WASHINGTON STATE BAR ASSOCIATION

Financial Reports

(Unaudited) Year to Date May 31, 2023

Prepared by Maggie Yu, Controller

Submitted by Tiffany Lynch, Director of Finance June 16, 2023

WASHINGTON STATE BAR ASSOCIATION

| То: | Board of Governors Budget and Audit Committee |
|-------|--|
| From: | Terra Nevitt, Executive Director; Tiffany Lynch, Director of Finance; Maggie Yu, Controller |
| Re: | Key Financial Benchmarks for the Preliminary Fiscal Year to Date (YTD) through May 31, 2023 As % of Completion to Annual Budget |

| | % of Year | Current Year % YTD | Current Year \$ Difference Favorable/(Unfavorable) | Prior Year YTD | Comments |
|-----------------------------|-----------|--------------------|--|-------------------|---|
| Total Salaries & Benefits | 67% | 66% | \$136,591 | 67% | Favorable to budget due to vacant positions. |
| Other Indirect Expenses* | 67% | 61% | \$227,185 | 66% | Favorable to budget due to timing of payments. |
| Total Indirect Expenses | 67% | 65% | \$363,776 | 66% | Favorable to budget resulting from a combination of reasons described above. Expected to be on budget for year. |

| General Fund Revenues | 67% | 72% | \$1,215,234 | 72% | Favorable to budget due to high interest income, product sales, seminar registrations for member services & engagement and new member education, MCLE payments, and timing of bar exam, law clerk fees, and Foundation donation collection. Expected to be favorable to budget. |
|-----------------------------------|-----|------|-------------|--------|--|
| General Fund Indirect Expenses | 67% | 65% | \$332,321 | 66% | Favorable to budget as described under indirect expenses above. Expected to be on budget. |
| General Fund Direct Expenses | 67% | 40% | \$696,541 | 38% | Favorable to budget due to timing of program activities and meetings/events. Expected to be favorable to budget. |
| General Fund Net | 67% | 333% | \$2,244,094 | 2,190% | Favorable to budget for the reasons described above. Expected to be favorable to budget. |

| CLE Revenue | 67% | 64% | \$53,488 | 72% | Unfavorable to budget due to lower sale of deskbook royalties. Expected to be on budget. |
|--------------------------|-----|------|-----------|------|--|
| CLE Direct Expenses | 67% | 29% | \$142,456 | 14% | Favorable to budget due to timing of scheduled seminar expense payments. Expected to be on budget. |
| CLE Indirect Expenses | 67% | 65% | \$27,221 | 67% | Favorable to budget as described under indirect expenses above and expected to be on budget. |
| CLE Net | 67% | 120% | \$116,188 | 190% | Favorable to budget for the reasons described above. Expected to be on budget. |

*Workplace benefits, Human Resources, meeting support, rent, taxes, furniture & maintenance, office supplies, depreciation, insurance, equipment, professional fees (legal & audit), internet & telephone, postage, storage, bank fees, Technology

Washington State Bar Association Financial Summary Compared to Fiscal Year 2023 Budget For the Period from May 1, 2023 to May 31, 2023

| | Actual | Budgeted | Actual Indirect | Budgeted Indirect | Actual Direct | Budgeted Direct | Actual Total | Budgeted Total | Actual Net | Budgeted Net |
|---|------------|------------|--------------------|----------------------|-----------------------|--------------------|-----------------|-------------------|---------------|---------------------|
| Category | Revenues | Revenues | Expenses | Expenses | Expenses | Expenses | Expenses | Expenses | Result | Result |
| Access to Justice | | | 155,552 | 237,082 | 61.802 | 121,820 | 217.354 | 358,902 | (217,354) | (358,902) |
| Admissions/Bar Exam | 1.085.269 | 1,362,940 | 585,570 | 892,773 | 164,709 | 414.079 | 750.279 | 1,306,852 | 334,990 | 56.088 |
| Advancement FTE | 1,005,207 | 1,502,740 | 232.668 | 354,465 | 2,414 | 8,100 | 235.082 | 362,565 | (235,082) | (362,565) |
| Bar News | 355.894 | 602,700 | 218,116 | 332,507 | 216.467 | 363,460 | 434,583 | 695,967 | (78,689) | (93,267) |
| Board of Governors | 555,674 | 002,700 | 129,990 | 191,700 | 159.687 | 371,900 | 289.677 | 563,600 | (289.677) | (563,600) |
| Character & Fitness Board | | | 91,219 | 139.623 | 869 | 27.000 | 92.088 | 166.623 | (92,088) | (166.623) |
| Communications Strategies | 342 | 3,500 | 440,830 | 674.814 | 7.776 | 116.015 | 448,606 | 790,829 | (448,264) | (787,329) |
| Communications Strategies FTE | 542 | 5,500 | 160.773 | 243,400 | 1,110 | 110,015 | 160,773 | 243,400 | (160,773) | (243,400) |
| Discipline | 43.886 | 119.000 | 3,736,484 | 6.007.729 | 70,750 | 206,999 | 3.807.234 | 6.214.728 | (3,763,348) | (6.095,728) |
| Discipline | 135.000 | 135,000 | 141.597 | 240.734 | 28,995 | 130.035 | 170,592 | 370,769 | (35,592) | (235,769) |
| | 536,242 | 26,000 | 712,928 | 1.080.720 | 28,993 | 6,500 | 715,735 | 1.087.220 | (179,492) | (1.061.220) |
| Finance | 536,242 | 26,000 | | | 2,807 | | | | | |
| Foundation | - | | 95,250 400.096 | 147,147 | | 5,650 | 98,320 | 152,797 | (98,320) | (152,797) |
| Human Resources | - | - | | 424,625 | - | - | 400,096 | 424,625 | (400,096) | (424,625) |
| Law Clerk Program | 194,433 | 188,200 | 89,006 | 138,099 | 4,532 | 8,900 | 93,538 | 146,999 | 100,894 | 41,201 |
| Legislative | - | - | 155,101 | 242,681 | 16,831 | 26,783 | 171,932 | 269,464 | (171,932) | (269,464) |
| Legal Lunchbox | 21,021 | 23,000 | 32,227 | 51,117 | 551 | 1,500 | 32,778 | 52,617 | (11,757) | (29,617) |
| Licensing and Membership Records | 297,852 | 452,200 | 418,855 | 622,311 | 22,212 | 23,651 | 441,067 | 645,962 | (143,215) | (193,762) |
| Licensing Fees | 11,308,950 | 17,053,467 | - | - | - | - | 0 | - | 11,308,950 | 17,053,467 |
| Limited License Legal Technician | 9,110 | 29,722 | 54,692 | 85,248 | 3,310 | 15,500 | 58,002 | 100,748 | (48,891) | (71,026) |
| Limited Practice Officers | 143,653 | 195,088 | 64,033 | 99,305 | 8,742 | 21,042 | 72,775 | 120,347 | 70,879 | 74,741 |
| Mandatory CLE | 1,020,050 | 1,125,250 | 510,817 | 714,329 | 6,598 | 67,015 | 517,415 | 781,344 | 502,635 | 343,906 |
| Member Wellness Program | 6,000 | 7,500 | 138,419 | 234,719 | 1,352 | 2,550 | 139,771 | 237,269 | (133,771) | (229,769) |
| Member Services & Engagement | 20,738 | 11,800 | 195,816 | 302,978 | 6,759 | 39,500 | 202,575 | 342,478 | (181,837) | (330,678) |
| Mini CLE | | | 73,991 | 114,412 | | - | 73,991 | 114,412 | (73,991) | (114,412) |
| New Member Education | 97,221 | 85,000 | 61,343 | 95,269 | - | 1,600 | 61,343 | 96,869 | 35,878 | (11,869) |
| Office of General Counsel | | 963 | 619,366 | 1,038,134 | 3,713 | 19,400 | 623,078 | 1,057,534 | (623,078) | (1,056,571) |
| Office of the Executive Director | - | | 367,527 | 568,259 | 26,006 | 128,775 | 393,533 | 697,034 | (393,533) | (697,034) |
| OGC-Disciplinary Board | | | 143,110 | 217,139 | 52,891 | 103,500 | 196,001 | 320,639 | (196,001) | (320,639) |
| Practice of Law Board | | | 40,985 | 63,355 | 1,953 | 12,000 | 42,938 | 75,355 | (42,938) | (75,355) |
| Practice Management Assistance | 50,166 | 50,000 | 86,225 | 133,033 | 73,616 | 73,650 | 159,841 | 206,683 | (109,675) | (156,683) |
| Professional Responsibility Program | - | - | 149,575 | 151.321 | 1.647 | 2.250 | 151.222 | 153.571 | (151,222) | (153,571) |
| Public Service Programs | 130,000 | 130,000 | 125,287 | 219,329 | 98.087 | 266,928 | 223,374 | 486,257 | (93,374) | (356,257) |
| Publication and Design Services | - | - | 77,783 | 119,175 | 4.200 | 4,612 | 81,983 | 123,787 | (81,983) | (123,787) |
| Regulatory Services FTE | | | 354.324 | 536,908 | 5,283 | 23,550 | 359,607 | 560,458 | (359,607) | (560,458) |
| Sections Administration | 353,989 | 290,543 | 189,102 | 290,746 | 911 | 7,850 | 190.012 | 298,596 | 163,976 | (8,053) |
| Service Center | | | 463,136 | 703.381 | 4.491 | 10.300 | 467.627 | 713.681 | (467.627) | (713.681) |
| Volunteer Engagement | | _ | 65.849 | 97.639 | 7,272 | 17,850 | 73.122 | 115,489,27 | (73,122) | (115,489) |
| Technology | | | 1.291.909 | 1.996.602 | - | - | 1.291.909 | 1.996.602 | (1.291.909) | (1.996.602) |
| Subtotal General Fund | 15.809.815 | 21.891.872 | 12.869.551 | 19,802,808 | 1.070.302 | 2.650.264 | 13,939,854 | 22.453.072 | 1,869,961 | (561,199) |
| Expenses using reserve funds | 10,007,010 | 21,071,072 | 12,007,001 | 10,002,000 | 1,070,002 | 2,000,201 | 10,000,004 | 22,100,072 | 1,007,701 | (001,1)) |
| Total General Fund - Net Result from Operations | | | | | | | | | 1.869.961 | (561,199) |
| Percentage of Budget | 72% | | 65% | | 40% | | 62% | - | 1,007,701 | (301,177) |
| CLE-Seminars and Products | 1.141.888 | 1.653.725 | 695,518 | 1.079.536 | 101.456 | 307.219 | 796,974 | 1,386,755 | 344.913 | 266.970 |
| CLE - Deskbooks | 67,774 | 241,000 | 145,226 | 222,410 | 6,451 | 68,325 | 151.677 | 290,735 | (83,902) | (49,735) |
| Total CLE | 1.209.662 | 1,894,725 | 840,743 | 1.301.946 | 6,451 107,907 | 68,325 375,544 | 948.651 | 1,677,490 | 261,011 | (49,735) 217,235 |
| Percentage of Budget | 1,209,662 | 1,894,725 | 840,743 65% | 1,501,946 | 107,907 29% | 375,544 | 948,651 57% | 1,077,490 | 201,011 | 217,235 |
| Percentage of Budget | 04% | | 05% | | 29% | | 57% | | | |
| Total All Sections | 577,113 | 649,695 | - | 3,420 | 476,772 | 904,646 | 476,772 | 908,066 | 100,340 | (258,371) |
| Client Protection Fund-Restricted | 860,643 | 730.000 | 117.041 | 181.912 | 85.392 | 502,300 | 202.432 | 684.212 | 658.211 | 45,788 |
| | 000,010 | , 53,000 | ,041 | 101,712 | 00,072 | 552,500 | 202,732 | 001,212 | 050,211 | .5,700 |
| Totals | 18,457,233 | 25,166,292 | 13,827,335 | 21,290,086 | 1,740,373 | 4,432,754 | 15,567,709 | 25,722,839 | 2,889,524 | (556,547) |
| Percentage of Budget | 73% | | 65% | | 39% | | 61% | | | |

| Summary of Fund Balances: | Fund Balances Sept. 30, 2022 | 2023 Budgeted Fund Balances | Fund Balances Year to date |
|--|---------------------------------|--------------------------------|-------------------------------|
| Restricted Funds: | | | |
| Client Protection Fund | 4,063,501 | 4,109,289 | 4,721,713 |
| Board-Designated Funds (Non-General Fund): | | | |
| CLE Fund Balance | 1,042,049 | 1,259,284 | 1,303,060 |
| Section Funds | 1,802,650 | 1,544,279 | 1,902,990 |
| Board-Designated Funds (General Fund): | | | |
| Operating Reserve Fund | 2,000,000 | 2,000,000 | 2,000,000 |
| Facilities Reserve Fund | 1,000,000 | 1,000,000 | 2,700,000 |
| Unrestricted Funds (General Fund): | | | |
| Unrestricted General Fund | 5,713,268 | 5,152,068 | 5,883,229 |
| Total General Fund Balance | 8,713,268 | 8,152,068 | 10,583,229 |
| Net Change in Total General Fund Balance | | (561,199) | 1,869,961 |
| Total Fund Balance | 15,621,468 | 15,064,921 | 18,510,992 |
| Net Change In Fund Balance | | (556,547) | 2,889,524 |

Washington State Bar Association Analysis of Cash Investments As of May 31, 2023

Checking & Savings Accounts

General Fund

| <u>Checking</u> <u>Bank</u> Wells Fargo | <u>Account</u> General | _\$ | <u>Amount</u> 1,209,216 |
|--|--|--|--|
| | | Total | |
| Investments Wells Fargo Money Market UBS Financial Money Market Morgan Stanley Money Market Merrill Lynch Money Market CDs/Treasuries | Rate 0.50% 0.23% 0.48% 0.38% see list | \$ \$ \$ \$ | <u>Amount</u> 7,343,224 1,102,032 3,475,738 2,046,976 8,466,373 |
| | | General Fund Total \$ | 23,643,559 |
| Client Protection Fund | | | |
| <u>Checking</u> <u>Bank</u> Wells Fargo | | \$ | <u>Amount</u> 344,859 |
| Investments Wells Fargo Money Market Morgan Stanley Money Market CDs/Treasuries | Rate 0.40% 0.43% see list | \$ \$ \$ Client Protection Fund Total <u>\$</u> | <u>Amount</u> 3,044,836 110,328 1,495,088 4,995,110 |
| | | Grand Total Cash & Investments | 28,638,669 |

Washington State Bar Association Analysis of Cash Investments As of May 31, 2023

General Fund

| | | Term | Trade | Settle | Maturity | |
|--------------------------------|-------|---------------|-------------|-------------|------------|---------------|
| <u>Bank</u> | Yield | <u>Months</u> | <u>Date</u> | <u>Date</u> | Date | <u>Amount</u> |
| Ally Bank CD | 4.50% | 6 | 12/5/2022 | 12/8/2022 | 6/8/2023 | 250,000 |
| US Treasury Bill | 4.65% | 9 | 1/11/2023 | 1/12/2023 | 7/13/2023 | 244,331 |
| FAMCA CD | 4.75% | 6 | 2/1/2023 | 2/2/2023 | 8/3/2023 | 246,738 |
| State Bank of India NY CD | 3.10% | 12 | 7/28/2022 | 8/8/2022 | 8/8/2023 | 250,000 |
| FHLBD CD | 4.72% | 7 | 2/9/2023 | 2/10/2023 | 8/30/2023 | 247,690 |
| Morgan Stanley Bank CD | 5.06% | 6 | 3/9/2023 | 3/9/2023 | 9/18/2023 | 250,000 |
| Morgan Stanley Private Bank CD | 5.06% | 6 | 3/9/2023 | 3/9/2023 | 9/18/2023 | 250,000 |
| Valley National Bank CD | 5.15% | 6 | 3/14/2023 | 3/17/2023 | 9/18/2023 | 250,000 |
| Fifth Third Bank CD | 5.10% | 6 | 3/14/2023 | 3/21/2023 | 9/21/2023 | 250,000 |
| Barclays Bank CD | 5.10% | 6 | 3/14/2023 | 3/22/2023 | 9/22/2023 | 250,000 |
| Wells Fargo bank | 4.70% | 9 | 12/15/2022 | 12/23/2022 | 9/25/2023 | 250,000 |
| Webster Bank CD | 5.00% | 6 | 3/23/2023 | 3/29/2023 | 9/29/2023 | 250,000 |
| Flagstar Bank CD | 5.15% | 6 | 3/17/2023 | 3/30/2023 | 10/2/2023 | 250,000 |
| Comerica Bank CD | 5.10% | 6 | 3/23/2023 | 3/30/2023 | 10/2/2023 | 250,000 |
| American Commercial Bank CD | 5.10% | 6 | 3/23/2023 | 4/5/2023 | 10/5/2023 | 250,000 |
| SOFI Bank CD | 4.55% | 9 | 1/13/2023 | 1/23/2023 | 10/23/2023 | 250,000 |
| Fairfield County Bank CD | 4.65% | 9 | 2/1/2023 | 2/3/2023 | 11/3/2023 | 250,000 |
| FHLB CD | 4.75% | 9 | 2/10/2023 | 2/13/2023 | 11/7/2023 | 250,484 |
| Independent Bank CD | 4.75% | 9 | 2/22/2023 | 2/24/2023 | 11/24/2023 | 250,000 |
| FHD Note | 5.25% | 6 | 5/30/2023 | 5/31/2023 | 11/24/2023 | 243,793 |
| DFC Note | 4.75% | 11 | 2/1/2023 | 2/2/2023 | 12/14/2023 | 252,332 |
| NexBank CD | 5.25% | 9 | 3/14/2023 | 3/22/2023 | 12/20/2023 | 250,000 |
| Citizens Bank CD | 5.15% | 9 | 3/14/2023 | 3/22/2023 | 12/22/2023 | 250,000 |
| Bank of Hope CD | 5.25% | 9 | 3/14/2023 | 3/24/2023 | 12/26/2023 | 250,000 |
| Hancock Whitney Bank CD | 5.35% | 9 | 3/17/2023 | 3/23/2023 | 12/26/2023 | 250,000 |
| CrossFirst Bank CD | 5.20% | 9 | 3/17/2023 | 3/24/2023 | 12/26/2023 | 250,000 |
| Zions BankCorp CD | 5.30% | 9 | 3/28/2023 | 3/31/2023 | 12/29/2023 | 250,000 |
| FHDN CD | 4.75% | 11 | 2/10/2023 | 2/13/2023 | 1/11/2024 | 239,533 |
| FFCB CD | 4.75% | 12 | 2/1/2023 | 2/2/2023 | 1/18/2024 | 241,148 |
| JP Morgan Chase Bank CD | 4.95% | 11 | 2/22/2023 | 2/28/2023 | 1/31/2024 | 250,000 |
| FHLBDN CD | 4.75% | 12 | 2/10/2023 | 2/13/2023 | 2/2/2024 | 250,325 |
| TowneBank CD | 4.65% | 12 | 2/1/2023 | 2/8/2023 | 2/8/2024 | 250,000 |
| Millyard Bank CD | 4.65% | 12 | 2/1/2023 | 2/9/2023 | 2/9/2024 | 250,000 |
| Customers Bank CD | 5.20% | 12 | 3/28/2023 | 3/30/2023 | 3/28/2024 | 250,000 |
| | | | | = | Total | 8,466,373 |
| | | | | - | | |

Client Fund Protection Fund

| | | Term | Trade | Settle | Maturity | |
|--------------------------|--------------|---------------|-------------|-------------|-------------|---------------|
| <u>Bank</u> | <u>Yield</u> | <u>Months</u> | <u>Date</u> | <u>Date</u> | <u>Date</u> | <u>Amount</u> |
| Washington Trust CD | 4.80% | 6 | 3/1/2023 | 3/8/2023 | 9/8/2023 | 250,000 |
| Renasant Bank CD | 5.10% | 6 | 3/17/2023 | 3/22/2023 | 9/22/2023 | 250,000 |
| Bremer Bank CD | 5.10% | 6 | 3/17/2023 | 3/22/2023 | 9/22/2023 | 250,000 |
| CapStar Bank CD | 4.80% | 9 | 3/1/2023 | 3/3/2023 | 12/4/2023 | 250,000 |
| US Treasury Note | 4.95% | 11 | 3/1/2023 | 3/2/2023 | 1/31/2024 | 245,088 |
| Western Alliance Bank CD | 5.00% | 12 | 3/1/2023 | 3/9/2023 | 3/8/2024 | 250,000 |
| | | | | _ | Total | 1,495,088 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|--------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| LICENSE FEES revenue: | | | | | | |
| LICENSE FEES | 17,053,467 | 1,409,830 | 11,308,950 | 5,744,517 | 66% | (60,028) |
| TOTAL REVENUE: | 17,053,467 | 1,409,830 | 11,308,950 | 5,744,517 | 66% | (60,028) |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023

66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAV(| YEAR TO DATE VARIANCE ORABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| ACCESS TO JUSTICE | | | | | | |
| REVENUE: | | | | | | |
| REVERUE. | . <u></u> | · | · | · | · | |
| TOTAL REVENUE: | | | | | | |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| SURVEYS | 100 | 331 | 331 | (231) | 331% | (264) |
| ATJ BOARD RETREAT | 2,000 | - | 2,130 | (130) | 107% | (797) |
| LEADERSHIP TRAINING | 2,000 | 2,175 | 2,175 | (175) | 109% | (842) |
| ATJ BOARD EXPENSE | 78,400 | 5,030 | 38,625 | 39,775 | 49% | 13,642 |
| STAFF TRAVEL/PARKING | 3,000 | 849 | 1,119 | 1,881 | 37% | 881 |
| STAFF CONFERENCE & TRAINING | 1,675 | 300 | 375 | 1,300 | 22% | 742 |
| PUBLIC DEFENSE | 4,000 | - | 810 | 3,190 | 20% | 1,856 |
| CONFERENCE/INSTITUTE EXPENSE | 23,145 | - | 15,489 | 7,656 | 67% | (59) |
| RECEPTION/FORUM EXPENSE | 7,500 | - | 748 | 6,752 | 10% | 4,252 |
| TOTAL DIRECT EXPENSES: | 121,820 | 8,685 | 61,802 | 60,018 | 51% | 19,412 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.64 FTE) | 138,139 | 11,699 | 93,334 | 44,805 | 68% | (1,241) |
| BENEFITS EXPENSE | 48,192 | 3,972 | 30,970 | 17,222 | 64% | 1,158 |
| OTHER INDIRECT EXPENSE | 50,751 | 2,955 | 31,248 | 19,503 | 62% | 2,586 |
| TOTAL INDIRECT EXPENSES: | 237,082 | 18,626 | 155,552 | 81,529 | 66% | 2,502 |
| TOTAL ALL EXPENSES: | 358,902 | 27,311 | 217,354 | 141,547 | 61% | 21,913 |
| NET INCOME (LOSS): | (358,902) | (27,311) | (217,354) | (141,547) | 61% | 21,913 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023

66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| ADMISSIONS | | | | | | |
| REVENUE: | | | | | | |
| EXAM SOFTWARE REVENUE | 27,000 | - | 6,715 | 20,285 | 25% | (11,285) |
| BAR EXAM FEES | 1,253,000 | 71,810 | 1,048,369 | 204,631 | 84% | 213,036 |
| RULE 9/LEGAL INTERN FEES | 12,000 | 4,800 | 10,000 | 2,000 | 83% | 2,000 |
| SPECIAL ADMISSIONS | 70,940 | 1,840 | 20,185 | 50,755 | 28% | (27,108) |
| TOTAL REVENUE: | 1,362,940 | 78,450 | 1,085,269 | 277,671 | 80% | 176,642 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | _ |
| POSTAGE | 750 | 32 | 493 | 257 | 66% | 7 |
| STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES | 23,000 600 | 1,476 | 9,105 150 | 13,895 450 | 40% 25% | 6,229 250 |
| SUPPLIES | 2,750 | - 596 | 784 | 430 | 23% 28% | 1,050 |
| FACILITY, PARKING, FOOD | 101,000 | | 45,564 | 55,436 | 45% | 21,769 |
| EXAMINER FEES | 36,000 | - | 12,500 | 23,500 | 35% | 11,500 |
| UBE EXMINATIONS | 123,000 | - | 32,208 | 90,792 | 26% | 49,792 |
| BOARD OF BAR EXAMINERS ** | 21,850 | - | 12,574 | 9,276 | 58% | 1,992 |
| BAR EXAM PROCTORS | 39,000 | - | 16,132 | 22,868 | 41% | 9,868 |
| DISABILITY ACCOMMODATIONS | 27,000 | - | 15,988 | 11,012 | 59% | 2,012 |
| CHARACTER & FITNESS INVESTIGATIONS | 2,000 | - | - | 2,000 | 0% | 1,333 |
| LAW SCHOOL VISITS | 1,700 | - | 229 | 1,471 | 13% | 905 |
| DEPRECIATION-SOFTWARE | 24,929 | 2,036 | 16,299 | 8,630 | 65% | 320 |
| STAFF CONFERENCE & TRAINING | 10,500 | 1,668 | 2,683 | 7,817 | 26% | 4,317 |
| TOTAL DIRECT EXPENSES: | 414,079 | 5,808 | 164,709 | 249,370 | 40% | 111,344 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (6.75 FTE) | 512,745 | 41,670 | 328,874 | 183,871 | 64% | 12,956 |
| BENEFITS EXPENSE | 171,146 | 16,437 | 128,290 | 42,856 | 75% | (14,192) |
| OTHER INDIRECT EXPENSE | 208,882 | 12,162 | 128,407 | 80,476 | 61% | 10,848 |
| TOTAL INDIRECT EXPENSES: | 892,773 | 70,269 | 585,570 | 307,203 | 66% | 9,612 |
| TOTAL ALL EXPENSES: | 1,306,852 | 76,077 | 750,279 | 556,573 | 57% | 120,956 |
| NET INCOME (LOSS): | 56,088 | 2,373 | 334,990 | (278,902) | 597% | 297,598 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| ADVANCEMENT FTE | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| STAFF CONFERENCE & TRAINING | 8,100 | - | 2,414 | 5,686 | 30% | 2,986 |
| TOTAL DIRECT EXPENSES: | 8,100 | | 2,414 | 5,686 | 30% | 2,986 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.88 FTE) | 233,777 | 19,681 | 156,245 | 77,532 | 67% | (394) |
| BENEFITS EXPENSE | 62,511 | 5,216 | 40,782 | 21,729 | 65% | 892 |
| OTHER INDIRECT EXPENSE | 58,178 | 3,381 | 35,641 | 22,536 | 61% | 3,144 |
| TOTAL INDIRECT EXPENSES: | 354,465 | 28,278 | 232,668 | 121,797 | 66% | 3,642 |
| TOTAL ALL EXPENSES: | 362,565 | 28,278 | 235,082 | 127,484 | 65% | 6,628 |
| NET INCOME (LOSS): | (362,565) | (28,278) | (235,082) | (127,484) | 65% | 6,628 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVOI | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|------------------------------|---|
| BAR NEWS | | | | | | |
| REVENUE: | | | | | | |
| DISPLAY ADVERTISING | 400,000 | - | 264,000 | 136,000 | 66% | (2,667) |
| SUBSCRIPT/SINGLE ISSUES | 200 | - | 36 | 164 | 18% | (97) |
| CLASSIFIED ADVERTISING | 2,500 | 150 | 5,779 | (3,279) | 231% | 4,112 |
| JOB TARGET ADVERSTISING | 200,000 | 17,991 | 86,079 | 113,921 | 43% | (47,254) |
| TOTAL REVENUE: | 602,700 | 18,141 | 355,894 | 246,806 | 59% | (45,906) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | - | |
| POSTAGE | 110,000 | - | 70,932 | 39,068 | 64% | 2,401 |
| PRINTING, COPYING & MAILING | 250,000 | - | 144,761 | 105,239 | 58% | 21,906 |
| DIGITAL/ONLINE DEVELOPMENT | 1,000 | - | 1,121 | (121) | 112% | (455) |
| GRAPHICS/ARTWORK | 100 | - | - | 100 | 0% | 67 |
| STAFF CONFERENCE & TRAINING | 2,000 | - | - | 2,000 | 0% | 1,333 |
| STAFF MEMBERSHIP DUES | 135 | - | - | 135 | 0% | 90 |
| SUBSCRIPTIONS | 225 | - | (347) | 572 | -154% | 497 |
| TOTAL DIRECT EXPENSES: | 363,460 | - | 216,467 | 146,993 | 60% | 25,840 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.23 FTE) | 209,396 | 17,509 | 140,515 | 68,881 | 67% | (918) |
| BENEFITS EXPENSE | 54,103 | 4,469 | 35,157 | 18,946 | 65% | 912 |
| OTHER INDIRECT EXPENSE | 69,008 | 4,020 | 42,444 | 26,564 | 62% | 3,562 |
| TOTAL INDIRECT EXPENSES: | 332,507 | 25,999 | 218,116 | 114,391 | 66% | 3,555 |
| TOTAL ALL EXPENSES: | 695,967 | 25,999 | 434,583 | 261,384 | 62% | 29,395 |
| NET INCOME (LOSS): | (93,267) | (7,858) | (78,689) | (14,578) | 84% | (16,511) |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE) |
|--------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| BOARD OF GOVERNORS revenue: | | | | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | | <u> </u> | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| BOG MEETINGS | 205,000 | 5,794 | 76,191 | 128,809 | 37% | 60,476 |
| BOG COMMITTEES' EXPENSES ** | 3,000 | - | 145 | 2,855 | 5% | 1,855 |
| BOG RETREAT | 50,000 | - | 19,542 | 30,458 | 39% | 13,792 |
| BOG CONFERENCE ATTENDANCE | 43,000 | 1,858 | 20,086 | 22,914 | 47% | 8,581 |
| BOG TRAVEL & OUTREACH ** | 14,000 | (200) | 16,200 | (2,200) | 116% | (6,867) |
| LEADERSHIP TRAINING | 20,000 | 3,000 | 7,681 | 12,319 | 38% | 5,652 |
| BOG ELECTIONS | 26,900 | 8,800 | 13,700 | 13,200 | 51% | 4,233 |
| PRESIDENT'S DINNER | 10,000 | - | - | 10,000 | 0% | 6,667 |
| CONSULTING SERVICES | - | - | 6,143 | (6,143) | | (6,143) |
| TOTAL DIRECT EXPENSES: | 371,900 | 19,251 | 159,687 | 212,213 | 43% | 88,246 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.40 FTE) | 112,271 | 9,279 | 80,392 | 31,879 | 72% | (5,545) |
| BENEFITS EXPENSE | 36,105 | 2,939 | 23,004 | 13,102 | 64% | 1,067 |
| OTHER INDIRECT EXPENSE | 43,324 | 2,519 | 26,595 | 16,729 | 61% | 2,288 |
| TOTAL INDIRECT EXPENSES: | 191,700 | 14,738 | 129,990 | 61,710 | 68% | (2,190) |
| TOTAL ALL EXPENSES: | 563,600 | 33,988.99 | 289,677 | 273,923 | 51% | 86,056 |
| NET INCOME (LOSS): | (563,600) | (33,989) | (289,677) | (273,923) | 51% | 86,056 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE) |
|--|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| CHARACTER & FITNESS BOARD revenue: | | | | | | |
| TOTAL REVENUE: | <u> </u> | | | | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| CHARACTER & FITNESS BOARD EXP COURT REPORTERS | 12,000 15,000 | - | - 869 | 12,000 14,131 | 0% 6% | 8,000 9,131 |
| TOTAL DIRECT EXPENSES: | 27,000 | <u> </u> | 869.00 | 26,131 | 3% | 17,131 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.75 FTE) | 90,551 | 7,462 | 60,341 | 30,210 | 67% | 26 |
| BENEFITS EXPENSE | 25,863 | 2,106 | 16,441 | 9,421 | 64% | 801 |
| OTHER INDIRECT EXPENSE | 23,209 | 1,356 | 14,437 | 8,772 | 62% | 1,036 |
| TOTAL INDIRECT EXPENSES: | 139,623 | 10,924 | 91,219 | 48,404 | 65% | 1,863 |
| TOTAL ALL EXPENSES: | 166,623 | 10,924 | 92,088 | 74,535 | 55% | 18,994 |
| NET INCOME (LOSS): | (166,623) | (10,924) | (92,088) | (74,535) | 55% | 18,994 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| LAW CLERK PROGRAM | | | | | | |
| REVENUE: | | | | | | |
| LAW CLERK FEES | 185,000 | - | 192,833 | (7,833) | 104% | 69,499 |
| LAW CLERK APPLICATION FEES | 3,200 | 300 | 1,600 | 1,600 | 50% | (533) |
| TOTAL REVENUE: | 188,200 | 300 | 194,433 | (6,233) | 103% | 68,966 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| SUBSCRIPTIONS | 250 | - | - | 250 | 0% | 167 |
| CHARACTER & FITNESS INVESTIGATIONS | 100 | - | - | 100 | 0% | 67 |
| LAW CLERK BOARD EXPENSE | 8,000 | 370 | 4,532 | 3,468 | 57% | 801 |
| LAW CLERK OUTREACH | 550 | - | - | 550 | 0% | 367 |
| TOTAL DIRECT EXPENSES: | 8,900 | 370 | 4,532 | 4,368 | 51% | 1,401 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.98 FTE) | 82,442 | 6,833 | 54,457 | 27,985 | 66% | 504 |
| BENEFITS EXPENSE | 25,330 | 2,045 | 16,013 | 9,317 | 63% | 874 |
| OTHER INDIRECT EXPENSE | 30,327 | 1,756 | 18,536 | 11,791 | 61% | 1,682 |
| TOTAL INDIRECT EXPENSES: | 138,099 | 10,633 | 89,006 | 49,092 | 64% | 3,060 |
| TOTAL ALL EXPENSES: | 146,999 | 11,003 | 93,538 | 53,460 | 64% | 4,461 |
| NET INCOME (LOSS): | 41,201 | (10,703) | 100,894 | (59,693) | 245% | 73,427 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| FISCAL 2023 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|-----------|----------------------|
| BUDGET | MONTH | DATE | BALANCE | OF BUDGET | VARIANCE |
| | | | | FAVO | DRABLE/(UNFAVORABLE) |

CONTINUING LEGAL EDUCATION (CLE)

REVENUE: SEMINAR REGISTRATIONS 850.000 39,263 441.806 408,194 52% (124, 861)SEMINAR REVENUE-OTHER 20,000 7,740 9,240 10,760 46% (4,093) SEMINAR SPLITS W/ CLE (133,375) (133,375) 0% 88,917 SHIPPING & HANDLING 9 100 99 1 99% 32 (3,897) COURSEBOOK SALES 7.000 70 770 6.230 11% MP3 AND VIDEO SALES 910,000 21,431 689,973 220,027 76% 83,306 TOTAL REVENUE: 68,513 (40,038) 1,653,725 1,141,888 511,837 69% DIRECT EXPENSES: COURSEBOOK PRODUCTION 1,000 _ _ 1,000 0% 667 POSTAGE - FLIERS/CATALOGS 5,000 5,000 0% 3,333 DEPRECIATION 1,309 280 2.233 (924)171% (1,360) ONLINE EXPENSES 53,000 4,229 31,932 21,068 60% 3,401 ACCREDITATION FEES 3,000 (24) 2,712 288 90% (712) SEMINAR BROCHURES 20,000 20,000 0% 13,333 20,070 FACILITIES 165,200 53,098 112,102 32% 57,036 DISABILITY ACCOMMODATIONS 4,000 4,000 0% 2,667 SPEAKERS & PROGRAM DEVELOP 32,000 24,370 7,136 7,630 24% 13,703 HONORARIA 1,200 1,200 0% 800 CLE SEMINAR COMMITTEE 200 200 0% 133 STAFF TRAVEL/PARKING 15,000 12,175 2,293 2,825 19% 7,175 STAFF CONFERENCE & TRAINING 2,370 2,370 0% 1,580 STAFF MEMBERSHIP DUES 1,700 902 798 53% 231 COST OF SALES - COURSEBOOKS 690 15 91 599 13% 369 A/V DEVELOP COSTS (RECORDING) 1,250 1,250 0% 833 POSTAGE & DELIVERY-COURSEBOOKS _ 34 (34) (34) STAFF TRAVEL/PARKING 300 300 0% 200 -TOTAL DIRECT EXPENSES: 205,763 103,356 307,219 33,998 101,456 33% INDIRECT EXPENSES: SALARY EXPENSE (8.13 FTE) 596,422 51,026 397.946 198,476 67% (331) BENEFITS EXPENSE 220,069 18.340 143,038 77,031 65% 3,674 OTHER INDIRECT EXPENSE 263,045 14,649 154,533 108,512 59% 20,830 TOTAL INDIRECT EXPENSES: 1,079,536 84,015 695,518 384,018 64% 24,173 TOTAL ALL EXPENSES: 1,386,755 118,014 57% 127,529 796,974 589,780 (49,501) NET INCOME (LOSS): 266,970 344,913 (77,943) 129% 166,933

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| COMMUNICATION STRATEGIES FTE | | | | | | |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.00 FTE) | 168,213 | 13,983 | 113,078 | 55,136 | 67% | (935) |
| BENEFITS EXPENSE | 44,241 | 3,672 | 28,623 | 15,618 | 65% | 871 |
| OTHER INDIRECT EXPENSE | 30,946 | 1,807 | 19,073 | 11,873 | 62% | 1,558 |
| TOTAL INDIRECT EXPENSES: | 243,400 | 19,461 | 160,773 | 82,626 | 66% | 1,493 |
| NET INCOME (LOSS): | (243,400) | (19,461) | (160,773) | (82,626) | 66% | 1,493 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| COMMUNICATION STRATEGIES | | | | | | |
| REVENUE: | | | | | | |
| SPONSORSHIPS | 1,000 | - | - | 1,000 | 0% | (667) |
| 50 YEAR MEMBER PLAQUE | 2,500 | 229 | 342 | 2,158 | 14% | (1,325) |
| TOTAL REVENUE: | 3,500 | 229 | 342 | 3,158 | 10% | (1,991) |
| DIRECT EXPENSES: | | | | | | |
| STAFF TRAVEL/PARKING | 3,395 | 198 | 1,584 | 1,811 | 47% | 679 |
| STAFF MEMBERSHIP DUES | 1,120 | - | 714 | 406 | 64% | 33 |
| SUBSCRIPTIONS | 4,000 | 299 | 1,723 | 2,277 | 43% | 944 |
| APEX DINNER | 47,000 | - | - | 47,000 | 0% | 31,333 |
| 50 YEAR MEMBER TRIBUTE LUNCH | 20,000 | 128 | 128 | 19,872 | 1% | 13,206 |
| BAR OUTREACH | 18,000 | - | 566 | 17,434 | 3% | 11,434 |
| COMMUNICATIONS OUTREACH | 15,000 | - | 1,245 | 13,755 | 8% | 8,755 |
| STAFF CONFERENCE & TRAINING | 7,500 | - | 1,817 | 5,683 | 24% | 3,183 |
| TOTAL DIRECT EXPENSES: | 116,015 | 625 | 7,776 | 108,239 | 7% | 69,567 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (5.20 FTE) | 387,612 | 32,222 | 259,209 | 128,403 | 67% | (801) |
| BENEFITS EXPENSE | 126,285 | 10,536 | 82,495 | 43,790 | 65% | 1,695 |
| OTHER INDIRECT EXPENSE | 160,917 | 9,389 | 99,126 | 61,791 | 62% | 8,152 |
| TOTAL INDIRECT EXPENSES: | 674,814 | 52,147 | 440,830 | 233,984 | 65% | 9,046 |
| TOTAL ALL EXPENSES: | 790,829 | 52,772 | 448,606 | 342,223 | 57% | 78,613 |
| NET INCOME (LOSS): | (787,329) | (52,543) | (448,264) | (339,064) | 57% | 76,622 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| CLIENT PROTECTION FUND | | | | | | |
| REVENUE: | | | | | | |
| CPF RESTITUTION | 40,000 | 944 | 5,819 | 34,181 | 15% | (20,847) |
| CPF MEMBER ASSESSMENTS | 690,000 | 4,850 | 700,830 | (10,830) | 102% | 240,830 |
| INTEREST INCOME ** | - | 32,173 | 153,994 | (153,994) | | 153,994 |
| TOTAL REVENUE: | 730,000 | 37,967 | 860,643 | (130,643) | 118% | 373,977 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| BANK FEES - WELLS FARGO | 2,100 | 250 | 1,647 | 453 | 78% | (247) |
| GIFTS TO INJURED CLIENTS | 500,000 | 5,000 | 82,963 | 417,037 | 17% | 250,370 |
| CPF BOARD EXPENSES ** | - | 274 | 781 | (781) | | (781) |
| STAFF MEMBERSHIP DUES | 200 | - | - | 200 | 0% | 133 |
| TOTAL DIRECT EXPENSES: | 502,300 | 5,524 | 85,392 | 416,908 | 17% | 249,475 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.23 FTE) | 104,797 | 8,667 | 70,082 | 34,715 | 67% | (217) |
| BENEFITS EXPENSE | 37,207 | 3,027 | 23,587 | 13,620 | 63% | 1,218 |
| OTHER INDIRECT EXPENSE | 39,907 | 2,214 | 23,371 | 16,536 | 59% | 3,234 |
| TOTAL INDIRECT EXPENSES: | 181,912 | 13,908 | 117,041 | 64,872 | 64% | 4,234 |
| TOTAL ALL EXPENSES: | 684,212 | 19,432 | 202,432 | 481,780 | 30% | 253,709 |
| NET INCOME (LOSS): | 45,788 | 18,535 | 658,211 | (612,423) | 1438% | 627,686 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVOI | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-------------------------------------|-----------------------|------------------|-----------------|----------------------|------------------------------|---|
| DESKBOOKS | | | | | | |
| REVENUE: | | | | | | |
| DESKBOOK SALES | 150,000 | 9,721 | 31,198 | 118,802 | 21% | (68,802) |
| LEXIS/NEXIS ROYALTIES | 35,000 | 4,333 | 19,120 | 15,880 | 55% | (4,214) |
| SECTION PUBLICATION SALES | 6,000 | 405 | 1,850 | 4,151 | 31% | (2,151) |
| FASTCASE ROYALTIES | 50,000 | - | 15,607 | 34,393 | 31% | (17,727) |
| TOTAL REVENUE: | 241,000 | 14,458 | 67,774 | 173,226 | 28% | (92,892) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| COST OF SALES - DESKBOOKS | 65,000 | 1,010 | 4,966 | 60,034 | 8% | 38,367 |
| COST OF SALES - SECTION PUBLICATION | 1,500 | 239 | 832 | 668 | 55% | 168 |
| SPLITS TO SECTIONS | 300 | - | 207 | 93 | 69% | (7) |
| DESKBOOK ROYALTIES | 300 | - | 92 | 208 | 31% | 108 |
| STAFF CONFRENCES & TRAINING | 1,000 | - | - | 1,000 | 0% | 667 |
| POSTAGE & DELIVER-DESKBOOKS | - | - | 90 | (90) | | (90) |
| STAFF MEMBERSHIP DUES | 225 | - | 226 | (1) | 100% | (76) |
| SUBSCRIPTIONS | - | - | 39 | (39) | | (39) |
| TOTAL DIRECT EXPENSES: | 68,325 | 1,248 | 6,451 | 61,874 | 9% | 39,099 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.50 FTE) | 132,287 | 10,971 | 89,861 | 42,426 | 68% | (1,669) |
| BENEFITS EXPENSE | 41,948 | 3,440 | 26,890 | 15,058 | 64% | 1,075 |
| OTHER INDIRECT EXPENSE | 48,175 | 2,697 | 28,475 | 19,700 | 59% | 3,642 |
| TOTAL INDIRECT EXPENSES: | 222,410 | 17,108 | 145,226 | 77,185 | 65% | 3,048 |
| TOTAL ALL EXPENSES: | 290,735 | 18,356 | 151,677 | 139,059 | 52% | 42,147 |
| NET INCOME (LOSS): | (49,735) | (3,898) | (83,902) | 34,167 | 169% | (50,745) |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVOI | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|------------------------------|---|
| DISCIPLINE | | | | | | |
| REVENUE: | | | | | | |
| AUDIT REVENUE | 1,000 | | 701 | 299 | 70% | 34 |
| RECOVERY OF DISCIPLINE COSTS | 100,000 | 4,844 | 30,286 | 69,714 | 30% | (36,381) |
| DISCIPLINE HISTORY SUMMARY | 18,000 | 1,710 | 12,899 | 5,101 | 72% | 899 |
| TOTAL REVENUE: | 119,000 | 6,554 | 43,886 | 75,114 | 37% | (35,448) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| DEPRECIATION-SOFTWARE | 45,835 | - | - | 45,835 | 0% | 30,557 |
| PUBLICATIONS PRODUCTION | 200 | - | 169 | 31 | 84% | (36) |
| STAFF TRAVEL/PARKING | 20,000 | 573 | 4,681 | 15,319 | 23% | 8,653 |
| STAFF MEMBERSHIP DUES | 7,610 | 225 | 1,920 | 5,690 | 25% | 3,153 |
| TELEPHONE | 2,359 | 279 | 2,426 | (67) | 103% | (853) |
| COURT REPORTERS | 60,000 | 6,108 | 37,031 | 22,969 | 62% | 2,969 |
| OUTSIDE COUNSEL/AIC | 1,500 | - | - | 1,500 | 0% | 1,000 |
| LITIGATION EXPENSES | 25,000 | 4,360 | 10,360 | 14,640 | 41% | 6,306 |
| DISABILITY EXPENSES | 9,000 | - | 24 | 8,976 | 0% | 5,976 |
| TRANSLATION SERVICES | 1,200 | - | 150 | 1,050 | 13% | 650 |
| STAFF CONFERENCE & TRAINING | 33,295 | 969 | 13,989 | 19,306 | 42% | 8,208 |
| PRACTICE MONITOR EXPENSE | 1,000 | - | - | 1,000 | 0% | 667 |
| TOTAL DIRECT EXPENSES: | 206,999 | 12,514 | 70,750 | 136,249 | 34% | 67,250 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (37.80 FTE) | 3,764,781 | 285,432 | 2,307,833 | 1,456,947 | 61% | 202,020 |
| BENEFITS EXPENSE | 1,073,208 | 90,616 | 708,983 | 364,225 | 66% | 6,489 |
| OTHER INDIRECT EXPENSE | 1,169,740 | 68,165 | 719,668 | 450,072 | 62% | 60,159 |
| TOTAL INDIRECT EXPENSES: | 6,007,729 | 444,213 | 3,736,484 | 2,271,245 | 62% | 268,668 |
| TOTAL ALL EXPENSES: | 6,214,728 | 456,727 | 3,807,234 | 2,407,494 | 61% | 335,918 |
| NET INCOME (LOSS): | (6,095,728) | (450,172) | (3,763,348) | (2,332,380) | 62% | 300,470 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET | YEAR TO DATE VARIANCE |
|-----------------------|------------------|-----------------|----------------------|---------------------|--------------------------|
| | | | | FAVOI | RABLE/(UNFAVORABLE) |
| | | | | | |

DIVERSITY

| REVENUE: | | | | | | |
|--------------------------------|-----------|----------|----------|-----------|------|---------|
| DONATIONS | 135,000 | - | 135,000 | - | 100% | 45,000 |
| TOTAL REVENUE: | 135,000 | - | 135,000 | - | 100% | 45,000 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 2,000 | - | 774 | 1,226 | 39% | 559 |
| STAFF MEMBERSHIP DUES | 360 | - | 90 | 270 | 25% | 150 |
| COMMITTEE FOR DIVERSITY | 3,800 | - | 953 | 2,847 | 25% | 1,581 |
| DIVERSITY EVENTS & PROJECTS ** | 19,250 | - | 3,503 | 15,747 | 18% | 9,330 |
| SURVEYS ** | 45,000 | - | 9,500 | 35,500 | 21% | 20,500 |
| STAFF CONFERENCE & TRAINING ** | 5,000 | - | 600 | 4,400 | 12% | 2,733 |
| CONSULTING SERVICES | 54,625 | - | 13,575 | 41,050 | 25% | 22,842 |
| TOTAL DIRECT EXPENSE: | 130,035 | <u> </u> | 28,995 | 101,040 | 22% | 57,695 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.69 FTE) | 144,941 | 11,639 | 69,303 | 75,638 | 48% | 27,325 |
| BENEFITS EXPENSE | 43,533 | 3,465 | 33,065 | 10,468 | 76% | (4,043) |
| OTHER INDIRECT EXPENSE | 52,260 | 3,053 | 39,229 | 13,030 | 75% | (4,390) |
| TOTAL INDIRECT EXPENSES: | 240,734 | 18,157 | 141,597 | 99,137 | 59% | 18,892 |
| TOTAL ALL EXPENSES: | 370,769 | 18,157 | 170,592 | 200,177 | 46% | 76,587 |
| NET INCOME (LOSS): | (235,769) | (18,157) | (35,592) | (200,177) | 15% | 121,587 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|--|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| FINANCE (Previously ADMINISTRATION cost center) | | | | | | |
| REVENUE: | | | | | | |
| INTEREST INCOME ** | 26,000 | 97,966 | 536,242 | (510,242) | 2062% | 518,909 |
| TOTAL REVENUE: | 26,000 | 97,966 | 536,242 | (510,242) | 2062% | 518,909 |
| DIRECT EXPENSES: | | | | | | |
| CONSULTING SERVICES ** | 3,000 | | | 3,000 | 0% | 2,000 |
| STAFF TRAVEL/PARKING | 3,000 | 216 | 2,122 | 878 | 71% | (122) |
| STAFF CONFERENCE & TRAINING | 500 | - | - | 500 | 0% | 333 |
| STAFF MEMBERSHIP DUES | - | - | 685 | (685) | | (685) |
| TOTAL DIRECT EXPENSES: | 6,500 | 216 | 2,807 | 3,693 | 43% | 1,526 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (6.92 FTE) | 661,642 | 53,541 | 446,251 | 215,391 | 67% | (5,156) |
| BENEFITS EXPENSE | 205,235 | 17,244 | 134,509 | 70,725 | 66% | 2,314 |
| OTHER INDIRECT EXPENSE | 213,844 | 12,519 | 132,167 | 81,676 | 62% | 10,395 |
| TOTAL INDIRECT EXPENSES: | 1,080,720 | 83,303 | 712,928 | 367,793 | 66% | 7,553 |
| TOTAL ALL EXPENSES: | 1,087,220 | 83,519 | 715,735 | 371,486 | 66% | 9,079 |
| NET INCOME (LOSS): | (1,061,220) | 14,446 | (179,492) | (881,728) | 17% | 527,988 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| FOUNDATION | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | - | | <u> </u> | <u> </u> | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| CONSULTING SERVICES | 3,000 | - | 3,000 | - | 100% | (1,000) |
| PRINTING & COPYING | 450 | - | - | 450 | 0% | 300 |
| STAFF TRAVEL/PARKING | 700 | - | - | 700 | 0% | 467 |
| SUPPLIES | 150 | - | 24 | 126 | 16% | 76 |
| BOARD OF TRUSTEES | 750 | 14 | 39 | 711 | 5% | 461 |
| POSTAGE | 300 | - | 8 | 292 | 3% | 192 |
| STAFF CONFERENCE & TRAINING | 300 | - | - | 300 | 0% | 200 |
| TOTAL DIRECT EXPENSES: | 5,650 | 14 | 3,070 | 2,580 | 54% | 696 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.05 FTE) | 96,359 | 8,188 | 63,848 | 32,511 | 66% | 391 |
| BENEFITS EXPENSE | 18,295 | 1,440 | 11,523 | 6,772 | 63% | 674 |
| OTHER INDIRECT EXPENSE | 32,493 | 1,883 | 19,879 | 12,614 | 61% | 1,783 |
| TOTAL INDIRECT EXPENSES: | 147,147 | 11,511 | 95,250 | 51,898 | 65% | 2,848 |
| TOTAL ALL EXPENSES: | 152,797 | 11,525 | 98,320 | 54,477 | 64% | 3,545 |
| NET INCOME (LOSS): | (152,797) | (11,525) | (98,320) | (54,477) | 64% | 3,545 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| HUMAN RESOURCES | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | <u> </u> | | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | 700 | 12 | 12 | 657 | <i>c</i> 0/ | 124 |
| STAFF TRAVEL/PARKING STAFF MEMBERSHIP DUES | 700 800 | 43 | 43 458 | 657 342 | 6% 57% | 424 75 |
| SUBSCRIPTIONS | 500 | - | 1,348 | (848) | 270% | (1,014) |
| STAFF TRAINING- GENERAL ** | 15,000 | - | 2,066 | 12,934 | 14% | 7.934 |
| RECRUITING AND ADVERTISING | 6,600 | 113 | 3,603 | 2,997 | 55% | 797 |
| PAYROLL PROCESSING | 50,000 | 3,494 | 32,590 | 17,410 | 65% | 743 |
| SALARY SURVEYS | 1,500 | - | - | 1,500 | 0% | 1,000 |
| CONSULTING SERVICES | 2,000 | - | - | 2,000 | 0% | 1,333 |
| TRANSFER TO INDIRECT EXPENSE | (77,100) | (3,649) | (40,108) | (36,992) | 52% | (11,292) |
| TOTAL DIRECT EXPENSES: | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | - |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.00 FTE) | 380,554 | 33,873 | 257,342 | 123,211 | 68% | (3,640) |
| ALLOWANCE FOR OPEN POSITIONS | (200,000) | - | - | (200,000) | 0% | (133,333) |
| BENEFITS EXPENSE | 120,251 | 10,169 | 73,455 | 46,796 | 61% | 6,712 |
| OTHER INDIRECT EXPENSE | 123,820 | 7,226 | 69,298 | 54,522 | 56% | 13,248 |
| TOTAL INDIRECT EXPENSES: | 424,625 | 51,268 | 400,096 | 24,529 | 94% | (117,012) |
| TOTAL ALL EXPENSES: | 424,625 | 51,268 | 400,096 | 24,529 | 94% | (117,012) |
| NET INCOME (LOSS): | (424,625) | (51,268) | (400,096) | (24,529) | 94% | (117,012) |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| LEGISLATIVE | | | | | | |
| REVENUE: | | | | | | |
| | | | | | | |
| TOTAL REVENUE: | - | - | - | - | | - |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 3,133 | - | 124 | 3,009 | 4% | 1,965 |
| STAFF MEMBERSHIP DUES | 450 | - | - | 450 | 0% | 300 |
| JUD RECOMMEND COMMITTEE | 2,250 | - | - | 2,250 | 0% | 1,500 |
| SUBSCRIPTIONS | 2,000 | - | 1,985 | 16 | 99% | (651) |
| TELEPHONE | - | 48 | 381 | (381) | | (381) |
| CONTRACT LOBBYIST | 15,000 | 2,500 | 12,500 | 2,500 | 83% | (2,500) |
| LEGISLATIVE COMMITTEE | 1,250 | - | - | 1,250 | 0% | 833 |
| BOG LEGISLATIVE COMMITTEE | 300 | - | - | 300 | 0% | 200 |
| STAFF CONFERENCE & TRAINING | 2,400 | - | 1,842 | 558 | 77% | (242) |
| TOTAL DIRECT EXPENSES: | 26,783 | 2,548 | 16,831 | 9,952 | 63% | 1,024 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.70 FTE) | 147,316 | 12,424 | 95,288 | 52,028 | 65% | 2,923 |
| BENEFITS EXPENSE | 42,758 | 3,516 | 27,577 | 15,181 | 64% | 928 |
| OTHER INDIRECT EXPENSE | 52,607 | 3,053 | 32,236 | 20,371 | 61% | 2,836 |
| TOTAL INDIRECT EXPENSES: | 242,681 | 18,994 | 155,101 | 87,580 | 64% | 6,686 |
| TOTAL ALL EXPENSES: | 269,464 | 21,542 | 171,932 | 97,532 | 64% | 7,710 |
| NET INCOME (LOSS): | (269,464) | (21,542) | (171,932) | (97,532) | 64% | 7,710 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-----------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| LICENSING & MEMBERSHIP RECORDS | | | | | | |
| REVENUE: | | | | | | |
| STATUS CERTIFICATE FEES | 27,000 | 2,000 | 19,425 | 7,575 | 72% | 1,425 |
| INVESTIGATION FEES | 21,000 | 3,600 | 18,000 | 3,000 | 86% | 4,000 |
| PRO HAC VICE | 400,000 | 40,304 | 258,770 | 141,230 | 65% | (7,897) |
| MEMBER CONTACT INFORMATION | 4,000 | - | 1,489 | 2,511 | 37% | (1,178) |
| PHOTO BAR CARD SALES | 200 | 24 | 168 | 32 | 84% | 35 |
| TOTAL REVENUE: | 452,200 | 45,928 | 297,852 | 154,348 | 66% | (3,615) |
| DIRECT EXPENSES: | | | | | | |
| DEPRECIATION | 1,151 | - | - | 1,151 | 0% | 767 |
| POSTAGE | 16,500 | 1,806 | 18,061 | (1,561) | 109% | (7,061) |
| LICENSING FORMS | 2,000 | - | 2,401 | (401) | 120% | (1,068) |
| CONSULTING SERVICES ** | 4,000 | - | - | 4,000 | 0% | 2,667 |
| SUPPLIES - BAR CARDS | - | - | 1,750 | (1,750) | | (1,750) |
| TOTAL DIRECT EXPENSES: | 23,651 | 1,806 | 22,212 | 1,439 | 94% | (6,445) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (3.83 FTE) | 379,520 | 31,782 | 264,987 | 114,534 | 70% | (11,973) |
| BENEFITS EXPENSE | 124,269 | 10,409 | 81,069 | 43,200 | 65% | 1,777 |
| OTHER INDIRECT EXPENSE | 118,521 | 6,895 | 72,800 | 45,722 | 61% | 6,215 |
| TOTAL INDIRECT EXPENSES: | 622,311 | 49,087 | 418,855 | 203,456 | 67% | (3,981) |
| TOTAL ALL EXPENSES: | 645,962 | 50,893 | 441,067 | 204,894 | 68% | (10,426) |
| NET INCOME (LOSS): | (193,762) | (4,965) | (143,215) | (50,546) | 74% | (14,041) |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|---|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| LIMITED LICENSE LEGAL TECHNICIAN PROGRAM | | | | | | |
| REVENUE: | | | | | | |
| SEMINAR REGISTRATIONS | 12,000 | - | - | 12,000 | 0% | (8,000) |
| LLLT LICENSE FEES | 16,622 | 1,165 | 8,877 | 7,745 | 53% | (2,204) |
| LLLT LATE LICENSE FEES | 1,100 | - | 133 | 967 | 12% | (600) |
| INVESTIGATION FEES | - | - | 100 | (100) | | 100 |
| TOTAL REVENUE: | 29,722 | 1,165 | 9,110 | 20,612 | 31% | (10,704) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| LLLT BOARD | 15,000 | 1,334 | 3,310 | 11,690 | 22% | 6,690 |
| LLLT EDUCATION | 500 | - | - | 500 | 0% | 333 |
| TOTAL DIRECT EXPENSES: | 15,500 | 1,334 | 3,310 | 12,190 | 21% | 7,023 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.53 FTE) | 51,548 | 4,189 | 33,741 | 17,807 | 65% | 625 |
| BENEFITS EXPENSE | 17,299 | 1,378 | 10,743 | 6,557 | 62% | 790 |
| OTHER INDIRECT EXPENSE | 16,401 | 967 | 10,208 | 6,193 | 62% | 726 |
| TOTAL INDIRECT EXPENSES: | 85,248 | 6,534 | 54,692 | 30,557 | 64% | 2,141 |
| TOTAL ALL EXPENSES: | 100,748 | 7,869 | 58,002 | 42,747 | 58% | 9,164 |
| NET INCOME (LOSS): | (71,026) | (6,703) | (48,891) | 42,747 | 69% | (1,540) |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE) |
|-------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| LIMITED PRACTICE OFFICERS | | | | | | |
| REVENUE: | | | | | | |
| INVESTIGATION FEES | 500 | 100 | 400 | 100 | 80% | 67 |
| MEMBER LATE FEES | - | 150 | 4,350 | (4,350) | | 4,350 |
| LPO EXAMINATION FEES | 28,300 | 2,800 | 28,600 | (300) | 101% | 9,733 |
| LPO LICENSE FEES | 164,750 | 13,314 | 108,083 | 56,667 | 66% | (1,750) |
| LPO LATE LICENSE FEES | 988 | 90 | 2,220 | (1,232) | 225% | 1,561 |
| LPO LICENSE FEES - REINSTATES | 550 | - | - | 550 | 0% | (367) |
| TOTAL REVENUE: | 195,088 | 16,454 | 143,653 | 51,435 | 74% | 13,595 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| FACILITY, PARKING, FOOD | 9,000 | - | 2,168 | 6,832 | 24% | 3,832 |
| EXAM WRITING | 9,000 | - | 4,200 | 4,800 | 47% | 1,800 |
| LPO BOARD | 1,792 | - | 2,301 | (509) | 128% | (1,106) |
| LPO OUTREACH | 1,000 | - | - | 1,000 | 0% | 667 |
| PRINTING & COPYING | 250 | - | - | 250 | 0% | 167 |
| SUPPLIES | - | 73 | 73 | (73) | | (73) |
| TOTAL DIRECT EXPENSES: | 21,042 | 73 | 8,742 | 12,300 | 42% | 5,286 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.68 FTE) | 57,874 | 5,244 | 38,437 | 19,437 | 66% | 146 |
| BENEFITS EXPENSE | 20,388 | 1,629 | 12,701 | 7,686 | 62% | 891 |
| OTHER INDIRECT EXPENSE | 21,043 | 1,221 | 12,894 | 8,149 | 61% | 1,134 |
| TOTAL INDIRECT EXPENSES: | 99,305 | 8,095 | 64,033 | 35,272 | 64% | 2,171 |
| TOTAL ALL EXPENSES: | 120,347 | 8,168 | 72,775 | 47,573 | 60% | 7,457 |
| NET INCOME (LOSS): | 74,741 | 8,286 | 70,879 | 3,862 | 95% | 21,052 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|--------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| MANDATORY CONTINUING | | | | | | |
| LEGAL EDUCATION | | | | | | |
| REVENUE: | | | | | | |
| ACCREDITED PROGRAM FEES | 550,000 | 64,000 | 458,100 | 91,900 | 83% | 91,433 |
| FORM 1 LATE FEES | 220,000 | 21,550 | 175,900 | 44,100 | 80% | 29,233 |
| MEMBER LATE FEES | 190,000 | 17,250 | 230,600 | (40,600) | 121% | 103,933 |
| ANNUAL ACCREDITED SPONSOR FEES | 38,250 | 500 | 38,750 | (500) | 101% | 13,250 |
| ATTENDANCE LATE FEES | 98,000 | 9,950 | 87,650 | 10,350 | 89% | 22,317 |
| COMITY CERTIFICATES | 29,000 | 775 | 29,050 | (50) | 100% | 9,716 |
| TOTAL REVENUE: | 1,125,250 | 114,025 | 1,020,050 | 105,200 | 91% | 269,883 |
| DIRECT EXPENSES: | | | | | | |
| DEPRECIATION | 59,565 | 596 | 5,848 | 53,717 | 10% | 33,862 |
| STAFF MEMBERSHIP DUES | 500 | - | 500 | - | 100% | (167) |
| MCLE BOARD | 2,000 | - | - | 2,000 | 0% | 1,333 |
| STAFF TRAVEL/PARKING | 50 | - | - | 50 | 0% | 33 |
| STAFF CONFERENCE & TRAINING | 4,900 | - | 250 | 4,650 | 5% | 3,017 |
| TOTAL DIRECT EXPENSES: | 67,015 | 596 | 6,598 | 60,417 | 10% | 38,079 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.88 FTE) | 437,860 | 32,587 | 336,312 | 101,548 | 77% | (44,406) |
| BENEFITS EXPENSE | 125,455 | 10,452 | 81,557 | 43,898 | 65% | 2,079 |
| OTHER INDIRECT EXPENSE | 151,014 | 8,804 | 92,947 | 58,067 | 62% | 7,729 |
| TOTAL INDIRECT EXPENSES: | 714,329 | 51,843 | 510,817 | 203,512 | 72% | (34,597) |
| TOTAL ALL EXPENSES: | 781,344 | 52,439 | 517,415 | 263,929 | 66% | 3,481 |
| NET INCOME (LOSS): | 343,906 | 61,586 | 502,635 | (158,729) | 146% | 273,364 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| MEMBER SERVICES & ENGAGEMENT TEAM | | | | | | |
| REVENUE: | | | | | | |
| ROYALTIES | 10,800 | 2,338 | 10,738 | 62 | 99% | 3,538 |
| NMP PRODUCT SALES | 65,000 | - | 18,872 | 46,128 | 29% | (24,461) |
| DIGITAL VIDEO SALES | 14,000 | 686 | 21,021 | (7,021) | 150% | 11,688 |
| SPONSORSHIPS | 10,000 | - | 10,000 | (7,021) | 100% | 3,333 |
| SEMINAR REGISTRATIONS | 8,000 | | 62,221 | (54,221) | 778% | 56,888 |
| TRIAL ADVOCACY PROGRAM | 12,000 | 16,128 | 16,128 | (4,128) | 134% | 8,128 |
| TOTAL REVENUE: | 119,800 | 19,152 | 138,980 | (19,180) | 116% | 59,113 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 1,700 | 189 | 189 | 1,512 | 11% | 945 |
| STAFF CONFERENCE & TRAINING | 250 | - | 164 | 86 | 66% | 3 |
| SMALL TOWN AND RURAL COMMITTEE | 3,700 | 2,659 | 2,659 | 1,041 | 72% | (192) |
| PRINTING & COPYING NEW LAWYER OUTREACH | 1,200 | - | 1,300 | (100) | 108% | (500) |
| YLL SECTION PROGRAM | 1,000 | - | - 545 | 1,000 955 | 0% | 667 |
| WYLC CLE COMPS | 1,500 | - | 545 | 1.000 | 36% 0% | 455 667 |
| WYLC OUTREACH EVENTS | 1,000 1,500 | - | 250 | 1,000 | 17% | 750 |
| SPEAKERS & PROGRAM DEVELOP | 1,500 | - | 551 | 949 | 37% | 449 |
| WYL COMMITTEE | 12,000 | - | 1.178 | 10,822 | 10% | 6,822 |
| OPEN SECTIONS NIGHT | 3,500 | - | 1,178 | 3,500 | 0% | 2,333 |
| TRIAL ADVOCACY EXPENSES | 1,500 | | | 1,500 | 0% | 1,000 |
| RECEPTION/FORUM EXPENSE | 2,300 | | | 2,300 | 0% | 1,533 |
| WYLC SCHOLARSHIPS/DONATIONS/GRANT | 5,000 | - | - | 5,000 | 0% | 3,333 |
| STAFF MEMBERSHIP DUES | 850 | 150 | 300 | 550 | 35% | 267 |
| LENDING LIBRARY | 4,000 | 10 | 174 | 3,826 | 4% | 2,492 |
| NMP SPEAKERS & PROGRAM DEVELOPMENT | 100 | - | - | 100 | 0% | 67 |
| TOTAL DIRECT EXPENSES: | 42,600 | 3,007 | 7,310 | 35,290 | 17% | 21,090 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (4.64 FTE) | 311,600 | 25,951 | 206,613 | 104,988 | 66% | 1,121 |
| BENEFITS EXPENSE | 108,835 | 8,767 | 68,652 | 40,183 | 63% | 3,904 |
| OTHER INDIRECT EXPENSE | 143,340 | 8,346 | 88,112 | 55,228 | 61% | 7,448 |
| TOTAL INDIRECT EXPENSES: | 563,775 | 43,063 | 363,377 | 200,398 | 64% | 12,473 |
| TOTAL ALL EXPENSES: | 606,375 | 46,070 | 370,687 | 235,688 | 61% | 33,563 |
| NET INCOME (LOSS): | (486,575) | (26,918) | (231,707) | (254,868) | 48% | 92,676 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVOI | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|------------------------------|---|
| MEMBER WELLNESS PROGRAM | | | | | | |
| REVENUE: | | | | | | |
| DIVERSIONS | 7,500 | 1,125 | 6,000 | 1,500 | 80% | 1,000 |
| TOTAL REVENUE: | 7,500 | 1,125 | 6,000 | 1,500 | 80% | 1,000 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF MEMBERSHIP DUES | 500 | - | 226 | 274 | 45% | 107 |
| MEMBER WELLNESS COUNCIL ** | 550 | - | - | 550 | 0% | 367 |
| STAFF CONFERENCE & TRAINING | 300 | - | 275 | 25 | 92% | (75) |
| SUBSCRIPTIONS | 1,200 | 110 | 851 | 349 | 71% | (51) |
| TOTAL DIRECT EXPENSES: | 2,550 | 110 | 1,352 | 1,198 | 53% | 348 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.48 FTE) | 133,673 | 11,092 | 74,676 | 58,996 | 56% | 14,439 |
| BENEFITS EXPENSE | 55,402 | 4,585 | 35,536 | 19,866 | 64% | 1,398 |
| OTHER INDIRECT EXPENSE | 45,645 | 2,672 | 28,206 | 17,438 | 62% | 2,223 |
| TOTAL INDIRECT EXPENSES: | 234,719 | 18,349 | 138,419 | 96,300 | 59% | 18,061 |
| TOTAL ALL EXPENSES: | 237,269 | 18,460 | 139,771 | 97,498 | 59% | 18,408 |
| NET INCOME (LOSS): | (229,769) | (17,335) | (133,771) | (95,998) | 58% | 19,408 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAV | YEAR TO DATE VARIANCE ORABLE/(UNFAVORA | BLE) |
|----------|-----------------------|------------------|-----------------|----------------------|----------------------------|--|------|
| XECUTIVE | | | | | | | |

OFFICE OF THE EXECUTIVE DIRECTOR

DIRECTOR

| REVENUE: | | | | | | |
|---------------------------------|-----------|----------|-----------|----------|----------|----------|
| | | | | | <u> </u> | |
| TOTAL REVENUE: | <u> </u> | - | | <u> </u> | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| - | · | | | | | |
| | | | | | | |
| LEADERSHIP TRAINING | 20,000 | 6,060 | 6,060 | 13,940 | 30% | 7,274 |
| WASHINGTON LEADERSHIP INSTITUTE | 80,000 | - | - | 80,000 | 0% | 53,333 |
| ED TRAVEL & OUTREACH | 5,000 | 65 | 1,358 | 3,642 | 27% | 1,975 |
| BAR LEADERS CONFERENCE | 12,000 | - | 8,497 | 3,503 | 71% | (497) |
| STAFF TRAVEL/PARKING | 1,500 | 195 | 1,224 | 276 | 82% | (224) |
| STAFF CONFERENCE & TRAINING | 8,925 | 1,978 | 7,651 | 1,274 | 86% | (1,701) |
| STAFF MEMBERSHIP DUES | 1,000 | 200 | 535 | 465 | 54% | 132 |
| SURVEY | 350 | 331 | 681 | (331) | 195% | (447) |
| TOTAL DIRECT EXPENSES: | 128,775 | 8,828 | 26,006 | 102,769 | 20% | 59,844 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.00 FTE) | 402,379 | 34,224 | 261,280 | 141,099 | 65% | 6,972 |
| BENEFITS EXPENSE | 103,989 | 8,752 | 68,101 | 35,888 | 65% | 1,225 |
| OTHER INDIRECT EXPENSE | 61,891 | 3,613 | 38,146 | 23,745 | 62% | 3,115 |
| TOTAL INDIRECT EXPENSES: | 568,259 | 46,589 | 367,527 | 200,732 | 65% | 11,312 |
| TOTAL ALL EXPENSES: | 697,034 | 55,418 | 393,533 | 303,501 | 56% | 71,157 |
| NET INCOME (LOSS): | (697,034) | (55,418) | (393,533) | 303,501 | 56% | 71,157 |

Statement of Activities

For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVC | YEAR TO DATE VARIANCE PRABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| OFFICE OF GENERAL COUNSEL | | | | | | |
| REVENUE: | | | | | | |
| RECORDS REQUEST FEES | 963 | - | - | 963 | 0% | (642) |
| TOTAL REVENUE: | 963 | <u> </u> | <u> </u> | 963 | 0% | (642) |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 500 | - | 28 | 472 | 6% | 305 |
| STAFF MEMBERSHIP DUES | 1,150 | - | 1,050 | 100 | 91% | (283) |
| COURT RULES COMMITTEE | 1,000 | - | - | 1,000 | 0% | 667 |
| CUSTODIANSHIPS WILLS | 8,150 2,000 | - | 199 | 7,951 | 2% 0% | 5,234 |
| WILLS LITIGATION EXPENSES | 2,000 | - | - | 2,000 200 | 0% | 1,333 133 |
| DISABILITY ACCOMMODATIONS ** | - | - 59 | - 59 | (59) | 070 | (59) |
| STAFF CONFERENCE & TRAINING | 6,400 | 740 | 2,377 | 4,023 | 37% | 1,890 |
| TOTAL DIRECT EXPENSES: | 19,400 | 799 | 3,713 | 15,688 | 19% | 9,221 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (6.17 FTE) | 656,837 | 46,243 | 376,985 | 279,852 | 57% | 60,906 |
| BENEFITS EXPENSE | 188,816 | 15,888 | 124,182 | 64,634 | 66% | 1,695 |
| OTHER INDIRECT EXPENSE | 192,481 | 11,195 | 118,199 | 74,282 | 61% | 10,122 |
| TOTAL INDIRECT EXPENSES: | 1,038,134 | 73,326 | 619,366 | 418,768 | 60% | 72,724 |
| TOTAL ALL EXPENSES: | 1,057,534 | 74,125 | 623,078 | 434,456 | 59% | 81,945 |
| NET INCOME (LOSS): | (1,056,571) | (74,125) | (623,078) | (433,493) | 59% | 81,303 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET | YEAR TO DATE VARIANCE | |
|-----------|-----------------------|------------------|-----------------|----------------------|---------------------|--------------------------|------|
| | | | | | FAVO | RABLE/(UNFAVORA | BLE) |
| COUNSEL - | | | | | | | |

OFFICE OF GENERAL COUNSEL -DISCIPLINARY BOARD

| REVENUE: | | | | | | |
|-----------------------------|----------|--------|---------|----------|-----|----------|
| TOTAL REVENUE: | <u> </u> | | | <u> </u> | | <u> </u> |
| DIRECT EXPENSE: | | | | | | |
| | | | | | | |
| STAFF MEMBERSHIP DUES | 100 | - | - | 100 | 0% | 67 |
| DISCIPLINARY BOARD EXPENSES | 4,000 | - | - | 4,000 | 0% | 2,667 |
| CHIEF HEARING OFFICER | 30,000 | 2,500 | 20,000 | 10,000 | 67% | - |
| HEARING OFFICER EXPENSES | 17,500 | - | 891 | 16,609 | 5% | 10,775 |
| HEARING OFFICER TRAINING | 400 | - | - | 400 | 0% | 267 |
| OUTSIDE COUNSEL ** | 51,500 | 4,000 | 32,000 | 19,500 | 62% | 2,333 |
| TOTAL DIRECT EXPENSES: | 103,500 | 6,500 | 52,891 | 50,609 | 51% | 16,109 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.40 FTE) | 133,790 | 11,030 | 90,796 | 42,994 | 68% | (1,602) |
| BENEFITS EXPENSE | 40,026 | 3,288 | 25,720 | 14,306 | 64% | 964 |
| OTHER INDIRECT EXPENSE | 43,324 | 2,519 | 26,595 | 16,729 | 61% | 2,288 |
| TOTAL INDIRECT EXPENSES: | 217,139 | 16,837 | 143,110 | 74,029 | 66% | 1,649 |
| TOTAL ALL EXPENSES: | 320,639 | 23,337 | 196,001 | 124,638 | 61% | 17,758 |
| | | | | | | |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| PRACTICE OF LAW BOARD | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | | - | <u> </u> | <u> </u> | | - |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| PRACTICE OF LAW BOARD | 12,000 | - | 1,953 | 10,047 | 16% | 6,047 |
| TOTAL DIRECT EXPENSES: | 12,000 | - | 1,953 | 10,047 | 16% | 6,047 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.45 FTE) | 35,965 | 2,966 | 23,971 | 11,994 | 67% | 5 |
| BENEFITS EXPENSE | 13,465 | 1,045 | 8,149 | 5,315 | 61% | 827 |
| OTHER INDIRECT EXPENSE | 13,925 | 840 | 8,865 | 5,061 | 64% | 419 |
| TOTAL INDIRECT EXPENSES: | 63,355 | 4,851 | 40,985 | 22,370 | 65% | 1,251 |
| TOTAL ALL EXPENSES: | 75,355 | 4,851 | 42,938 | 32,417 | 57% | 7,299 |
| NET INCOME (LOSS): | (75,355) | (4,851) | (42,938) | (32,417) | 57% | 7,299 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET | YEAR TO DATE VARIANCE |
|-----------------------------------|-----------------------|------------------|-----------------|----------------------|---------------------|--------------------------|
| | | | | | FAVO | ORABLE/(UNFAVORABLE) |
| PRACTICE MANAGEMENT ASSISTANCE | | | | | | |
| REVENUE: | | | | | | |
| ROYALTIES | 50,000 | 17,340 | 50,166 | (166) | 100% | 16,832 |
| TOTAL REVENUE: | 50,000 | 17,340 | 50,166 | (166) | 100% | 16,832 |
| DIRECT EXPENSE: | | | | | | |
| | | | | | | |
| STAFF MEMBERSHIP DUES | 150 | 150 | 150 | - | 100% | (50) |
| FASTCASE | 73,000 | - | 72,966 | 34 | 100% | (24,300) |
| STAFF CONFERENCE & TRAINING ** | 500 | - | 500 | - | 100% | (167) |
| TOTAL DIRECT EXPENSES: | 73,650 | 150 | 73,616 | 34 | 100% | (24,516) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.95 FTE) | 80,135 | 6,594 | 53,320 | 26,815 | 67% | 103 |
| BENEFITS EXPENSE | 23,499 | 1,900 | 14,906 | 8,594 | 63% | 761 |
| OTHER INDIRECT EXPENSE | 29,398 | 1,705 | 17,998 | 11,400 | 61% | 1,600 |
| TOTAL INDIRECT EXPENSES: | 133,033 | 10,199 | 86,225 | 46,809 | 65% | 2,464 |
| TOTAL ALL EXPENSES: | 206,683 | 10,349 | 159,841 | 46,842 | 77% | (22,052) |
| NET INCOME (LOSS): | (156,683) | 6,991 | (109,675) | (47,008) | 70% | (5,220) |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED YEAR TO DATE OF BUDGET VARIANCE FAVORABLE/(UNFAVORA | |
|--|-----------------------|------------------|-----------------|----------------------|--|----------|
| PROFESSIONAL RESPONSIBILITY PROGRAM | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | <u> </u> | | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | · | | | | | |
| STAFF TRAVEL/PARKING | 750 | - | 354 | 396 | 47% | 146 |
| STAFF MEMBERSHIP DUES | 500 | - | 500 | - | 100% | (167) |
| CPE COMMITTEE | 1,000 | - | 794 | 206 | 79% | (127) |
| TOTAL DIRECT EXPENSES: | 2,250 | - | 1,647 | 603 | 73% | (147) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.10 FTE) | 91,667 | 11,385 | 91,427 | 240 | 100% | (30,315) |
| BENEFITS EXPENSE | 37,219 | 4,818 | 37,195 | 25 | 100% | (12,382) |
| OTHER INDIRECT EXPENSE | 22,435 | 1,985 | 20,953 | 1,482 | 93% | (5,996) |
| TOTAL INDIRECT EXPENSES: | 151,321 | 18,188 | 149,575 | 1,747 | 99% | (48,694) |
| TOTAL ALL EXPENSES: | 153,571 | 18,188 | 151,222 | 2,350 | 98% | (48,841) |
| NET INCOME (LOSS): | (153,571) | (18,188) | (151,222) | (2,350) | 98% | (48,841) |

Statement of Activities

For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-------------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| PUBLIC SERVICE PROGRAMS | | | | | | |
| REVENUE: | | | | | | |
| DONATIONS & GRANTS | 130,000 | - | 130,000 | - | 100% | 43,333 |
| TOTAL REVENUE: | 130,000 | <u> </u> | 130,000 | <u> </u> | 100% | 43,333 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| DONATIONS/SPONSORSHIPS/GRANTS | 260,828 | - | 97,237 | 163,591 | 37% | 76,648 |
| STAFF TRAVEL/PARKING | 1,500 | - | - | 1,500 | 0% | 1,000 |
| SURVEYS | 100 | - | - | 100 | 0% | 67 |
| PRO BONO & PUBLIC SERVICE COMMITTEE | 1,500 | 373 | 393 | 1,107 | 26% | 607 |
| STAFF CONFERENCE & TRAINING | 1,000 | - | - | 1,000 | 0% | 667 |
| PRO BONO CERTIFICATES | 2,000 | - | 457 | 1,543 | 23% | 877 |
| TOTAL DIRECT EXPENSES: | 266,928 | 373 | 98,087 | 168,841 | 37% | 79,865 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (1.62 FTE) | 128,588 | 10,233 | 68,372 | 60,216 | 53% | 17,353 |
| BENEFITS EXPENSE | 40,609 | 3,322 | 26,023 | 14,587 | 64% | 1,050 |
| OTHER INDIRECT EXPENSE | 50,132 | 2,926 | 30,893 | 19,239 | 62% | 2,528 |
| TOTAL INDIRECT EXPENSES: | 219,329 | 16,481 | 125,287 | 94,042 | 57% | 20,932 |
| TOTAL ALL EXPENSES: | 486,257 | 16,854 | 223,374 | 262,883 | 46% | 100,797 |
| NET INCOME (LOSS): | (356,257) | (16,854) | (93,374) | (262,883) | 26% | 144,131 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| PUBLICATION & DESIGN SERVICES | | | | | | |
| REVENUE: | | | | | | |
| | | | | | | |
| TOTAL REVENUE: | | | | | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF CONFERENCE & TRAINING | 350 | | | 350 | 0% | 233 |
| SUBSCRIPTIONS | 162 | - | - 100 | 62 | 62% | 255 |
| IMAGE LIBRARY | 4,100 | - | 4,100 | - | 100% | (1,367) |
| TOTAL DIRECT EXPENSES: | 4,612 | | 4,200 | 412 | 91% | (1,125) |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.89 FTE) | 72,143 | 5,982 | 48,721 | 23,422 | 68% | (626) |
| BENEFITS EXPENSE | 19,491 | 1,540 | 12,139 | 7,352 | 62% | 855 |
| OTHER INDIRECT EXPENSE | 27,542 | 1,603 | 16,924 | 10,618 | 61% | 1,437 |
| TOTAL INDIRECT EXPENSES: | 119,175 | 9,125 | 77,783 | 41,392 | 65% | 1,667 |
| TOTAL ALL EXPENSES: | 123,787 | 9,125 | 81,983 | 41,804 | 66% | 541 |
| NET INCOME (LOSS): | (123,787) | (9,125) | (81,983) | (41,804) | 66% | 541 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| FISCAL 2023 | CURRENT | YEAR TO | REMAINING | % USED | YEAR TO DATE |
|-------------|---------|---------|-----------|-----------|---------------------|
| BUDGET | MONTH | DATE | BALANCE | OF BUDGET | VARIANCE |
| | | | | FAVO | RABLE/(UNFAVORABLE) |

REGULATORY SERVICES FTE

| REVENUE: | | | | | <u> </u> | |
|-----------------------------|-----------|----------|-----------|-----------|----------|---------|
| | | | | | | |
| TOTAL REVENUE: | - | | - | - | | - |
| | | | | | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF CONFERENCE & TRAINING | 23,550 | 5,115 | 5,115 | 18,435 | 22% | 10,585 |
| STAFF TRAVEL/PARKING | - | 94 | 168 | (168) | | (168) |
| TOTAL DIRECT EXPENSES: | 23,550 | 5,209 | 5,283 | 18,267 | 22% | 10,417 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.70 FTE) | 349,467 | 28,843 | 235,110 | 114,357 | 67% | (2,132) |
| BENEFITS EXPENSE | 103,888 | 8,721 | 67,905 | 35,983 | 65% | 1,353 |
| OTHER INDIRECT EXPENSE | 83,553 | 4,860 | 51,309 | 32,244 | 61% | 4,393 |
| TOTAL INDIRECT EXPENSES: | 536,908 | 42,424 | 354,324 | 182,584 | 66% | 3,615 |
| TOTAL ALL EXPENSES: | 560,458 | 47,633 | 359,607 | 200,851 | 64% | 14,032 |
| NET INCOME (LOSS): | (560,458) | (47,633) | (359,607) | (200,851) | 64% | 14,032 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023

66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| SERVICE CENTER REVENUE: | | | | | | |
| TOTAL REVENUE: | | <u> </u> | <u> </u> | - | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | - | 198 | 1,386 | (1,386) | | (1,386) |
| TRANSLATION SERVICES | 8,200 | 454 | 3,105 | 5,095 | 38% | 2,362 |
| STAFF CONFERENCE & TRAINING | 2,100 | - | - | 2,100 | 0% | 1,400 |
| TOTAL DIRECT EXPENSES: | 10,300 | 652 | 4,491 | 5,809 | 44% | 2,376 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (5.71 FTE) | 383,690 | 31,866 | 261,222 | 122,469 | 68% | (5,428) |
| BENEFITS EXPENSE | 142,992 | 11,924 | 93,118 | 49,873 | 65% | 2,209 |
| OTHER INDIRECT EXPENSE | 176,699 | 10,305 | 108,796 | 67,902 | 62% | 9,003 |
| TOTAL INDIRECT EXPENSES: | 703,381 | 54,095 | 463,136 | 240,244 | 66% | 5,784 |
| TOTAL ALL EXPENSES: | 713,681 | 54,747 | 467,627 | 246,054 | 66% | 8,160 |
| NET INCOME (LOSS): | (713,681) | (54,747) | (467,627) | (246,054) | 66% | 8,160 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|------------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|---|
| SECTIONS ADMINISTRATION | | | | | | |
| REVENUE: | | | | | | |
| REIMBURSEMENTS FROM SECTIONS | 290,543 | 1,342 | 353,989 | (63,446) | 122% | 160,293 |
| TOTAL REVENUE: | 290,543 | 1,342 | 353,989 | (63,446) | 122% | 160,293 |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| STAFF TRAVEL/PARKING | 750 | - | 14 | 736 | 2% | 486 |
| SUBSCRIPTIONS | 350 | 331 | 331 | 19 | 95% | (97) |
| SECTION/COMMITTEE CHAIR MTGS | 1,000 | - | 456 | 544 | 46% | 211 |
| DUES STATEMENTS | 5,000 | - | - | 5,000 | 0% | 3,333 |
| STAFF CONFERENCE & TRAINING | 500 | - | 65 | 435 | 13% | 268 |
| STAFF MEMBERSHIP DUES | 250 | - | 45 | 205 | 18% | 122 |
| TOTAL DIRECT EXPENSES: | 7,850 | 331 | 911 | 6,939 | 12% | 4,323 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (2.58 FTE) | 149,581 | 12,582 | 100,517 | 49,064 | 67% | (796) |
| BENEFITS EXPENSE | 61,326 | 5,050 | 39,425 | 21,901 | 64% | 1,459 |
| OTHER INDIRECT EXPENSE | 79,839 | 4,656 | 49,160 | 30,680 | 62% | 4,066 |
| TOTAL INDIRECT EXPENSES: | 290,746 | 22,288 | 189,102 | 101,644 | 65% | 4,729 |
| TOTAL ALL EXPENSES: | 298,596 | 22,619 | 190,012 | 108,584 | 64% | 9,052 |
| NET INCOME (LOSS): | (8,053) | (21,276) | 163,976 | (172,029) | -2036% | 169,345 |

•

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|--|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| SECTIONS OPERATIONS | | | | | | |
| REVENUE: | | | | | | |
| SECTION DUES | 440,225 | 2,230 | 564,144 | (123,919) | 128% | 270,660 |
| SEMINAR PROFIT SHARE | 147,470 | - | - | 147,470 | 0% | (98,313) |
| INTEREST INCOME | 13,120 | - | - | 13,120 | 0% | (8,747) |
| PUBLICATIONS REVENUE | 2,000 | - | 1,029 | 971 | 51% | (305) |
| OTHER | 46,880 | 1,190 | 11,940 | 34,940 | 25% | (19,313) |
| TOTAL REVENUE: | 649,695 | 3,420 | 577,113 | 72,582 | 89% | 143,983 |
| DIRECT EXPENSES: | | | | | | |
| DIRECT EXPENSES OF SECTION ACTIVITIES | (22,502 | 20.579 | 100 782 | 500 720 | 19% | 200.005 |
| REIMBURSEMENT TO WSBA FOR INDIRECT EXPENSES | 632,503 | 30,578 | 122,783 | 509,720 | | 298,885 |
| REINIDURSEMENT TO WSDA FOR INDIRECT EXPENSES | 272,143 | 1,342 | 353,989 | (81,846) | 130% | (172,560) |
| TOTAL DIRECT EXPENSES: | 904,646 | 31,920 | 476,772 | 427,874 | 53% | 126,325 |
| NET INCOME (LOSS): | (254,951) | (28,500) | 100,340 | (355,291) | -39% | 270,308 |

Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE RABLE/(UNFAVORABLE) |
|---|-----------------------|------------------|-------------------|----------------------|-----------------------------|---|
| TECHNOLOGY | | | | | | |
| REVENUE: | | | <u>.</u> | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | - | <u> </u> | | |
| DIRECT EXPENSES: | | | | | | |
| | | | | | | |
| CONSULTING SERVICES | 110,000 | 63 | 88,711 | 21,289 | 81% | (15,378) |
| STAFF TRAVEL/PARKING | 2,000 | 48 | 230 | 1,770 | 12% | 1,103 |
| STAFF MEMBERSHIP DUES | 450 | - | - | 450 | 0% | 300 |
| TELEPHONE | 95,000 | 7,252 | 53,575 | 41,425 | 56% | 9,758 |
| COMPUTER HARDWARE COMPUTER SOFTWARE ** | 65,000 | 10,440 | 49,551 | 15,449 | 76% | (6,218) |
| HARDWARE SERVICE & WARRANTIES | 316,525 60,000 | 11,507 6,055 | 139,556 44,432 | 176,969 | 44% 74% | 71,460 |
| SOFTWARE MAINTENANCE & LICENSING | 380,000 | 6,055 | 44,432 295,869 | 15,568 84,131 | 74% | (4,432) (42,535) |
| COMPUTER SUPPLIES | 2,000 | 411 | 295,809 | 2,000 | /8% 0% | (42,555) |
| THIRD PARTY SERVICES | 40,000 | 2,864 | 25,368 | 14,632 | 63% | 1,298 |
| STAFF CONFERENCE & TRAINING | 10.000 | 2,004 | 25,508 | 10,000 | 0% | 6,667 |
| TRANSFER TO INDIRECT EXPENSES | (1,080,975) | (38,639) | (697,293) | (383,682) | 65% | (23,357) |
| TOTAL DIRECT EXPENSES: | <u> </u> | <u> </u> | - | <u> </u> | | - |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (13.00 FTE) | 1,434,416 | 113,237 | 940,451 | 493,965 | 66% | 15,826 |
| BENEFITS EXPENSE | 439,894 | 37,160 | 289,606 | 150,288 | 66% | 3,657 |
| CAPITAL LABOR & OVERHEAD | (280,000) | 18,676 | (185,558) | (94,442) | 66% | 1,108 |
| OTHER INDIRECT EXPENSE | 402,292 | 23,434 | 247,411 | 154,880 | 62% | 20,783 |
| TOTAL INDIRECT EXPENSES: | 1,996,602 | 192,507 | 1,291,909 | 704,693 | 65% | 41,375 |
| TOTAL ALL EXPENSES: | 1,996,602 | 192,507 | 1,291,909 | 704,693 | 65% | 41,375 |
| NET INCOME (LOSS): | (1,996,602) | (192,507) | (1,291,909) | (704,693) | 65% | 39,159 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE DRABLE/(UNFAVORABLE) |
|-----------------------------|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| VOLUNTEER ENGAGEMENT | | | | | | |
| REVENUE: | | | | | | |
| TOTAL REVENUE: | <u> </u> | <u> </u> | <u> </u> | <u> </u> | | <u> </u> |
| DIRECT EXPENSES: | | | | | | |
| | | | · | | | |
| STAFF MEMBERSHIP DUES | 350 | - | 498 | (148) | 142% | (264) |
| STAFF CONFERENCE & TRAINING | 2,500 | 2,000 | 2,450 | 50 | 98% | (783) |
| ABA DELEGATES | 15,000 | - | 4,324 | 10,676 | 29% | 5,676 |
| TOTAL DIRECT EXPENSES: | 17,850 | 2,000 | 7,272 | 10,578 | 41% | 4,628 |
| INDIRECT EXPENSES: | | | | | | |
| SALARY EXPENSE (0.60 FTE) | 59,415 | 4,922 | 42,062 | 17,353 | 71% | (2,452) |
| BENEFITS EXPENSE | 19,657 | 1,570 | 12,236 | 7,421 | 62% | 869 |
| OTHER INDIRECT EXPENSE | 18,567 | 1,094 | 11,551 | 7,016 | 62% | 827 |
| TOTAL INDIRECT EXPENSES: | 97,639 | 7,586 | 65,849 | 31,790 | 67% | (757) |
| TOTAL ALL EXPENSES: | 115,489 | 9,586 | 73,122 | 42,368 | 63% | (757) |
| NET INCOME (LOSS): | (115,489) | (9,586) | (73,122) | (42,368) | 63% | 3,871 |

Washington State Bar Association Statement of Activities For the Period from May 1, 2023 to May 31, 2023 66.67% OF YEAR COMPLETE

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE | % USED OF BUDGET FAVO | YEAR TO DATE VARIANCE ORABLE/(UNFAVORABLE) |
|--|-----------------------|------------------|-----------------|----------------------|-----------------------------|--|
| INDIRECT EXPENSES: | | | | | | |
| SALARIES | 13,113,765 | 1,057,367 | 8,459,912 | 4,653,853 | 65% | 282,598 |
| ALLOWANCE FOR OPEN POSITIONS | (200,000) | - | - | (200,000) | 0% | (133,333) |
| TEMPORARY SALARIES | 200,627 | 9,685 | 173,285 | 27,342 | 86% | (39,534) |
| CAPITAL LABOR & OVERHEAD | (280,000) | 18,676 | (185,558) | (94,442) | 66% | 1,108 |
| EMPLOYEE ASSISTANCE PLAN | 4,800 | 1,200 | 4,000 | 800 | 83% | (800) |
| EMPLOYEE SERVICE AWARDS | 2,038 | 60 | 1,370 | 668 | 67% | (11) |
| FICA (EMPLOYER PORTION) | 806,675 | 79,617 | 610,208 | 196,467 | 76% | (72,425) |
| L&I INSURANCE | 62,000 | - | 28,804 | 33,196 | 46% | 12,529 |
| WA STATE FAMILY MEDICAL LEAVE (EMPLOYE | 18,000 | 2,315 | 16,160 | 1,840 | 90% | (4,160) |
| MEDICAL (EMPLOYER PORTION) | 1,701,951 | 144,532 | 1,091,375 | 610,576 | 64% | 43,259 |
| RETIREMENT (EMPLOYER PORTION) | 1,356,286 | 108,694 | 859,100 | 497,186 | 63% | 45,091 |
| TRANSPORTATION ALLOWANCE | 65,045 | 446 | 32,443 | 32,602 | 50% | 10,920 |
| UNEMPLOYMENT INSURANCE | 65,206 | 7,983 | 49,907 | 15,299 | 77% | (6,437) |
| TOTAL SALARY & BENEFITS EXPENSE: | 16,916,394 | 1,430,576 | 11,141,005 | 5,775,389 | 66% | 138,807 |
| | | | | | | |
| WORKPLACE BENEFITS | 45,980 | 2,371 | 18,161 | 27,819 | 39% | 12,492 |
| HUMAN RESOURCES POOLED EXP | 77,100 | 3,649 | 40,108 | 36,992 | 52% | 11,292 |
| MEETING SUPPORT EXPENSES | 10,000 | 277 | 3,951 | 6,049 | 40% | 2,715 |
| RENT | 2,131,247 | 155,891 | 1,437,087 | 694,160 | 67% | (16,255) |
| MOVE / DOWNSIZE EXPENSES ** | 31,859 | 4,753 | 4,753 | 27,106 | 15% | 16,486 |
| PERSONAL PROP TAXES-WSBA | 6,650 | 442 | 3,628 | 3,022 | 55% | 805 |
| FURNITURE, MAINT, LH IMP | 25,300 | 507 | 6,090 | 19,210 | 24% | 10,777 |
| OFFICE SUPPLIES & EQUIPMENT | 18,000 | 1,632 | 12,330 | 5,670 | 69% | (330) |
| FURN & OFFICE EQUIP DEPRECIATION ** | 64,498 | 3,143 | 40,301 | 24,197 | 62% | 2,697 |
| COMPUTER HARDWARE DEPRECIATION | 45,354 | 3,577 | 27,300 | 18,054 | 60% | 2,936 |
| COMPUTER SOFTWARE DEPRECIATION ** | 92,726 | 3,916 | 35,807 | 56,919 | 39% | 26,011 |
| INSURANCE | 272,643 | 22,025 | 176,202 | 96,441 | 65% | 5,560 |
| WORK HOME FURNITURE & EQUIP | 14,000 | 700 | 2,587 | 11,413 | 18% | 6,746 |
| PROFESSIONAL FEES-AUDIT | 50,000 | - | 30,365 | 19,635 | 61% | 2,968 |
| PROFESSIONAL FEES-LEGAL ** | 200,000 | 1,538 | 47,099 | 152,901 | 24% | 86,234 |
| ONLINE LEGAL RESEARCH ** | 50,000 | 1,636 | 25,807 | 24,193 | 52% | 7,527 |
| TELEPHONE & INTERNET | 33,600 | 2,460 | 13,625 | 19,975 | 41% | 8,775 |
| POSTAGE - GENERAL | 24,000 | 2,399 | 8,919 | 15,081 | 37% | 7,081 |
| RECORDS STORAGE | 30,000 | 2,138 | 15,608 | 14,392 | 52% | 4,392 |
| BANK FEES | 51,000 | 2,750 | 35,317 | 15,683 | 69% | (1,317) |
| PRODUCTION MAINTENANCE & SUPPLIES | 15,340 | (3) | 3,993 | 11,347 | 26% | 6,234 |
| COMPUTER POOLED EXPENSES | 1,080,975 | 38,639 | 697,293 | 383,682 | 65% | 23,357 |
| TOTAL OTHER INDIRECT EXPENSES: | 4,370,272 | 254,443 | 2,686,330 | 1,683,942 | 61% | 227,184 |
| TOTAL INDIRECT EXPENSES: | 21,286,666 | 1,685,019 | 13,827,335 | 7,459,331 | 65% | 363,775 |

| | FISCAL 2023 BUDGET | CURRENT MONTH | YEAR TO DATE | REMAINING BALANCE |
|-------------------------------------|-----------------------|------------------|-----------------|----------------------|
| SUMMARY PAGE | | | | |
| ACCESS TO JUSTICE | (358,902) | (27,311) | (217,354) | (141,547) |
| ADMISSIONS/BAR EXAM | 56,088 | 2,373 | 334,990 | (278,902) |
| ADVANCEMENT FTE | (362,565) | (28,278) | (235,082) | (127,484) |
| BAR NEWS | (93,267) | (7,858) | (78,689) | (14,578) |
| BOARD OF GOVERNORS | (563,600) | (33,989) | (289,677) | (273,923) |
| CLE - PRODUCTS | 686,086 | 3,853 | 555,614 | 130,472 |
| CLE - SEMINARS | (419,115) | (53,354) | (210,701) | (208,415) |
| CLIENT PROTECTION FUND | 45,788 | 18,535 | 658,211 | (612,423) |
| CHARACTER & FITNESS BOARD | (166,623) | (10,924) | (92,088) | (74,535) |
| COMMUNICATIONS | (787,329) | (52,543) | (448,264) | (339,064) |
| COMMUNICATIONS FTE | (243,400) | (19,461) | (160,773) | (82,626) |
| DESKBOOKS | (49,735) | (3,898) | (83,902) | 34,167 |
| DISCIPLINE | (6,095,728) | (450,172) | (3,763,348) | (2,332,380) |
| DIVERSITY | (235,769) | (18,157) | (35,592) | (200,177) |
| FINANCE | (1,061,220) | 14,446 | (179,492) | (881,728) |
| FOUNDATION | (152,797) | (11,525) | (98,320) | (54,477) |
| HUMAN RESOURCES | (424,625) | (51,268) | (400,096) | (24,529) |
| LAW CLERK PROGRAM | 41,201 | (10,703) | 100,894 | (59,693) |
| LEGISLATIVE | (269,464) | (21,542) | (171,932) | (97,532) |
| LEGAL LUNCHBOX | (29,617) | (3,162) | (11,757) | (17,860) |
| LICENSE FEES | 17,053,467 | 1,409,830 | 11,308,950 | 5,744,517 |
| LICENSING AND MEMBERSHIP | (193,762) | (4,965) | (143,215) | (50,546) |
| LIMITED LICENSE LEGAL TECHNICIAN | (71,026) | (6,703) | (48,891) | (22,135) |
| LIMITED PRACTICE OFFICERS | 74,741 | 8,286 | 70,879 | 3,862 |
| MANDATORY CLE ADMINISTRATION | 343,906 | 61,586 | 502,635 | (158,729) |
| MEMBER WELLNESS PROGRAM | (229,769) | (17,335) | (133,771) | (95,998) |
| MINI CLE | (114,412) | (8,750) | (73,991) | (40,421) |
| MEMBER SERVICES & ENGAGEMENT | (330,678) | (23,886) | (181,837) | (148,840) |
| NEW MEMBER EDUCATION | (11,869) | 8,879 | 35,878 | (47,747) |
| OFFICE OF GENERAL COUNSEL | (1,056,571) | (74,125) | (623,078) | (433,493) |
| OFFICE OF THE EXECUTIVE DIRECTOR | (697,034) | (55,418) | (393,533) | (303,501) |
| OGC-DISCIPLINARY BOARD | (320,639) | (23,337) | (196,001) | (124,638) |
| PRACTICE OF LAW BOARD | (75,355) | (4,851) | (42,938) | (32,417) |
| PRACTICE MANAGEMENT ASSISTANCE | (156,683) | 6,991 | (109,675) | (47,008) |
| PROFESSIONAL RESPONSIBILITY PROGRAM | (153,571) | (18,188) | (151,222) | (2,350) |
| PUBLIC SERVICE PROGRAMS | (356,257) | (16,854) | (93,374) | (262,883) |
| PUBLICATION & DESIGN SERVICES | (123,787) | (9,125) | (81,983) | (41,804) |
| REGULATORY SERVICES FTE | (560,458) | (47,633) | (359,607) | (200,851) |
| SECTIONS ADMINISTRATION | (8,053) | (21,276) | 163,976 | (172,029) |
| SECTIONS OPERATIONS | (254,951) | (28,500) | 100,340 | (355,291) |
| SERVICE CENTER | (713,681) | (54,747) | (467,627) | (246,054) |
| TECHNOLOGY | (1,996,602) | (192,507) | (1,291,909) | (704,693) |
| VOLUNTEER EDUCATION | (115,489) | (9,586) | (73,122) | (42,368) |
| INDIRECT EXPENSES | 21,286,666 | 1,685,019 | 13,827,335 | 7,459,331 |
| TOTAL OF ALL | (20,733,539) | (1,797,868) | (16,716,859) | (4,016,679) |
| | (222.105) | 112.040 | 2 000 724 | () 110 (71) |
| NET INCOME (LOSS) | (553,127) | 112,849 | 2,889,524 | (3,442,651) |