17,492,616 | 1,440,861 | 11,666,447 | 5,826,169 | 67% | 4,703 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 **67% OF YEAR COMPLETE**

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

ADMISSIONS

REVENUE: EXAM SOFTWARE REVENUE 27,500 8,150 19,350 30% (10,183) BAR EXAM FEES 100,785 102% 492,965 1,378,980 1,412,285 (33,305) RULE 9/LEGAL INTERN FEES 12,500 5,000 11,950 550 96% 3,617 SPECIAL ADMISSIONS 61,200 4,475 35,920 25,280 59% (4,880) TOTAL REVENUE: 1,480,180 110,260 1,468,305 11,875 99% 481,518 DIRECT EXPENSES: POSTAGE 2,000 273 2,236 (236) 112% (903) STAFF TRAVEL/PARKING 24,000 8,264 15,736 34% 7,736 -STAFF MEMBERSHIP DUES 495 -245 250 49% 85 SUPPLIES 4,000 3,110 890 78% (444) _ FACILITY, PARKING, FOOD 100,000 43,083 56,917 43% 23,584 -EXAMINER FEES 44,500 21,750 22,750 49% 7,917 -UBE EXMINATIONS 118,000 41,448 76,552 35% 37,219 BOARD OF BAR EXAMINERS 42,500 4,481 7,511 34,989 18% 20,823 BAR EXAM PROCTORS 23,000 9,432 13,568 41% 5,901 DISABILITY ACCOMMODATIONS 3,750 45% 65,000 28,934 36,066 14,399 CHARACTER & FITNESS INVESTIGATIONS 1,000 700 300 70% (33) LAW SCHOOL VISITS 1,979 1,313 2.000 21 1% -SOFTWARE HOSTING 45,609 4,111 29,928 15,681 66%478 STAFF CONFERENCE & TRAINING 10,100 2,738 7,040 3,060 70% (307) TOTAL DIRECT EXPENSES: 482,204 15,353 203,702 278,502 42% 117,767 INDIRECT EXPENSES: SALARY EXPENSE (6.17 FTE) (19,777) 531,757 44,738 374,281 157,476 70% BENEFITS EXPENSE 187,665 15,340 126,845 60,820 68%(1,735) OTHER INDIRECT EXPENSE 163,419 10,213 105,735 57,683 65% 3,211 TOTAL INDIRECT EXPENSES: 882,840 70,291 606,862 275,979 69% (18,301) TOTAL ALL EXPENSES: 1,365,044 85,644 810,564 554,480 59% 99,466 NET INCOME (LOSS): 571% 580,984 115,136 24,616 657,741 (542,605)

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOI | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|---|
| ADVANCEMENT FTE | | | | | | |
| REVENUE: | | | | | . <u> </u> | |
| TOTAL REVENUE: | <u> </u> | | - | | . <u></u> | |
| DIRECT EXPENSES: | | | | | | |
| STAFF CONFERENCE & TRAINING | 3,300 | - | 120 | 3,180 | 4% | 2,080 |
| TOTAL DIRECT EXPENSES: | 3,300 | | 120 | 3,180 | 4% | 2,080 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.96 FTE) | 264,525 | 21,866 | 174,091 | 90,434 | 66% | 2,259 |
| BENEFITS EXPENSE | 74,703 | 6,211 | 48,669 | 26,034 | 65% | 1,133 |
| OTHER INDIRECT EXPENSE | 49,964 | 3,250 | 31,441 | 18,523 | 63% | 1,868 |
| TOTAL INDIRECT EXPENSES: | 389,192 | 31,327 | 254,201 | 134,991 | 65% | 5,260 |
| TOTAL ALL EXPENSES: | 392,492 | 31,327 | 254,321 | 138,171 | 65% | 7,340 |
| NET INCOME (LOSS): | (392,492) | (31,327) | (254,321) | (138,171) | 65% | 7,340 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVC | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|------------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|--|
| ACCESS TO JUSTICE | | | | | | |
| REVENUE: | | | | | | |
| | | | | | | |
| TOTAL REVENUE: | | | - | | | - |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| ATJ BOARD RETREAT | 6,000 | 2,746 | 5,117 | 883 | 85% | (1,117) |
| LEADERSHIP TRAINING | 6,000 | 5,606 | 7,230 | (1,230) | 121% | (3,230) |
| ATJ BOARD EXPENSE | 58,500 | 9,517 | 42,520 | 15,980 | 73% | (3,520) |
| STAFF TRAVEL/PARKING | 2,800 | 1,027 | 1,342 | 1,458 | 48% | 525 |
| STAFF CONFERENCE & TRAINING | 2,495 | - | 1,530 | 965 | 61% | 133 |
| PUBLIC DEFENSE | 4,000 | - | 2,279 | 1,721 | 57% | 387 |
| CONFERENCE/INSTITUTE EXPENSE | 30,000 | 3,750 | 22,916 | 7,084 | 76% | (2,916) |
| RECEPTION/FORUM EXPENSE | 30,000 | 4,144 | 17,314 | 12,686 | 58% | 2,686 |
| TOTAL DIRECT EXPENSES: | 139,795 | 26,789 | 100,248 | 39,547 | 72% | (7,052) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.63 FTE) | 155,733 | 12,807 | 105,928 | 49,805 | 68% | (2,106) |
| BENEFITS EXPENSE | 51,565 | 4,229 | 34,098 | 17,466 | 66% | 278 |
| OTHER INDIRECT EXPENSE | 42,191 | 2,712 | 26,765 | 15,425 | 63% | 1,362 |
| TOTAL INDIRECT EXPENSES: | 249,489 | 19,748 | 166,792 | 82,697 | 67% | (466) |
| TOTAL ALL EXPENSES: | 389,284 | 46,537 | 267,041 | 122,243 | 69% | (7,518) |
| NET INCOME (LOSS): | (389,284) | (46,537) | (267,041) | (122,243) | 69% | (7,518) |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOR | YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE) |
|--------------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|--|
| BAR NEWS | | | | | | |
| REVENUE: | | | | | | |
| ROYALTIES | 2,000 | - | - | 2,000 | 0% | (1,333) |
| DISPLAY ADVERTISING | 405,000 | - | 305,679 | 99,321 | 75% | 35,679 |
| SUBSCRIPT/SINGLE ISSUES | 100 | - | 108 | (8) | 108% | 41 |
| CLASSIFIED ADVERTISING | 2,500 | 180 | 2,872 | (372) | 115% | 1,205 |
| JOB TARGET ADVERSTISING | 180,000 | 6,874 | 63,116 | 116,884 | 35% | (56,884) |
| TOTAL REVENUE: | 589,600 | 7,054 | 371,775 | 217,825 | 63% | (21,291) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| POSTAGE | 135,000 | - | 91,121 | 43,879 | 67% | (1,121) |
| PRINTING, COPYING & MAILING ** | 261,500 | - | 140,525 | 120,975 | 54% | 33,808 |
| DIGITAL/ONLINE DEVELOPMENT | 2,000 | - | 903 | 1,097 | 45% | 431 |
| GRAPHICS/ARTWORK | 1,000 | 75 | 75 | 925 | 8% | 592 |
| EDITORIAL ADVISORY COMMITTEE | 300 | - | - | 300 | 0% | 200 |
| STAFF MEMBERSHIP DUES | 150 | - | - | 150 | 0% | 100 |
| SUBSCRIPTIONS | 225 | - | 204 | 21 | 91% | (54) |
| TOTAL DIRECT EXPENSES: | 400,175 | 75 | 232,829 | 167,346 | 58% | 33,954 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.13 FTE) | 207,867 | 15,361 | 137,363 | 70,503 | 66% | 1,214 |
| BENEFITS EXPENSE | 67,753 | 5,272 | 42,804 | 24,949 | 63% | 2,365 |
| OTHER INDIRECT EXPENSE | 54,297 | 3,518 | 34,041 | 20,256 | 63% | 2,157 |
| TOTAL INDIRECT EXPENSES: | 329,917 | 24,152 | 214,209 | 115,709 | 65% | 5,736 |
| TOTAL ALL EXPENSES: | 730,092 | 24,227 | 447,038 | 283,055 | 61% | 39,690 |
| NET INCOME (LOSS): | (140,492) | (17,173) | (75,262) | (65,230) | 54% | 18,399 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| BOARD OF GOVERNORS REVENUE: | | | | | | |
| TOTAL REVENUE: | | | | | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| BOG MEETINGS | 148,000 | 27,340 | 89,738 | 58,262 | 61% | 8,928 |
| BOG MEETINGS BOG COMMITTEES' EXPENSES ** | 8,500 | 450 | 4,173 | 4,327 | 49% | 8,928 1,494 |
| BOG RETREAT ** | 43,000 | - | 38,128 | 4,872 | 89% | (9,461) |
| BOG CONFERENCE ATTENDANCE ** | 36,500 | - | 31,162 | 5,338 | 85% | (6,829) |
| BOG TRAVEL & OUTREACH | 50,000 | 6,118 | 15,111 | 34,889 | 30% | 18,222 |
| LEADERSHIP TRAINING | 15,000 | - | - | 15,000 | 0% | 10,000 |
| BOG ELECTIONS | 42,000 | - | 14,043 | 27,958 | 33% | 13,958 |
| PRESIDENT'S DINNER | 10,000 | - | 0 | 10,000 | 0% | 6,667 |
| NEW GOVERNOR ORIENTATION ** | 3,500 | - | 177 | 3,323 | 5% | 2,156 |
| PRESIDENT'S PHOTO | 3,300 | - | - | 3,300 | 0% | 2,200 |
| SUPPLIES | 500 | - | 84 | 416 | 17% | 249 |
| TOTAL DIRECT EXPENSES: | 360,300 | 33,908 | 192,617 | 167,683 | 53% | 47,583 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.73 FTE) ** | 132,168 | 11,420 | 85,994 | 46,174 | 65% | 2,118 |
| BENEFITS EXPENSE ** | 48,740 | 4,104 | 31,180 | 17,559 | 64% | 1,313 |
| OTHER INDIRECT EXPENSE ** | 43,589 | 2,859 | 27,673 | 15,916 | 63% | 1,386 |
| TOTAL INDIRECT EXPENSES: | 224,497 | 18,382 | 144,848 | 79,649 | 65% | 4,817 |
| TOTAL ALL EXPENSES: | 584,797 | 52,290 | 337,465 | 247,332 | 58% | 52,400 |
| NET INCOME (LOSS): | (584,797) | (52,290) | (337,465) | (247,332) | 58% | 52,400 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOR | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---------------------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|---|
| CHARACTER & FITNESS BOARD revenue: | | | | | | |
| TOTAL REVENUE: | | | | | · | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| CHARACTER & FITNESS BOARD EXP | 18,000 | 1,414 | 5,219 | 12,781 | 29% | 6,781 |
| COURT REPORTERS | 15,000 | - | 4,748 | 10,252 | 32% | 5,252 |
| TOTAL DIRECT EXPENSES: | 33,000 | 1,413.72 | 9,966.34 | 23,034 | 30% | 12,034 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.75 FTE) | 95,315 | 7,957 | 64,139 | 31,177 | 67% | (595) |
| BENEFITS EXPENSE | 27,582 | 2,313 | 18,230 | 9,352 | 66% | 158 |
| OTHER INDIRECT EXPENSE | 19,119 | 1,246 | 12,056 | 7,063 | 63% | 690 |
| TOTAL INDIRECT EXPENSES: | 142,016 | 11,516 | 94,425 | 47,591 | 66% | 253 |
| TOTAL ALL EXPENSES: | 175,016 | 12,929 | 104,391 | 70,625 | 60% | 12,286 |
| NET INCOME (LOSS): | (175,016) | (12,929) | (104,391) | (70,625) | 60% | 12,286 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVO | RABLE/(UNFAVORABLE) |

CONTINUING LEGAL EDUCATION (CLE) (CLES - CLEP) REVENUE:

| SEMINAR REGISTRATIONS SEMINAR REVENUE-OTHER SEMINAR SPLITS W/ CLE SHIPPING & HANDLING COURSEBOOK SALES MP3 AND VIDEO SALES | 725,000 20,000 (150,000) 210 3,500 845,000 | 117,531 13,800 - | 379,159 14,600 | 345,841 5,400 | 52% 73% | (104,175) 1,267 |
|---|---|------------------------|-------------------|------------------|------------|--------------------|
| SEMINAR REVENUE-OTHER SEMINAR SPLITS W/ CLE SHIPPING & HANDLING COURSEBOOK SALES | 20,000 (150,000) 210 3,500 | 13,800 | 14,600 | 5,400 | | |
| SHIPPING & HANDLING COURSEBOOK SALES | (150,000) 210 3,500 | - | <i>,</i> | · · · | | |
| COURSEBOOK SALES | 3,500 | | | (150,000) | 0% | 100,000 |
| | · · · | | 90 | 120 | 43% | (50) |
| MP3 AND VIDEO SALES | 845,000 | - | 650 | 2,850 | 19% | (1,683) |
| | | 20,870 | 673,481 | 171,519 | 80% | 110,148 |
| TOTAL REVENUE: | 1,443,710 | 152,201 | 1,067,980 | 375,730 | 74% | (2,908) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| COURSEBOOK PRODUCTION | 500 | - | - | 500 | 0% | 333 |
| DEPRECIATION | 2,012 | 170 | 1,360 | 652 | 68% | (19) |
| ONLINE EXPENSES | 54,000 | 2,030 | 26,137 | 27,863 | 48% | 9,863 |
| ACCREDITATION FEES | 3,000 | (60) | 1,980 | 1,020 | 66% | 20 |
| FACILITIES | 165,000 | 60,929 | 90,832 | 74,168 | 55% | 19,168 |
| DISABILITY ACCOMMODATIONS | 7,000 | - | - | 7,000 | 0% | 4,667 |
| SPEAKERS & PROGRAM DEVELOP | 48,000 | 5,283 | 6,049 | 41,951 | 13% | 25,951 |
| HONORARIA | 3,000 | - | - | 3,000 | 0% | 2,000 |
| CLE SEMINAR COMMITTEE | 200 | - | - | 200 | 0% | 133 |
| STAFF TRAVEL/PARKING | 15,000 | 787 | 1,365 | 13,635 | 9% | 8,635 |
| STAFF CONFERENCE & TRAINING | 6,900 | - | - | 6,900 | 0% | 4,600 |
| STAFF MEMBERSHIP DUES | 1,500 | - | - | 1,500 | 0% | 1,000 |
| SUPPLIES | 500 | - | - | 500 | 0% | 333 |
| COST OF SALES - COURSEBOOKS | 300 | - | 48 | 252 | 16% | 152 |
| POSTAGE & DELIVERY-COURSEBOOKS | 200 | - | 53 | 147 | 26% | 80 |
| TOTAL DIRECT EXPENSES: | 307,112 | 69,138 | 127,824 | 179,288 | 42% | 76,917 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (8.00 FTE) | 630,924 | 45,169 | 399,904 | 231,020 | 63% | 20,712 |
| BENEFITS EXPENSE | 228,691 | 17,670 | 144,774 | 83,917 | 63% | 7,687 |
| OTHER INDIRECT EXPENSE | 203,934 | 13,243 | 128,127 | 75,807 | 63% | 7,829 |
| TOTAL INDIRECT EXPENSES: | 1,063,549 | 76,081 | 672,805 | 390,744 | 63% | 36,227 |
| TOTAL ALL EXPENSES: | 1,370,661 | 145,220 | 800,629 | 570,032 | 58% | 113,145 |
| NET INCOME (LOSS): | 73,049 | 6,981 | 267,351 | (194,301) | 366% | 218,651 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOR | YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE) |
|-----------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|--|
| CLIENT PROTECTION FUND | | | | | | |
| REVENUE: | | | | | | |
| CPF RESTITUTION | 10,000 | 465 | 18,812 | (8,812) | 188% | 12,146 |
| CPF MEMBER ASSESSMENTS | 720,540 | 6,320 | 711,840 | 8,700 | 99% | 231,480 |
| INTEREST INCOME | 200,000 | 19,417 | 146,562 | 53,438 | 73% | 13,229 |
| TOTAL REVENUE: | 930,540 | 26,202 | 877,215 | 53,325 | 94% | 256,855 |
| DIRECT EXPENSES: | | | | | | |
| BANK FEES | 2,500 | (138) | (2,835) | 5,335 | -113% | 4,502 |
| GIFTS TO INJURED CLIENTS | 500,000 | 19,700 | (80,480) | 580,480 | -16% | 413,813 |
| CPF BOARD EXPENSES | 2,000 | 173 | 353 | 1,647 | 18% | 981 |
| STAFF CONFERENCE & TRAINING | 1,700 | - | - | 1,700 | 0% | 1,133 |
| STAFF MEMBERSHIP DUES | 200 | - | - | 200 | 0% | 133 |
| TOTAL DIRECT EXPENSES: | 506,400 | 19,735 | (82,963) | 589,363 | -16% | 420,563 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.23 FTE) | 115,160 | 9,573 | 77,516 | 37,645 | 67% | (742) |
| BENEFITS EXPENSE | 38,272 | 3,165 | 24,995 | 13,277 | 65% | 520 |
| OTHER INDIRECT EXPENSE | 31,355 | 2,028 | 19,621 | 11,734 | 63% | 1,282 |
| TOTAL INDIRECT EXPENSES: | 184,787 | 14,766 | 122,132 | 62,655 | 66% | 1,060 |
| TOTAL ALL EXPENSES: | 691,187 | 34,501 | 39,169 | 652,018 | 6% | 421,622 |
| NET INCOME (LOSS): | 239,353 | (8,299) | 838,046 | (598,693) | 350% | 678,477 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOF | YEAR TO DATE I VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|---|
| COMMUNICATION STRATEGIES | | | | | | |
| REVENUE: | | | | | | |
| 50 YEAR MEMBER TRIBUTE LUNCH | 100 | 380 | 380 | (280) | 380% | 313 |
| WSBA LOGO MERCHANDISE SALES | 500 | 1,462 | 1,462 | (962) | 292% | 1,129 |
| TOTAL REVENUE: | 600 | 1,842 | 1,842 | (1,242) | 307% | 1,442 |
| DIRECT EXPENSES: | | | | | | |
| STAFF TRAVEL/PARKING | 5,895 | 198 | 1,507 | 4,388 | 26% | 2,423 |
| STAFF MEMBERSHIP DUES | 1,800 | 327 | 327 | 1,473 | 18% | 873 |
| SUBSCRIPTIONS | 4,000 | 542 | 1,438 | 2,562 | 36% | 1,229 |
| APEX | 52,500 | 50 | 55 | 52,445 | 0% | 34,945 |
| BAR LEADERS SUMMIT | 35,000 | 20,017 | 33,963 | 1,037 | 97% | (10,629) |
| 50 YEAR MEMBER TRIBUTE LUNCH | 35,000 | 4,225 | 7,583 | 27,417 | 22% | 15,750 |
| BAR OUTREACH | 20,000 | 2,249 | 2,408 | 17,592 | 12% | 10,926 |
| COMMUNICATIONS OUTREACH | 15,000 | 284 | 2,476 | 12,524 | 17% | 7,524 |
| STAFF CONFERENCE & TRAINING | 11,100 | 40 | 8,761 | 2,339 | 79% | (1,361) |
| TOTAL DIRECT EXPENSES: | 180,295 | 27,932 | 58,518 | 121,777 | 32% | 61,679 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (5.39 FTE) ** | 426,569 | 34,144 | 251,881 | 174,688 | 59% | 32,498 |
| BENEFITS EXPENSE ** | 154,335 | 12,544 | 95,029 | 59,306 | 62% | 7,861 |
| OTHER INDIRECT EXPENSE ** | 138,424 | 8,918 | 86,381 | 52,043 | 62% | 5,902 |
| TOTAL INDIRECT EXPENSES: | 719,328 | 55,606 | 433,291 | 286,037 | 60% | 46,261 |
| TOTAL ALL EXPENSES: | 899,623 | 83,538 | 491,808 | 407,814 | 55% | 107,940 |
| NET INCOME (LOSS): | (899,023) | (81,695) | (489,966) | (409,057) | 54% | 109,383 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOR | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|---|
| COMMUNICATION STRATEGIES FTE | | | | | | |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.00 FTE) | 179,737 | 14,978 | 124,414 | 55,323 | 69% | (4,589) |
| BENEFITS EXPENSE | 45,265 | 3,839 | 31,281 | 13,984 | 69% | (1,104) |
| OTHER INDIRECT EXPENSE | 25,492 | 1,661 | 16,075 | 9,417 | 63% | 919 |
| TOTAL INDIRECT EXPENSES: | 250,494 | 20,478 | 171,770 | 78,724 | 69% | (4,774) |
| NET INCOME (LOSS): | (250,494) | (20,478) | (171,770) | (78,724) | 69% | (4,774) |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | OF REFORECAST | 'EAR TO DATE VARIANCE BLE/(UNFAVORABLE) |
|-------------------------------------|---------------------------|------------------|-----------------|----------------------|---------------|---|
| DESKBOOKS | | | | | | |
| REVENUE: | | | | | | |
| DESKBOOK SALES | 30,000 | 3,596 | 7,495 | 22,505 | 25% | (12,505) |
| LEXIS/NEXIS ROYALTIES | 75,000 | 11,741 | 32,457 | 42,543 | 43% | (17,543) |
| SECTION PUBLICATION SALES | 1,000 | 90 | 90 | 910 | 9% | (577) |
| FASTCASE ROYALTIES | 25,000 | 9,138 | 17,350 | 7,651 | 69% | 683 |
| TOTAL REVENUE: | 131,000 | 24,565 | 57,392 | 73,608 | 44% | (29,941) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| COST OF SALES - DESKBOOKS | 5,000 | 713 | 1,162 | 3,838 | 23% | 2,171 |
| COST OF SALES - SECTION PUBLICATION | 500 | 74 | 74 | 426 | 15% | 260 |
| SPLITS TO SECTIONS | 300 | - | - | 300 | 0% | 200 |
| DESKBOOK ROYALTIES | 300 | - | - | 300 | 0% | 200 |
| POSTAGE & DELIVER-DESKBOOKS | 300 | - | - | 300 | 0% | 200 |
| OBSOLETE INVENTORY | 48,250 | - | - | 48,250 | 0% | 32,167 |
| STAFF MEMBERSHIP DUES | 250 | - | - | 250 | 0% | 167 |
| SUBSCRIPTIONS | 50 | - | - | 50 | 0% | 33 |
| TOTAL DIRECT EXPENSES: | 54,950 | 786 | 1,236 | 53,714 | 2% | 35,398 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.75 FTE) | 178,087 | 11,744 | 134,078 | 44,009 | 75% | (15,354) |
| BENEFITS EXPENSE | 56,847 | 4,191 | 36,703 | 20,144 | 65% | 1,195 |
| OTHER INDIRECT EXPENSE | 44,611 | 2,908 | 28,131 | 16,479 | 63% | 1,609 |
| TOTAL INDIRECT EXPENSES: | 279,545 | 18,842 | 198,913 | 80,632 | 71% | (12,550) |
| TOTAL ALL EXPENSES: | 334,495 | 19,629 | 200,149 | 134,346 | 60% | 22,848 |
| NET INCOME (LOSS): | (203,495) | 4,936 | (142,757) | (60,738) | 70% | (7,094) |

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED Y | EAR TO DATE |
|-------------|---------|---------|-----------|---------------|-------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVORAL | BLE/(UNFAVORABLE) |

DISCIPLINE

| REVENUE: | | | | | | |
|---|-----------------|--------------|----------------|---------------|------------|------------------|
| AUDIT REVENUE | 1,000 | 43 | 468 | 533 | 47% | (199) |
| RECOVERY OF DISCIPLINE COSTS | 70,000 | 3,466 | 35,681 | 34,319 | 51% | (10,986) |
| DISCIPLINE HISTORY SUMMARY | 19,000 | 1,710 | 14,340 | 4,660 | 75% | 1,673 |
| | | | | | | |
| TOTAL REVENUE: | 90,000 | 5,218 | 50,489 | 39,511 | 56% | (9,511) |
| DIRECT EXPENSES: | | | | | | |
| | 250 | | | 250 | 00/ | 222 |
| PUBLICATIONS PRODUCTION STAFF TRAVEL/PARKING | 350 | - | - | 350 | 0% | 233 |
| STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES | 25,000 7,090 | 1,260 232 | 6,816 6,840 | 18,184 250 | 27% 96% | 9,850 |
| TELEPHONE | 4,000 | 196 | 1,509 | 2,492 | 38% | (2,113) 1,158 |
| COURT REPORTERS | 4,000 | 3,198 | 25,861 | 34,139 | 38% 43% | 1,138 |
| OUTSIDE COUNSEL/AIC | 1,000 | 5,198 | - 25,801 | 1,000 | 43% | 667 |
| LITIGATION EXPENSES | 40,000 | 1.130 | 7,802 | 32,198 | 20% | 18.864 |
| DISABILITY EXPENSES | 15,000 | 800 | 4,499 | 10,501 | 30% | 5,501 |
| TRANSLATION SERVICES | 12,000 | 321 | 2,905 | 9,095 | 24% | 5,095 |
| STAFF CONFERENCE & TRAINING | 37,345 | 2,293 | 19,731 | 17,614 | 53% | 5,165 |
| TOTAL DIRECT EXPENSES: | 201,785 | 9,428 | 75,963 | 125,822 | 38% | 58,560 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (38.90 FTE) | 4,053,832 | 309,686 | 2,628,417 | 1,425,416 | 65% | 74,138 |
| BENEFITS EXPENSE | 1,272,455 | 101,486 | 821,766 | 450,689 | 65% | 26,537 |
| OTHER INDIRECT EXPENSE | 992,908 | 64,430 | 624,606 | 368,302 | 63% | 37,333 |
| TOTAL INDIRECT EXPENSES: | 6,319,195 | 475,602 | 4,074,788 | 2,244,407 | 64% | 138,008 |
| TOTAL ALL EXPENSES: | 6,520,980 | 485,030 | 4,150,752 | 2,370,228 | 64% | 196,568 |
| NET INCOME (LOSS): | (6,430,980) | (479,812) | (4,100,263) | (2,330,717) | 64% | 187,057 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED YEAR TO DATE |
|-------------|---------|---------|-----------|-------------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST VARIANCE |
| | | | | FAVORABLE/(UNFAVORABLE) |

DIVERSITY

| REVENUE: | | | | | | |
|-----------------------------|-----------|----------|-----------|-----------|------|--------|
| DONATIONS | 135,000 | - | 135,000 | 0 | 100% | 45,000 |
| TOTAL REVENUE: | 135,000 | - | 135,000 | 0 | 100% | 45,000 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 3,700 | 108 | 454 | 3,246 | 12% | 2,013 |
| STAFF MEMBERSHIP DUES | 700 | 175 | 655 | 45 | 94% | (188) |
| DEI COUNCIL | 5,900 | 373 | 792 | 5,108 | 13% | 3,141 |
| DIVERSITY EVENTS & PROJECTS | 43,100 | 3,143 | 8,058 | 35,042 | 19% | 20,676 |
| INTERNAL DIVERSITY OUTREACH | 7,500 | - | - | 7,500 | 0% | 5,000 |
| STAFF CONFERENCE & TRAINING | 3,000 | - | 162 | 2,838 | 5% | 1,838 |
| CONSULTING SERVICES | 7,000 | - | 45 | 6,955 | 1% | 4,622 |
| TOTAL DIRECT EXPENSE: | 70,900 | 3,799 | 10,166 | 60,734 | 14% | 37,101 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.69 FTE) | 227,749 | 16.094 | 147,634 | 80.115 | 65% | 4,198 |
| BENEFITS EXPENSE | 79,569 | 6,100 | 50,973 | 28,596 | 64% | 2,073 |
| OTHER INDIRECT EXPENSE | 68,573 | 4,447 | 43,024 | 25,549 | 63% | 2,691 |
| TOTAL INDIRECT EXPENSES: | 375,891 | 26,641 | 241,632 | 134,259 | 64% | 8,962 |
| TOTAL ALL EXPENSES: | 446,791 | 30,440 | 251,797 | 194,993 | 56% | 46,063 |
| NET INCOME (LOSS): | (311,791) | (30,440) | (116,798) | (194,993) | 37% | 91,063 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | OF REFORECAST | YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE) |
|--|---------------------------|------------------|-----------------|----------------------|---------------|--|
| ETHICS, WELLNESS, & PRACTICE (MWP-PMA-PRP) REVENUE: | | | | | | |
| DIVERSIONS | 10,000 | - | 1,500 | 8,500 | 15% | (5,167) |
| ROYALTIES | 62,000 | 17,487 | 50,570 | 11,430 | 82% | 9,237 |
| TOTAL REVENUE: | 72,000 | 17,487 | 52,070 | 19,930 | 72% | 4,070 |
| DIRECT EXPENSES: | | | | | | |
| STAFF MEMBERSHIP DUES | 1,450 | - | 1,053 | 397 | 73% | (86) |
| MEMBER WELLNESS COUNCIL | 4,250 | - | 1,042 | 3,208 | 25% | 1,791 |
| LEGAL TECH TASK FORCE | 5,000 | - | 2,750 | 2,250 | 55% | 583 |
| STAFF TRAVEL/PARKING | 6,000 | 308 | 1,069 | 4,931 | 18% | 2,931 |
| STAFF CONFERENCE & TRAINING | 9,100 | 1,542 | 4,620 | 4,480 | 51% | 1,447 |
| SUBSCRIPTIONS | 1,455 | 110 | 883 | 572 | 61% | 87 |
| CPE COMMITTEE | 1,000 | - | 286 | 714 | 29% | 380 |
| FASTCASE | 85,000 | - | 84,568 | 432 | 99% | (27,902) |
| TOTAL DIRECT EXPENSES: | 113,255 | 1,960 | 96,271 | 16,984 | 85% | (20,768) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (3.51 FTE) | 376,056 | 31,412 | 252,850 | 123,206 | 67% | (2,146) |
| BENEFITS EXPENSE | 117,836 | 9,756 | 76,888 | 40,948 | 65% | 1,669 |
| OTHER INDIRECT EXPENSE | 89,476 | 5,791 | 56,026 | 33,450 | 63% | 3,625 |
| TOTAL INDIRECT EXPENSES: | 583,369 | 46,959 | 385,764 | 197,604 | 66% | 3,148 |
| TOTAL ALL EXPENSES: | 696,624 | 48,918 | 482,035 | 214,588 | 69% | (17,620) |
| NET INCOME (LOSS): | (624,624) | (31,431) | (429,965) | (194,658) | 69% | (13,550) |

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE) |
|-----------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|--|
| FINANCE | | | | | | |
| REVENUE: | | | | | | |
| INTEREST INCOME | 600,000 | 82,981 | 549,069 | 50,931 | 92% | 149,069 |
| TOTAL REVENUE: | 600,000 | 82,981 | 549,069 | 50,931 | 92% | 149,069 |
| DIRECT EXPENSES: | | | | | | |
| STAFF TRAVEL/PARKING | 3,750 | 72 | 3,090 | 660 | 82% | (590) |
| STAFF CONFERENCE & TRAINING | 500 | - | 303 | 197 | 61% | 30 |
| STAFF MEMBERSHIP DUES | 670 | - | - | 670 | 0% | 447 |
| TOTAL DIRECT EXPENSES: | 4,920 | 72 | 3,394 | 1,526 | 69% | (114) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (6.92 FTE) | 751,265 | 60,267 | 523,920 | 227,345 | 70% | (23,077) |
| BENEFITS EXPENSE | 232,396 | 18,973 | 155,484 | 76,912 | 67% | (554) |
| OTHER INDIRECT EXPENSE | 176,403 | 11,459 | 110,870 | 65,533 | 63% | 6,732 |
| TOTAL INDIRECT EXPENSES: | 1,160,064 | 90,699 | 790,275 | 369,789 | 68% | (16,899) |
| TOTAL ALL EXPENSES: | 1,164,984 | 90,771 | 793,669 | 371,315 | 68% | (17,013) |
| NET INCOME (LOSS): | (564,984) | (7,790) | (244,599) | (320,385) | 43% | 132,057 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE 「 VARIANCE RABLE/(UNFAVORABLE) |
|---|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| FOUNDATION | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | 2 200 | | 2 200 | | 1000/ | (1.077) |
| CONSULTING SERVICES PRINTING & COPYING | 3,200 | - | 3,200 | - | 100% | (1,067) |
| | 1,000 | - | - | 1,000 | 0% | 667 |
| STAFF TRAVEL/PARKING SUPPLIES | 3,000 2,000 | - | 54 103 | 2,946 1,897 | 2% 5% | 1,946 1,230 |
| BOARD OF TRUSTEES | 3,600 | 430 | 492 | 3,108 | 5% 14% | 1,230 |
| EQUIPMENT/HARDWARE/SOFTWARE | 2,400 | 220 | 1,757 | 643 | 73% | (157) |
| POSTAGE | 400 | - | - | 400 | 0% | 267 |
| STAFF CONFERENCE & TRAINING | 2,200 | - | _ | 2,200 | 0% | 1,467 |
| TOTAL DIRECT EXPENSES: | 17,800 | 650 | 5,607 | 12,193 | 31% | 6,260 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.05 FTE) | 106,460 | 8,978 | 71,415 | 35,044 | 67% | (442) |
| BENEFITS EXPENSE | 34,056 | 2,846 | 22,276 | 11,780 | 65% | 428 |
| OTHER INDIRECT EXPENSE | 26,766 | 1,735 | 16,784 | 9,982 | 63% | 1,060 |
| TOTAL INDIRECT EXPENSES: | 167,282 | 13,560 | 110,475 | 56,807 | 66% | 1,046 |
| TOTAL ALL EXPENSES: | 185,082 | 14,209 | 116,082 | 69,000 | 63% | 7,306 |
| NET INCOME (LOSS): | (185,082) | (14,209) | (116,082) | (69,000) | 63% | 7,306 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

HUMAN RESOURCES

REVENUE:

| TOTAL REVENUE: | <u> </u> | · | <u> </u> | <u> </u> | | - |
|------------------------------|-----------|----------|-----------|-----------|-----|-----------|
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 300 | 64 | 97 | 203 | 32% | 103 |
| STAFF MEMBERSHIP DUES | 1,000 | - | 528 | 472 | 53% | 139 |
| SUBSCRIPTIONS | 2,000 | - | 993 | 1,007 | 50% | 340 |
| STAFF TRAINING- GENERAL | 36,800 | 50 | 926 | 35,874 | 3% | 23,607 |
| RECRUITING AND ADVERTISING | 8,000 | 120 | 2,290 | 5,710 | 29% | 3,044 |
| PAYROLL PROCESSING | 50,000 | 3,360 | 35,260 | 14,740 | 71% | (1,927) |
| SALARY SURVEYS | 1,000 | - | - | 1,000 | 0% | 667 |
| CONSULTING SERVICES | 10,000 | - | - | 10,000 | 0% | 6,667 |
| STAFF CONFERENCE & TRAINING | 2,200 | - | 171 | 2,029 | 8% | 1,295 |
| TRANSFER TO INDIRECT EXPENSE | (111,300) | (3,593) | (40,266) | (71,034) | 36% | (33,934) |
| TOTAL DIRECT EXPENSES: | - | <u> </u> | | | | - |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.00 FTE) ** | 595,894 | 41,077 | 373,174 | 222,720 | 63% | 24,089 |
| ALLOWANCE FOR OPEN POSITIONS | (200,000) | - | - | (200,000) | 0% | (133,333) |
| BENEFITS EXPENSE | 115,845 | 11,509 | 94,524 | 21,320 | 82% | (17,295) |
| OTHER INDIRECT EXPENSE | 101,967 | 6,621 | 64,064 | 37,903 | 63% | 3,914 |
| TOTAL INDIRECT EXPENSES: | 613,706 | 59,207 | 531,762 | 81,944 | 87% | (122,625) |
| TOTAL ALL EXPENSES: | 613,706 | 59,207 | 531,762 | 81,944 | 87% | (122,625) |
| NET INCOME (LOSS): | (613,706) | (59,207) | (531,762) | (81,944) | 87% | (122,625) |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

LAW CLERK PROGRAM

| REVENUE: | | | | | | |
|------------------------------------|---------|----------|---------|-----------|-------|---------|
| LAW CLERK FEES | 234,000 | - | 238,826 | (4,826) | 102% | 82,826 |
| LAW CLERK APPLICATION FEES | 3,200 | 500 | 3,600 | (400) | 113% | 1,467 |
| TOTAL REVENUE: | 237,200 | 500 | 242,426 | (5,226) | 102% | 84,293 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| SUBSCRIPTIONS | 250 | - | - | 250 | 0% | 167 |
| DEPRECIATION | 12,000 | - | - | 12,000 | 0% | 8,000 |
| CHARACTER & FITNESS INVESTIGATIONS | 100 | - | - | 100 | 0% | 67 |
| LAW CLERK BOARD EXPENSE | 8,000 | - | 2,727 | 5,273 | 34% | 2,606 |
| SOFTWARE HOSTING | 681 | 61 | 449 | 232 | 66% | 5 |
| LAW CLERK OUTREACH | 30,000 | - | - | 30,000 | 0% | 20,000 |
| TOTAL DIRECT EXPENSES: | 51,031 | 61 | 3,176 | 47,855 | 6% | 30,845 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.23 FTE) | 113,225 | 9,687 | 75,874 | 37,351 | 67% | (391) |
| BENEFITS EXPENSE | 38,208 | 3,185 | 24,420 | 13,788 | 64% | 1,052 |
| OTHER INDIRECT EXPENSE | 31,355 | 2,028 | 19,621 | 11,734 | 63% | 1,282 |
| TOTAL INDIRECT EXPENSES: | 182,789 | 14,900 | 119,916 | 62,873 | 66% | 1,943 |
| TOTAL ALL EXPENSES: | 233,820 | 14,961 | 123,091 | 110,728 | 53% | 32,788 |
| NET INCOME (LOSS): | 3,380 | (14,461) | 119,335 | (115,954) | 3530% | 117,081 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

LEGISLATIVE

REVENUE:

| TOTAL REVENUE: | <u> </u> | - | <u> </u> | - | | - |
|------------------------------|-----------|----------|-----------|----------|------|---------|
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 2,500 | - | 565 | 1,935 | 23% | 1,102 |
| STAFF MEMBERSHIP DUES | 200 | - | - | 200 | 0% | 133 |
| JUD RECOMMEND COMMITTEE | 2,250 | - | 1,334 | 916 | 59% | 166 |
| SUBSCRIPTIONS | 2,000 | - | 1,986 | 14 | 99% | (653) |
| TELEPHONE | 575 | 48 | 384 | 191 | 67% | (1) |
| CONTRACT LOBBYIST | 15,000 | 3,000 | 15,000 | - | 100% | (5,000) |
| LEGISLATIVE REVIEW COMMITTEE | 1,250 | - | 130 | 1,120 | 10% | 703 |
| BOG LEGISLATIVE COMMITTEE | 300 | - | - | 300 | 0% | 200 |
| STAFF CONFERENCE & TRAINING | 2,200 | - | 2,101 | 99 | 95% | (634) |
| TOTAL DIRECT EXPENSES: | 26,275 | 3,048 | 21,499 | 4,776 | 82% | (3,983) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.70 FTE) | 160,438 | 13,473 | 107,712 | 52,726 | 67% | (753) |
| BENEFITS EXPENSE | 53,043 | 4,423 | 34,689 | 18,354 | 65% | 673 |
| OTHER INDIRECT EXPENSE | 43,336 | 2,810 | 27,186 | 16,150 | 63% | 1,705 |
| TOTAL INDIRECT EXPENSES: | 256,817 | 20,706 | 169,586 | 87,230 | 66% | 1,625 |
| TOTAL ALL EXPENSES: | 283,092 | 23,754 | 191,086 | 92,006 | 67% | (2,358) |
| NET INCOME (LOSS): | (283,092) | (23,754) | (191,086) | (92,006) | 67% | (2,358) |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| LICENSING & MEMBERSHIP RECORDS | | | | | | |
| REVENUE: | | | | | | |
| STATUS CERTIFICATE FEES | 27,000 | 2,775 | 21,775 | 5,225 | 81% | 3,775 |
| INVESTIGATION FEES | 25,000 | 2,400 | 18,200 | 6,800 | 73% | 1,533 |
| PRO HAC VICE ** | 425,000 | 57,728 | 302,873 | 122,127 | 71% | 19,540 |
| MEMBER CONTACT INFORMATION | 5,000 | 325 | 3,498 | 1,502 | 70% | 165 |
| PHOTO BAR CARD SALES | 200 | 24 | 432 | (232) | 216% | 299 |
| TOTAL REVENUE: | 482,200 | 63,252 | 346,778 | 135,422 | 72% | 25,312 |
| DIRECT EXPENSES: | | | | | | |
| POSTAGE | 4,000 | 2,064 | 3,725 | 275 | 93% | (1,058) |
| CONSULTING SERVICES | 6,000 | 6,000 | 6,000 | | 100% | (2,000) |
| SOFTWARE HOSTING | 18,380 | 1,657 | 12,055 | 6,325 | 66% | 198 |
| TOTAL DIRECT EXPENSES: | 28,380 | 9,721 | 21,780 | 6,600 | 77% | (2,860) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.83 FTE) | 515,705 | 41,043 | 343,811 | 171,894 | 67% | (7) |
| BENEFITS EXPENSE | 158,553 | 12,983 | 103,512 | 55,041 | 65% | 2,190 |
| OTHER INDIRECT EXPENSE | 123,125 | 7,990 | 77,302 | 45,823 | 63% | 4,782 |
| TOTAL INDIRECT EXPENSES: | 797,383 | 62,016 | 524,625 | 272,758 | 66% | 6,964 |
| TOTAL ALL EXPENSES: | 825,763 | 71,737 | 546,405 | 279,358 | 66% | 4,104 |
| NET INCOME (LOSS): | (343,563) | (8,485) | (199,627) | (143,936) | 58% | 29,415 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| LIMITED LICENSE LEGAL TECHNICIAN PROGRAM | | | | | | |
| REVENUE: | | | | | | |
| SEMINAR REGISTRATIONS | 7,000 | - | 5,600 | 1,400 | 80% | 933 |
| LLLT LICENSE FEES | 17,731 | 1,403 | 10,702 | 7,029 | 60% | (1,119) |
| LLLT LATE LICENSE FEES | - | 30 | 365 | (365) | | 365 |
| MCLE LATE FEES | 300 | 150 | 150 | 150 | 50% | (50) |
| TOTAL REVENUE: | 25,031 | 1,583 | 16,817 | 8,214 | 67% | 130 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| LLLT BOARD | 11,500 | 1,171 | 2,563 | 8,937 | 22% | 5,104 |
| LLLT EDUCATION | 1,000 | - | 35 | 965 | 4% | 632 |
| TOTAL DIRECT EXPENSES: | 12,500 | 1,171 | 2,598 | 9,902 | 21% | 5,735 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.48 FTE) | 55,689 | 3,855 | 39,342 | 16,347 | 71% | (2,216) |
| BENEFITS EXPENSE | 17,525 | 1,266 | 12,234 | 5,292 | 70% | (550) |
| OTHER INDIRECT EXPENSE | 14,536 | 806 | 9,903 | 4,634 | 68% | (212) |
| TOTAL INDIRECT EXPENSES: | 87,751 | 5,928 | 61,479 | 26,273 | 70% | (2,978) |
| TOTAL ALL EXPENSES: | 100,251 | 7,099 | 64,077 | 36,175 | 64% | 2,757 |
| NET INCOME (LOSS): | (75,220) | (5,516) | (47,260) | (27,960) | 63% | 2,887 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOF | RABLE/(UNFAVORABLE) |

LIMITED PRACTICE OFFICERS

| REVENUE: | | | | | | |
|---------------------------|---------|--------|---------|---------|------|---------|
| INVESTIGATION FEES | 300 | 200 | 600 | (300) | 200% | 400 |
| MCLE LATE FEES | 4,000 | - | 1,800 | 2,200 | 45% | (867) |
| LPO EXAMINATION FEES | 23,000 | 800 | 14,700 | 8,300 | 64% | (633) |
| LPO LICENSE FEES | 160,000 | 14,014 | 104,206 | 55,794 | 65% | (2,461) |
| LPO LATE LICENSE FEES | 2,000 | 90 | 3,750 | (1,750) | 188% | 2,417 |
| TOTAL REVENUE: | 189,300 | 15,104 | 125,056 | 64,244 | 66% | (1,144) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| FACILITY, PARKING, FOOD | 9,500 | - | 4,612 | 4,888 | 49% | 1,721 |
| EXAM WRITING | 19,000 | 4,200 | 8,400 | 10,600 | 44% | 4,267 |
| LPO BOARD | 4,000 | - | 356 | 3,644 | 9% | 2,310 |
| LPO OUTREACH | 1,000 | - | - | 1,000 | 0% | 667 |
| PRINTING & COPYING | 200 | - | 34 | 166 | 17% | 99 |
| SUPPLIES | 200 | - | - | 200 | 0% | 133 |
| SOFTWARE HOSTING | 3,404 | 307 | 2,233 | 1,171 | 66% | 36 |
| TOTAL DIRECT EXPENSES: | 37,304 | 4,507 | 15,636 | 21,668 | 42% | 9,233 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.68 FTE) | 66,043 | 5,480 | 44,066 | 21,977 | 67% | (37) |
| BENEFITS EXPENSE | 21,528 | 1,785 | 13,606 | 7,921 | 63% | 746 |
| OTHER INDIRECT EXPENSE | 17,590 | 1,124 | 11,049 | 6,541 | 63% | 677 |
| TOTAL INDIRECT EXPENSES: | 105,161 | 8,389 | 68,722 | 36,439 | 65% | 1,385 |
| TOTAL ALL EXPENSES: | 142,465 | 12,896 | 84,358 | 58,107 | 59% | 10,619 |
| NET INCOME (LOSS): | 46,835 | 2,208 | 40,698 | 6,138 | 87% | 9,474 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

MANDATORY CONTINUING LEGAL EDUCATION

REVENUE: ACTIVITY APPLICATION FEE 600,000 54,800 487,300 112,700 81% 87,300 ACTIVITY APPLICATION LATE FEE 220,000 192,750 27,250 88% 20,150 46,083 MCLE LATE FEES 225,000 26,550 252,200 (27,200) 112% 102,200 ANNUAL ACCREDITED SPONSOR FEES 39,000 102% 39,750 (750) 13,750 ATTENDANCE LATE FEES 120,000 7,350 69,400 50,600 58%(10,600) 104% COMITY CERTIFICATES 29,800 300 30,975 (1,175) 11,108 TOTAL REVENUE: 109,150 1,072,375 161,425 87% 249,842 1,233,800 DIRECT EXPENSES: DEPRECIATION 142,183 12,012 68% 96,096 46,087 (1,307) STAFF MEMBERSHIP DUES 500 500 100% (167) MCLE BOARD 4,000 1,806 2,194 45% 860 -STAFF TRAVEL/PARKING 50 -50 0% 33 -4,600 STAFF CONFERENCE & TRAINING 0% 4,600 3,067 --TOTAL DIRECT EXPENSES: 151,333 12,012 52,931 65% 98,402 2,486 **INDIRECT EXPENSES:** SALARY EXPENSE (4.76 FTE) 28,847 280,754 70% 400,391 119,637 (13,826) BENEFITS EXPENSE 136,403 10,861 89,770 46,633 66% 1,165 OTHER INDIRECT EXPENSE 121,596 7,892 76,532 45,065 63% 4,533 TOTAL INDIRECT EXPENSES: 658,390 47,600 447,055 211,335 68% (8,129) TOTAL ALL EXPENSES: 809,723 59,612 545,458 264,265 67% (5,642) 49,538 526,917 124% NET INCOME (LOSS): 424,077 (102,840) 244,199

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|--------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOR | ABLE/(UNFAVORABLE) |

| MEMBER SERVICES & ENGAGEMENT TEAM (LLB-MINI-MSE-NME) REVENUE: | | | | | | |
|--|-----------|----------|-----------|-----------|------|----------|
| ROYALTIES | 10,800 | 1,200 | 11,150 | (350) | 103% | 3,950 |
| NMP PRODUCT SALES | 150,000 | 3,967 | 110,368 | 39,632 | 74% | 10,368 |
| DIGITAL VIDEO SALES | 25,000 | 441 | 23,128 | 1,872 | 93% | 6,461 |
| SPONSORSHIPS | 11,500 | 2,000 | 11,000 | 500 | 96% | 3,333 |
| SEMINAR REGISTRATIONS | 16,000 | 2,000 | 19,062 | (3,062) | 119% | 8,395 |
| TRIAL ADVOCACY PROGRAM | 15,000 | - | - | 15,000 | 0% | (10,000) |
| TOTAL REVENUE: | 228,300 | 7,608 | 174,708 | 53,592 | 77% | 22,508 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 3,500 | - | 82 | 3,418 | 2% | 2,251 |
| STAFF CONFERENCE & TRAINING | 2,200 | 808 | 1,058 | 1,142 | 48% | 409 |
| SMALL TOWN AND RURAL COMMITTEE | 7,500 | - | - | 7,500 | 0% | 5,000 |
| PRINTING & COPYING | 1,600 | - | 1,442 | 158 | 90% | (375) |
| DISABILITY ACCOMMODATIONS | 2,000 | - | - | 2,000 | 0% | 1,333 |
| HONORARIUM | 1,500 | - | - | 1,500 | 0% | 1,000 |
| SUBSCRIPTIONS | 350 | 350 | 350 | - | 100% | (117) |
| YLL SECTION PROGRAM | 1,300 | 65 | 585 | 715 | 45% | 282 |
| SMALL TOWN AND RURAL COMMITTEE OUTREACH | | | | | | |
| AND ACTIVITIES | 65,000 | 50,000 | 45,000 | 20,000 | 69% | (1,667) |
| ON24 OVERAGE CHARGE | 4,500 | - | 4,414 | 86 | 98% | (1,414) |
| MEMBER ENGAGEMENT COUNCIL | 500 | - | - | 500 | 0% | 333 |
| WYLC CLE COMPS | 1,000 | - | - | 1,000 | 0% | 667 |
| WYLC OUTREACH EVENTS | 5,000 | - | 3,519 | 1,481 | 70% | (186) |
| SPEAKERS & PROGRAM DEVELOP | 100 | - | - | 100 | 0% | 67 |
| WYL COMMITTEE | 15,000 | - | 778 | 14,222 | 5% | 9,222 |
| TRIAL ADVOCACY EXPENSES | 2,025 | - | - | 2,025 | 0% | 1,350 |
| LAW LIBRARY DESKBOOK ACCESS | 10,000 | - | 9,311 | 689 | 93% | (2,644) |
| LAW SCHOOL OUTREACH | 500 | - | - | 500 | 0% | 333 |
| RECEPTION/FORUM EXPENSE | 1,000 | - | 200 | 800 | 20% | 467 |
| INSURANCE REBATE | (3,375) | - | - | (3,375) | 0% | (2,250) |
| STAFF MEMBERSHIP DUES | 450 | 195 | 390 | 60 | 87% | (90) |
| LENDING LIBRARY | 4,000 | 11 | 209 | 3,791 | 5% | 2,458 |
| NMP SPEAKERS & PROGRAM DEVELOPMENT | 575 | - | - | 575 | 0% | 383 |
| TOTAL DIRECT EXPENSES: | 126,225 | 51,429 | 67,339 | 58,886 | 53% | 16,811 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.64 FTE) | 333,094 | 27,114 | 207,925 | 125,169 | 62% | 14,138 |
| BENEFITS EXPENSE | 126,899 | 10,394 | 79,997 | 46,902 | 63% | 4,602 |
| OTHER INDIRECT EXPENSE | 118,282 | 7,672 | 74,229 | 44,053 | 63% | 4,626 |
| INSURANCE REBATE | (19,016) | - | | (19,016) | 0% | (12,677) |
| TOTAL INDIRECT EXPENSES: | 559,258 | 45,179 | 362,150 | 197,108 | 65% | 10,688 |
| TOTAL ALL EXPENSES: | 685,483 | 96,609 | 429,489 | 255,994 | 63% | 27,499 |
| NET INCOME (LOSS): | (457,183) | (89,001) | (254,782) | (202,401) | 56% | 50,007 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVO | RABLE/(UNFAVORABLE) |

OFFICE OF THE EXECUTIVE

DIRECTOR

| REVENUE: | | | | | | |
|---------------------------------|-------------|----------|-----------|-----------|------|----------|
| | | | | | | |
| TOTAL REVENUE: | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| LEADERSHIP TRAINING ** | 14,600 | 5,122 | 5,122 | 9,478 | 35% | 4,612 |
| WASHINGTON LEADERSHIP INSTITUTE | 100,000 | - | 100,000 | - | 100% | (33,333) |
| ED TRAVEL & OUTREACH | 6,000 | 1,380 | 2,129 | 3,871 | 35% | 1,871 |
| STAFF TRAVEL/PARKING | 2,000 | 198 | 1,507 | 493 | 75% | (174) |
| STAFF CONFERENCE & TRAINING ** | 14,200 | 914 | 10,846 | 3,354 | 76% | (1,380) |
| STAFF MEMBERSHIP DUES | 2,175 | 175 | 1,120 | 1,055 | 51% | 330 |
| | | | | | | |
| TOTAL DIRECT EXPENSES: | 138,975 | 7,789 | 120,724 | 18,251 | 87% | (28,074) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.23 FTE) ** | 621,554 | 51,706 | 406,627 | 214,927 | 65% | 7,742 |
| BENEFITS EXPENSE ** | 161,527 | 14,194 | 110,270 | 51,257 | 68% | (2,586) |
| OTHER INDIRECT EXPENSE ** | 107,319 | 7,012 | 67,735 | 39,583 | 63% | 3,810 |
| TOTAL INDIRECT EXPENSES: | 890,399 | 72,911 | 584,632 | 305,767 | 66% | 8,967 |
| TOTAL INDIRECT EATENSES. | 070,577 | /2,911 | 304,032 | 505,707 | 0070 | 0,907 |
| TOTAL ALL EXPENSES: | 1,029,374 | 80,700 | 705,357 | 324,017 | 69% | (19,107) |
| NET INCOME (LOSS): | (1,029,374) | (80,700) | (705,357) | (324,017) | 69% | (19,107) |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| OFFICE OF GENERAL COUNSEL | | | | | | |
| REVENUE: | | | | | | |
| RECORDS REQUEST FEES | | | 270 | (270) | | 270 |
| RECORDS REQUEST FEES | - | - | 270 | (270) | | 270 |
| TOTAL REVENUE: | | - | 270 | (270) | | 270 |
| DIRECT EXPENSES: | | | | | | |
| STAFF TRAVEL/PARKING | 3,500 | 318 | 2,226 | 1,274 | 64% | 107 |
| STAFF MEMBERSHIP DUES | 2,090 | 200 | 1,825 | 265 | 87% | (432) |
| COURT RULES COMMITTEE | 1,000 | | - | 1,000 | 0% | 667 |
| COURT REPORTERS | - | - | (179) | 179 | | 179 |
| CUSTODIANSHIPS | 5,000 | 150 | 201 | 4,799 | 4% | 3,132 |
| WILLS | 2,000 | - | - | 2,000 | 0% | 1,333 |
| LITIGATION EXPENSES | 1,000 | 13 | 148 | 852 | 15% | 518 |
| DISABILITY ACCOMMODATIONS | 6,000 | 423 | 667 | 5,333 | 11% | 3,333 |
| STAFF CONFERENCE & TRAINING | 6,215 | 363 | 363 | 5,852 | 6% | 3,780 |
| SUPPLIES | - | - | 104 | (104) | | (104) |
| TOTAL DIRECT EXPENSES: | 26,805 | 1,467 | 5,355 | 21,450 | 20% | 12,515 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (6.47 FTE) ** | 682,130 | 54,428 | 445,570 | 236,560 | 65% | 9,183 |
| BENEFITS EXPENSE | 210,435 | 17,466 | 134,655 | 75,780 | 64% | 5,635 |
| OTHER INDIRECT EXPENSE | 157,903 | 10,726 | 97,124 | 60,779 | 62% | 8,145 |
| TOTAL INDIRECT EXPENSES: | 1,050,467 | 82,620 | 677,348 | 373,119 | 64% | 22,963 |
| TOTAL ALL EXPENSES: | 1,077,272 | 84,087 | 682,704 | 394,569 | 63% | 35,478 |
| NET INCOME (LOSS): | (1,077,272) | (84,087) | (682,434) | (394,839) | 63% | 35,748 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOF | RABLE/(UNFAVORABLE) |

OFFICE OF GENERAL COUNSEL -DISCIPLINARY BOARD

| REVENUE: | | | | | | |
|------------------------------|-----------|----------|-----------|-----------|-----|---------|
| TOTAL REVENUE: | <u> </u> | | <u> </u> | <u> </u> | | |
| DIRECT EXPENSE: | | | | | | |
| | | | | | | |
| STAFF MEMBERSHIP DUES | 100 | - | - | 100 | 0% | 67 |
| DISCIPLINARY BOARD EXPENSES | 5,000 | 526 | 868 | 4,132 | 17% | 2,465 |
| CHIEF HEARING OFFICER | 40,000 | 3,333 | 26,664 | 13,336 | 67% | 3 |
| COURT REPORTERS | 25,000 | 475 | 17,271 | 7,729 | 69% | (605) |
| HEARING OFFICER EXPENSES | 4,000 | - | 79 | 3,921 | 2% | 2,588 |
| HEARING OFFICER TRAINING | 1,000 | - | - | 1,000 | 0% | 667 |
| APPOINTED COUNSEL | 50,400 | 4,200 | 33,600 | 16,800 | 67% | - |
| DISCIPLINARY SELECTION PANEL | 1,000 | - | - | 1,000 | 0% | 667 |
| STAFF CONFERENCE & TRAINING | 2,000 | - | - | 2,000 | 0% | 1,333 |
| TOTAL DIRECT EXPENSES: | 128,500 | 8,534 | 78,482 | 50,018 | 61% | 7,184 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.30 FTE) | 125,704 | 10,447 | 86,136 | 39,568 | 69% | (2,333) |
| BENEFITS EXPENSE | 41,128 | 3,408 | 27,198 | 13,930 | 66% | 221 |
| OTHER INDIRECT EXPENSE | 33,139 | 2,150 | 20,803 | 12,336 | 63% | 1,290 |
| TOTAL INDIRECT EXPENSES: | 199,971 | 16,004 | 134,137 | 65,834 | 67% | (823) |
| TOTAL ALL EXPENSES: | 328,471 | 24,538 | 212,619 | 115,852 | 65% | 6,362 |
| NET INCOME (LOSS): | (328,471) | (24,538) | (212,619) | (115,852) | 65% | 6,362 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOR | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|---|
| PRACTICE OF LAW BOARD | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | | - | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| PRACTICE OF LAW BOARD | 16,000 | 126 | 523 | 15,477 | 3% | 10,143 |
| TOTAL DIRECT EXPENSES: | 16,000 | 126 | 523 | 15,477 | 3% | 10,143 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.35 FTE) | 44,050 | 3,421 | 29,310 | 14,740 | 67% | 57 |
| BENEFITS EXPENSE | 15,037 | 1,023 | 9,876 | 5,161 | 66% | 149 |
| OTHER INDIRECT EXPENSE | 11,478 | 586 | 7,950 | 3,528 | 69% | (298) |
| TOTAL INDIRECT EXPENSES: | 70,566 | 5,030 | 47,136 | 23,429 | 67% | (93) |
| TOTAL ALL EXPENSES: | 86,566 | 5,156 | 47,660 | 38,906 | 55% | 10,051 |
| NET INCOME (LOSS): | (86,566) | (5,156) | (47,660) | (38,906) | 55% | 10,051 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE F VARIANCE RABLE/(UNFAVORABLE) |
|-------------------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| PUBLIC SERVICE PROGRAMS | | | | | | |
| REVENUE: | | | | | | |
| DONATIONS & GRANTS | 135,280 | - | 134,832 | 448 | 100% | 44,645 |
| TOTAL REVENUE: | 135,280 | - | 134,832 | 448 | 100% | 44,645 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| DONATIONS/SPONSORSHIPS/GRANTS | 300,000 | 79,185 | 238,011 | 61,989 | 79% | (38,011) |
| STAFF TRAVEL/PARKING | 2,000 | 17 | 142 | 1,858 | 7% | 1,191 |
| PRO BONO & PUBLIC SERVICE COMMITTEE | 2,500 | 323 | 323 | 2,177 | 13% | 1,344 |
| STAFF CONFERENCE & TRAINING | 2,200 | 775 | 775 | 1,425 | 35% | 692 |
| PRO BONO OUTREACH | 4,000 | - | 1,087 | 2,913 | 27% | 1,580 |
| TOTAL DIRECT EXPENSES: | 310,700 | 80,300 | 240,338 | 70,362 | 77% | (33,204) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.62 FTE) | 136,915 | 11,572 | 90,900 | 46,015 | 66% | 377 |
| BENEFITS EXPENSE | 47,862 | 4,008 | 31,079 | 16,783 | 65% | 829 |
| OTHER INDIRECT EXPENSE | 41,297 | 2,688 | 26,004 | 15,293 | 63% | 1,527 |
| TOTAL INDIRECT EXPENSES: | 226,074 | 18,268 | 147,983 | 78,091 | 65% | 2,733 |
| TOTAL ALL EXPENSES: | 536,774 | 98,567 | 388,321 | 148,453 | 72% | (30,471) |
| NET INCOME (LOSS): | (401,494) | (98,567) | (253,489) | (148,005) | 63% | 14,174 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVO | RABLE/(UNFAVORABLE) |

PUBLICATION & DESIGN SERVICES

| REVENUE: | | | | | | |
|---------------------------|-----------|----------|----------|----------|-----|---------|
| TOTAL REVENUE: | <u> </u> | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| SUBSCRIPTIONS | 200 | - | 88 | 112 | 44% | 45 |
| IMAGE LIBRARY | 4,800 | - | 4,756 | 44 | 99% | (1,556) |
| TOTAL DIRECT EXPENSES: | 5,000 | - | 4,844 | 156 | 97% | (1,511) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.89 FTE) | 76,345 | 6,729 | 54,682 | 21,663 | 72% | (3,786) |
| BENEFITS EXPENSE | 26,506 | 2,262 | 17,812 | 8,694 | 67% | (141) |
| OTHER INDIRECT EXPENSE | 22,688 | 1,466 | 14,184 | 8,504 | 63% | 941 |
| TOTAL INDIRECT EXPENSES: | 125,539 | 10,457 | 86,678 | 38,861 | 69% | (2,985) |
| TOTAL ALL EXPENSES: | 130,539 | 10,457 | 91,522 | 39,016 | 70% | (4,496) |
| NET INCOME (LOSS): | (130,539) | (10,457) | (91,522) | (39,016) | 70% | (4,496) |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOF | RABLE/(UNFAVORABLE) |

REGULATORY SERVICES FTE

| REVENUE: | | | | | | |
|-----------------------------|-----------|----------|-----------|-----------|------|---------|
| | | | | | | |
| TOTAL REVENUE: | | - | - | · | | - |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | · | | | | |
| STAFF MEMBERSHIP DUES | 490 | - | 490 | - | 100% | (163) |
| STAFF CONFERENCE & TRAINING | 8,400 | 332 | 932 | 7,468 | 11% | 4,668 |
| STAFF TRAVEL/PARKING | 600 | 36 | 265 | 335 | 44% | 135 |
| TOTAL DIRECT EXPENSES: | 9,490 | 369 | 1,688 | 7,802 | 18% | 4,802 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.20 FTE) | 299,450 | 24,916 | 201,240 | 98,210 | 67% | (1,607) |
| BENEFITS EXPENSE | 84,363 | 7,039 | 55,789 | 28,574 | 66% | 453 |
| OTHER INDIRECT EXPENSE | 56,721 | 3,641 | 35,924 | 20,797 | 63% | 1,890 |
| TOTAL INDIRECT EXPENSES: | 440,534 | 35,596 | 292,953 | 147,581 | 66% | 736 |
| TOTAL ALL EXPENSES: | 450,024 | 35,964 | 294,641 | 155,383 | 65% | 5,538 |
| NET INCOME (LOSS): | (450,024) | (35,964) | (294,641) | (155,383) | 65% | 5,375 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| FISCAL 2025 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|---------------|---------------------|
| REFORECAST | MONTH | DATE | BALANCE | OF REFORECAST | VARIANCE |
| | | | | FAVOF | RABLE/(UNFAVORABLE) |

REGULATORY REFORM

| REVENUE: | | | | | | |
|---------------------------|-----------|----------|-----------|-----------|-----|---------|
| TOTAL REVENUE: | | | | <u> </u> | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| CONSULTING SERVICES | 72,500 | - | 10,311 | 62,189 | 14% | 38,022 |
| OUTREACH EXPENSES | 10,000 | - | - | 10,000 | 0% | 6,667 |
| MEETING EXPENSE | - | - | 2,098 | (2,098) | | (2,098) |
| TOTAL DIRECT EXPENSES: | 82,500 | | 12,409 | 70,091 | 15% | - |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.80 FTE) | 157,764 | 16,880 | 87,449 | 70,315 | 55% | 17,727 |
| BENEFITS EXPENSE | 46,175 | 5,139 | 24,260 | 21,914 | 53% | 6,523 |
| OTHER INDIRECT EXPENSE | 32,466 | 2,981 | 15,301 | 17,165 | 47% | 6,343 |
| TOTAL INDIRECT EXPENSES: | 236,405 | 25,000 | 127,011 | 109,394 | 54% | 30,593 |
| TOTAL ALL EXPENSES: | 318,905 | 25,000 | 139,420 | 179,485 | 44% | 30,593 |
| NET INCOME (LOSS): | (318,905) | (25,000) | (139,420) | (179,485) | 44% | 73,183 |

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVOF | YEAR TO DATE TVARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|---------------------------|------------------|-----------------|----------------------|----------------------------------|--|
| SERVICE CENTER revenue: | | | | | | |
| TOTAL REVENUE: | | | | - | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 2,376 | 198 | 1,507 | 869 | 63% | 77 |
| STAFF CONFERENCE & TRAINING | 677 | - | - | 677 | 0% | 451 |
| TOTAL DIRECT EXPENSES: | 3,053 | 198 | 1,507 | 1,546 | 49% | 528 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (5.78 FTE) | 427,125 | 38,893 | 288,610 | 138,515 | 68% | (3,860) |
| BENEFITS EXPENSE | 160,271 | 13,864 | 104,583 | 55,688 | 65% | 2,265 |
| OTHER INDIRECT EXPENSE | 147,342 | 9,578 | 92,843 | 54,500 | 63% | 5,385 |
| TOTAL INDIRECT EXPENSES: | 734,738 | 62,335 | 486,036 | 248,703 | 66% | 3,790 |
| TOTAL ALL EXPENSES: | 737,791 | 62,533 | 487,543 | 250,249 | 66% | 4,318 |
| NET INCOME (LOSS): | (737,791) | (62,533) | (487,543) | (250,249) | 66% | 4,318 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | OF REFORECAST | YEAR TO DATE VARIANCE ABLE/(UNFAVORABLE) |
|------------------------------|---------------------------|------------------|-----------------|----------------------|---------------|--|
| SECTIONS ADMINISTRATION | | | | | | |
| REVENUE: | | | | | | |
| REIMBURSEMENTS FROM SECTIONS | 275,000 | 1,697 | 363,118 | (88,118) | 132% | 179,785 |
| TOTAL REVENUE: | 275,000 | 1,697 | 363,118 | (88,118) | 132% | 179,785 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 1,500 | - | 60 | 1,440 | 4% | 940 |
| SECTION/COMMITTEE CHAIR MTGS | 700 | - | 89 | 611 | 13% | 377 |
| STAFF MEMBERSHIP DUES | 200 | - | 60 | 140 | 30% | 73 |
| TOTAL DIRECT EXPENSES: | 2,400 | | 209 | 2,191 | 9% | 1,391 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.53 FTE) | 169,092 | 14,101 | 108,609 | 60,482 | 64% | 4,118 |
| BENEFITS EXPENSE | 67,073 | 5,582 | 43,010 | 24,062 | 64% | 1,705 |
| OTHER INDIRECT EXPENSE | 64,494 | 4,227 | 40,860 | 23,634 | 63% | 2,136 |
| TOTAL INDIRECT EXPENSES: | 300,658 | 23,910 | 192,480 | 108,179 | 64% | 7,959 |
| TOTAL ALL EXPENSES: | 303,058 | 23,910 | 192,689 | 110,369 | 64% | 9,350 |
| NET INCOME (LOSS): | (28,058) | (22,213) | 170,429 | (198,488) | -607% | 189,135 |

•

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| SECTIONS OPERATIONS | | | | | | |
| REVENUE: | | | | | | |
| SECTION DUES | 438,280 | 2,900 | 569,086 | (130,806) | 130% | 276,899 |
| SEMINAR PROFIT SHARE | 159,700 | - | - | 159,700 | 0% | (106,467) |
| INTEREST INCOME | 2,050 | - | - | 2,050 | 0% | (1,367) |
| PUBLICATIONS REVENUE | 1,250 | - | 2,279 | (1,029) | 182% | 1,446 |
| OTHER | 44,203 | 2,135 | 24,265 | 19,938 | 55% | (5,204) |
| TOTAL REVENUE: | 645,483 | 5,035 | 595,631 | 49,853 | 92% | 165,308 |
| DIRECT EXPENSES: | | | | | | |
| DIRECT EXPENSES OF SECTION ACTIVITIES | 759,773 | 52,841 | 220,596 | 539,176 | 29% | 285,919 |
| REIMBURSEMENT TO WSBA FOR INDIRECT EXPENSES | 280,433 | 1,697 | 363,118 | (82,686) | 129% | (176,163) |
| TOTAL DIRECT EXPENSES: | 1,040,206 | 54,539 | 583,715 | 456,491 | 56% | 109,756 |
| NET INCOME (LOSS): | (394,722) | (49,504) | 11,916 | (406,638) | -3% | 275,064 |

Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|---------------------------|------------------|-----------------|----------------------|---------------------------------|---|
| TECHNOLOGY | | | | | | |
| REVENUE: | | | | | | |
| | | | | | | |
| TOTAL REVENUE: | | | | | - <u> </u> | <u> </u> |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | 140.000 | 6.844 | 101.056 | 20.544 | 500/ | (7.000) |
| CONSULTING SERVICES STAFF TRAVEL/PARKING | 140,000 1,000 | 6,766 216 | 101,256 771 | 38,744 229 | 72% 77% | (7,923) (104) |
| STAFF MEMBERSHIP DUES | 300 | 210 | //1 | 300 | 0% | 200 |
| TELEPHONE | 90,000 | 6.739 | 56,739 | 33,261 | 63% | 3,261 |
| COMPUTER HARDWARE | 66,200 | 1,580 | 60,179 | 6,021 | 91% | (16,046) |
| COMPUTER SOFTWARE | 530,000 | 42,772 | 295,950 | 234,050 | 56% | 57,383 |
| HARDWARE SERVICE & WARRANTIES | 50,000 | 12,450 | 34,392 | 15,608 | 69% | (1,058) |
| SOFTWARE MAINTENANCE & LICENSING | 400,000 | (11,723) | 340,918 | 59,082 | 85% | (74,252) |
| THIRD PARTY SERVICES | 65,000 | 246 | 48,763 | 16,237 | 75% | (5,430) |
| CLOUD INFRASTRUCTURE | 130,000 | 7,440 | 39,237 | 90,763 | 30% | 47,429 |
| STAFF CONFERENCE & TRAINING | 6,000 | - | 1,091 | 4,909 | 18% | 2,909 |
| TRANSFER TO INDIRECT EXPENSES | (1,478,500) | (66,485) | (979,297) | (499,203) | 66% | (6,370) |
| TOTAL DIRECT EXPENSES: | - | | - | - | | (0) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (12.00 FTE) ** | 1,422,045 | 114,667 | 935,789 | 486,257 | 66% | 12,242 |
| BENEFITS EXPENSE ** | 421,171 | 32,282 | 256,527 | 164,645 | 61% | 24,254 |
| CAPITAL LABOR & OVERHEAD | (75,000) | (9,668) | (93,204) | 18,204 | 124% | (43,204) |
| OTHER INDIRECT EXPENSE | 305,901 | 19,913 | 192,664 | 113,237 | 63% | 11,270 |
| TOTAL INDIRECT EXPENSES: | 2,074,118 | 157,194 | 1,291,775 | 782,343 | 62% | 4,562 |
| TOTAL ALL EXPENSES: | 2,074,118 | 157,194 | 1,291,775 | 782,343 | 62% | 4,562 |
| NET INCOME (LOSS): | (2,074,118) | (157,194) | (1,291,775) | (782,343) | 62% | 90,971 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-----------------------------|---------------------------|------------------|-----------------|----------------------|---------------------------------|--|
| VOLUNTEER ENGAGEMENT | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | | | | | | |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| POSTAGE | 600 | | 468 | 132 | 78% | (68) |
| STAFF MEMBERSHIP DUES | 450 | - | 300 | 150 | 67% | - |
| STAFF CONFERENCE & TRAINING | 5,200 | - | - | 5,200 | 0% | 3,467 |
| SUBSCRIPTIONS | 816 | - | 716 | 100 | 88% | (172) |
| VOLUNTEER RECOGNITION | 2,000 | - | - | 2,000 | 0% | 1,333 |
| REGULATORY SCHOOL | 12,000 | - | 7,767 | 4,233 | 65% | 233 |
| ABA DELEGATES | 16,000 | - | 5,360 | 10,640 | 34% | 5,306 |
| TOTAL DIRECT EXPENSES: | 37,066 | - | 14,611 | 22,455 | 39% | 10,099 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.20 FTE) | 127,293 | 8,812 | 80,735 | 46,558 | 63% | 4,127 |
| BENEFITS EXPENSE | 43,900 | 3,016 | 29,056 | 14,845 | 66% | 211 |
| OTHER INDIRECT EXPENSE | 36,980 | 2,004 | 25,339 | 11,641 | 69% | (685) |
| TOTAL INDIRECT EXPENSES: | 208,173 | 13,831 | 135,130 | 73,044 | 65% | 3,653 |
| TOTAL ALL EXPENSES: | 245,239 | 13,831 | 149,741 | 95,498 | 61% | 3,653 |
| NET INCOME (LOSS): | (245,239) | (13,831) | (149,741) | (95,498) | 61% | 13,752 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2025 to May 31, 2025 67% OF YEAR COMPLETE

| | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF REFORECAST FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|--|---------------------------|------------------|--------------------|----------------------|---------------------------------|---|
| INDIRECT EXPENSES: | | | | | | |
| SALARIES | 14,691,362 | 1,161,089 | 9,507,221 | 5,184,140 | 65% | 287,020 |
| TEMPORARY SALARIES | 271,788 | 22,254 | 334,918 | (63,130) | 123% | (153,726) |
| CAPITAL LABOR & OVERHEAD | (75,000) | (9,668) | (93,204) | 18,204 | 124% | 43,204 |
| ALLOWANCE FOR OPEN POSITIONS | (200,000) | - | - | (200,000) | 0% | (133,333) |
| INSURANCE REBATE | (19,016) | - | - | (19,016) | 0% | (12,677) |
| EMPLOYEE ASSISTANCE PLAN | 4,800 | 1,200 | 3,600 | 1,200 | 75% | (400) |
| EMPLOYEE SERVICE AWARDS | 2,610 | 220 | 1,730 | 880 | 66% | 10 |
| FICA (EMPLOYER PORTION) | 1,112,598 | 87,529 | 710,984 | 401,615 | 64% | 30,749 |
| L&I INSURANCE | 72,487 | - | 29,544 | 42,943 | 41% | 18,781 |
| WA STATE FAMILY MEDICAL LEAVE (EMPLOYE | 33,236 | 3,065 | 23,011 | 10,225 | 69% | (854) |
| MEDICAL (EMPLOYER PORTION) | 2,057,482 | 178,744 | 1,372,320 | 685,162 | 67% | (665) |
| RETIREMENT (EMPLOYER PORTION) | 1,322,122 | 105,214 | 845,212 | 476,910 | 64% | 36,203 |
| TRANSPORTATION ALLOWANCE | 34,000 | 400 | 24,222 | 9,778 | 71% | (1,555) |
| UNEMPLOYMENT INSURANCE | 71,847 | 7,354 | 48,243 | 23,604 | 67% | (345) |
| TOTAL SALARY & BENEFITS EXPENSE: | 19,380,315 | 1,557,402 | 12,807,800 | 6,572,515 | 66% | 112,410 |
| | | | | | | |
| WORKPLACE BENEFITS | 56,400 | 1,345 | 11,774 | 44,626 | 21% | 25,826 |
| HUMAN RESOURCES POOLED EXP | 111,300 | 3,593 | 40,266 | 71,034 | 36% | 33,934 |
| MEETING SUPPORT EXPENSES | 9,950 | 1,078 | 6,302 | 3,648 | 63% | 331 |
| RENT | 960,000 | 73,710 | 663,016 | 296,984 | 69% | (23,016) |
| MOVE / DOWNSIZE EXPENSES | 28,208 | - | 24,906 | 3,302 | 88% | (6,101) |
| PERSONAL PROP TAXES-WSBA | 8,400 | 619 | 4,716 | 3,684 | 56% | 884 |
| FURNITURE, MAINT, LH IMP ** | 65,497 | 3,062 | 40,629 | 24,868 | 62% | 3,035 |
| OFFICE SUPPLIES & EQUIPMENT | 22,164 | 543 | 11,093 | 11,071 | 50% | 3,683 |
| FURN & OFFICE EQUIP DEPRECIATION | 159,628 | 9,567 | 76,202 | 83,426 | 48% | 30,217 |
| COMPUTER HARDWARE DEPRECIATION ** | 42,000 | 3,040 | 25,700 | 16,300 | 61% | 2,300 |
| COMPUTER SOFTWARE DEPRECIATION | 49,339 | 3,717 | 32,523 | 16,816 | 66% | 370 |
| INSURANCE | 288,200 | 21,710 | 173,680 | 114,520 | 60% | 18,453 |
| WORK HOME FURNITURE & EQUIP | 14,000 | 511 | 1,541 | 12,459 | 11% | 7,793 |
| PROFESSIONAL FEES-AUDIT | 41,000 | - | 36,577 | 4,423 | 89% | (9,243) |
| PROFESSIONAL FEES-LEGAL | 200,000 | 41,762 | 106,115 | 93,885 | 53% | 27,218 |
| ONLINE LEGAL RESEARCH | 86,000 | 6,260 | 58,316 | 27,684 | 68% | (983) |
| ACCOMODATIONS FUND | 6,500 | - | - | 6,500 | 0% | 4,333 |
| TRANSLATION SERVICES | 12,000 | 277 | 4,163 | 7,837 | 35% | 3,837 |
| TELEPHONE & INTERNET | 33,600 | 2,790 | 21,880 | 11,720 | 65% | 520 |
| POSTAGE - GENERAL | 15,500 | 1,055 | 4,629 | 10,871 | 30% | 5,704 |
| RECORDS STORAGE | 28,849 | 1,025 | 23,060 | 5,789 | 80% | (3,828) |
| BANK FEES | 30,000 | 648 | 8,181 | 21,819 | 27% | 11,819 |
| PRODUCTION MAINTENANCE & SUPPLIES | 13,000 | 1,532 | 8,012 | 4,988 | 62% | 655 |
| COMPUTER POOLED EXPENSES | 1,478,500 | 66,485 | 979,297 | 499,203 | 66% | 6,370 |
| GAIN (LOSS) ASSETS TOTAL OTHER INDIRECT EXPENSES: | 3,760,035 | | 1,396 2,363,974 | (1,396) 1,396,061 | 63% | (1,396) 142,716 |
| | | , | | , , | | |
| TOTAL INDIRECT EXPENSES: | 23,140,350 | 1,801,731 | 15,171,774 | 7,968,576 | 66% | 255,126 |

**Budget reallocations apply to this line item. For details, see FY25 Budget Reallocations memo(s) included in the Board of Governors meeting materials.

| SUMMARY PAGE | FISCAL 2025 REFORECAST | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE |
|--|---------------------------|-----------------------|--------------------------|-----------------------|
| SUMMART LAGE | | | | |
| ACCESS TO JUSTICE | (389,284) | (46,537) | (267,041) | (122,243) |
| ADMISSIONS/BAR EXAM | 115,136 | 24,616 | 657,741 | (542,605) |
| ADVANCEMENT FTE | (392,492) | (31,327) | (254,321) | (138,171) |
| BAR NEWS | (140,492) | (17,173) | (75,262) | (65,230) |
| BOARD OF GOVERNORS | (584,797) | (52,290) | (337,465) | (247,332) |
| CLE - PRODUCTS | 616,909 | 5,414 | 534,327 | 82,582 |
| CLE - SEMINARS | (543,860) | 1,567 | (266,977) | (276,883) |
| CLIENT PROTECTION FUND | 239,353 | (8,299) | 838,046 | (598,693) |
| CHARACTER & FITNESS BOARD | (175,016) | (12,929) | (104,391) | (70,625) |
| COMMUNICATIONS | (899,023) | (81,695) | (489,966) | (409,057) |
| COMMUNICATIONS FTE | (250,494) | (20,478) | (171,770) | (78,724) |
| DESKBOOKS | (203,495) | 4,936 | (142,757) | (60,738) |
| DISCIPLINE | (6,430,980) | (479,812) | (4,100,263) | (2,330,717) |
| DIVERSITY | (311,791) | (30,440) | (116,798) | (194,993) |
| FINANCE | (564,984) | (7,790) | (244,599) | (320,385) |
| FOUNDATION | (185,082) | (14,209) | (116,082) | (69,000) |
| HUMAN RESOURCES | (613,706) | (59,207) | (531,762) | (81,944) |
| LAW CLERK PROGRAM | 3,380 | (14,461) | 119,335 | (115,954) |
| LEGISLATIVE | (283,092) | (23,754) | (191,086) | (92,006) |
| LEGAL LUNCHBOX | (5,554) | (3,816) | (7,433) | 1,879 |
| LICENSE FEES | 17,492,616 | 1,440,861 | 11,666,447 | 5,826,169 |
| LICENSING AND MEMBERSHIP | (343,563) | (8,485) | (199,627) | (143,936) |
| LIMITED LICENSE LEGAL TECHNICIAN | (75,220) | (5,516) | (47,260) | (27,960) |
| LIMITED PRACTICE OFFICERS | 46,835 | 2,208 | 40,698 | 6,138 |
| MANDATORY CLE ADMINISTRATION | 424,077 | 49,538 | 526,917 | (102,840) |
| MEMBER WELLNESS PROGRAM | (231,844) | (18,643) | (152,884) | (78,960) |
| MINI CLE | (120,867) | (9,642) | (79,706) | (41,161) |
| MEMBER SERVICES & ENGAGEMENT | (398,049) | (70,952) | (226,045) | (172,004) |
| NEW MEMBER EDUCATION | 67,287 | (4,591) | 58,418 | 8,869 |
| OFFICE OF GENERAL COUNSEL | (1,077,272) | (84,087) | (682,434) | (394,839) |
| OFFICE OF THE EXECUTIVE DIRECTOR | (1,029,374) | (80,700) | (705,357) | (324,017) |
| OGC-DISCIPLINARY BOARD | (328,471) | (24,538) | (212,619) | (115,852) |
| PRACTICE OF LAW BOARD | (86,566) | (5,156) | (47,660) | (38,906) |
| PRACTICE MANAGEMENT ASSISTANCE | (175,060) | 6,068 | (134,499) | (40,562) |
| PROFESSIONAL RESPONSIBILITY PROGRAM | (217,719) | (18,856) | (142,583) | (75,137) |
| PUBLIC SERVICE PROGRAMS | (401,494) | (98,567) | (253,489) | (148,005) |
| PUBLICATION & DESIGN SERVICES | (130,539) | (10,457) | (91,522) | (39,016) |
| REGULATORY SERVICES FTE | (450,024) | (35,964) | (294,641) | (155,383) |
| REGULATORY REFORM | (318,905) | (25,000) | (139,420) | (179,485) |
| SECTIONS ADMINISTRATION | (28,058) | (22,213) | 170,429 | (198,488) |
| SECTIONS OPERATIONS | (394,722) | (49,504) | 11,916 | (406,638) |
| SERVICE CENTER | (737,791) | (62,533) | (487,543) | (250,249) |
| TECHNOLOGY | | | | |
| | (2,074,118) (245,239) | (157,194) | (1,291,775) (149,741) | (782,343) |
| VOLUNTEER EDUCATION INDIRECT EXPENSES | (245,239) 23,140,350 | (13,831) 1,801,731 | (149,741) 15,171,774 | (95,498) 7,968,576 |
| TOTAL OF ALL | (21,306,907) | (1,626,293) | (17,039,273) | (4,267,634) |
| NET INCOME (LOSS) | (1,833,444) | (175,437) | 1,867,499 | (3,700,942) |
| | (1,000,111) | | | (0,700,712) |